



# FINANCIAL TIMES

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## NEWS SUMMARY

### GENERAL

#### Barbados frees Ronald Biggs

Barbados High Court quashed an extradition order against train robber Ronald Biggs and freed him.  
He expects to return to Brazil, where he has lived since escaping from Wandsworth Prison, London, in 1965.  
The court decided that the rules governing extradition had not been properly put before Barbados Parliament.

#### Sands request

Hunger striker Bobby Sands agreed to meet members of the European Human Rights Commission. U.S. visit request refused. Page 7

#### Inquiry rejected

The Government offered civil service unions an inquiry in an effort to defuse the dispute. Union leaders said they saw no need for an inquiry, and that action would continue. Back Page

#### Piggott injured

Lester Piggott and a racegoer were injured when Piggott's mount broke out of starting stalls at Epsom.

#### Conductor move

Conductor Maxim Shostakovich, who defected in West Germany, renounced Soviet citizenship and said he would seek American nationality.

#### New prison

Work on a £16m prison for up to 500 men will start next month at Grimsby, Norfolk. Camps may have to take overflow. Page 9

#### Caning backed

The 125,000-strong National Association of Schoolmasters and Union of Women Teachers' conference reaffirmed support for caning.

#### Equality victory

Male nurse Norman Imms won EEC backing in his eight-year battle to become a midwife.

#### Animal protest

The Animal Liberation Front claimed responsibility for paint spray attacks on two North London doctors' houses.

#### Snowy intervals

Parts of Northern England had snow, after record Easter sunshine levels.

#### Wedding TV

ITV coverage of the Royal wedding will last seven hours, without breaks for commercials. About £50m are expected to watch worldwide.

#### £5,000 job hope

A jobless Shropshire man handed back £5,000 he found in the road. He is hoping his honesty will help him to a job.

#### 'Polish up image'

Natwest and Lloyds Bank directors were presented with dusters by an irate shareholder who wants the banks' door knobs and letter-boxes "cleaned up."

#### Dead loss

Some 190 coffins worth about £5,000 were stolen in two separate incidents at Bury, Greater Manchester.

#### Briefly...

Cary Grant, 77, married Barbara Harris. She is his fifth wife.  
Crossbred canary bullfinch worth £1,000 was stolen from a Cornwall aviary.  
Princess Michael of Kent gave birth to a girl, her second child.

### BUSINESS

#### Three equity indices at record

● **EQUITIES** recovered in late trade. The FT 30-Share index closed unchanged at 584.3 after falling 6.8 at noon. The FT Actuaries' three main indices were at records: Industrial Group reached 305.66, up 0.3 per cent; 500-Share was up 0.5 per cent at 346.54; All-Share was at 327.97, a 0.3 per cent increase. Page 40

● **GILTS** drifted in thin trading. The FT Government Securities Index lost 0.14 to 69.46. Page 40

● **WALL STREET** was up 9.19 at 1,016.31 near the close. Page 38

● **DOLLAR** closed slightly firmer at DM 2.1645 (DM 2.1615) and SwFr 1.9740 (SwFr 1.9700), but eased to Y215.0 (Y216.90). Its trade-weighted index fell to 102.1 (102.5). Page 33

● **STERLING** fell to \$2.1815, down 75 points. DM 4.7250 (DM 4.7350) and FF 11.1925 (FF 11.2075). The index was 99.6 (99.7). Page 33

● **GOLD** fell in London to \$491.5. Page 33

● **CASH TIN** dropped £35 in London to £5,360 a tonne.

● **TIN** prices fell in London to £5,360 a tonne.

● **SHELL** group has won a 15 to 20-year deal to buy 1.33bn barrels of crude oil from Saudi Arabia—its first Saudi contract supplies. Page 7

● **U.S. CONSUMER PRICES** rose in March by 0.6 per cent, seasonally adjusted, the smallest monthly increase since last summer. Back Page; Monetary policy. Page 5

● **FINANCIAL INSTITUTIONS** bought £2.1bn worth of overseas company securities in 1980, more than in the previous five years combined. Back Page

● **RAINFORD VENTURE**, Capital, the Pilkington-sponsored company formed to back growth businesses in St. Helens, Merseyside, is investing £220,000 in Diklat word processing, and £225,000 in Mark Roberts specialist building products.

● **ALCAN ALUMINIUM (UK)** gave its Rogerstone, Gwent, rolling mill 18 months to recover to break-even point after reporting first-quarter losses of £3m. Page 7

● **BRITISH STEEL** is to use UK coking coal at Port Talbot, instead of 450,000 tonnes a year of imports, mainly Australian.

● **DALMINE**, a subsidiary of the Italian state-owned IRI-Fininvest steel group, signed an agreement with U.S. Steel which could be worth up to \$1bn (£450m) in steel pipe orders for the Italian company. Back Page

● **VAUXHALL** is making 300 workers redundant at its medium van plant in Luton.

● **VICKERS**, engineers, raised pre-tax profits by £21.3m to £28.6m last year. The total dividend is increased to 12p (9.814p). Page 22; Lex, Back

## Dunlop and Pirelli end 10-year amalgamation bid

BY ANDREW FISHER IN LONDON AND JAMES BUXTON IN ROME

THE MARRIAGE between Dunlop Holdings of the UK and Pirelli of Italy is to end in divorce after the failure of the 10-year effort to form a major new force in the world tyre industry.

The surprise announcement from the companies' headquarters in London and Milan follows several tough years in the tyre industry, leading to large-scale labour lay-offs and slashing of prices.

Dunlop also disclosed yesterday a steep decline in profits in 1980, when losses on tyres in the UK totalled £22m against £11.5m the year before.

Dunlop's overall pre-tax profits were down from £34m to £10m, with inflation-adjusted figures showing a loss of £30m (£16m).

The joint decision to dissolve the union of the tyre-makers, formation of which was simultaneously announced in Britain, Italy and Switzerland in 1970, is a recognition of the increasing financial imbalance of the two sides.

The Dunlop-Pirelli union was seen by some observers at the time as pointing the way

toward an increasing number of trans-European mergers as the European economy became more fully integrated. In the event, some mergers of this type had to be abandoned for management and other reasons, and some have run into difficulty.

Arfa-Gevaert, the West German-Belgian photographic group, had heavy losses at the end of the 1970s, and Bayer, the German chemical concern, owner of Agfa, had to put in substantial capital and raise its financial share above 50 per cent.

Another European cross-frontier venture, the Estel-Hoch steel operation, Dutch and German-owned, put forward a major restructuring package last month to improve labour relations and combat low steel demand.

Dunlop and Pirelli never proceeded toward a full merger, but took substantial minority stakes in each other's operations under the original partnership deal.

The cracks in the union began to show in the early 70s, as Pirelli ran into financial prob-

## Standard Bank increases offer

By Michael Lafferty, Banking Correspondent

THE TAKEOVER struggle between the Standard Chartered Bank and Hongkong and Shanghai Banking Corporation for control of Royal Bank of Scotland intensified yesterday when Standard Chartered raised its terms, bringing its bid broadly into line with that of the Hongkong Bank.

The improved Standard Chartered offer is worth almost 60 per cent more than its first offer last month. Both have had the approval of the Royal Bank board, which has so far refused to comment on the Hongkong Bank's offer.

Hongkong and Shanghai made no immediate response to the new Standard Chartered bid, and the bank's chairman, Mr. Michael Sandberg, was returning to Hong Kong yesterday after several weeks in London.

The general feeling in London and Hong Kong financial circles is that the Hongkong Bank will not be successful in its bid, which has so far failed to gain the approval of the Bank of England. That Royal Bank management also shows little enthusiasm for this bid.

In its first bid Standard Chartered was offering one-fifth of one of its own shares and 10p in cash for each Royal Bank share, giving a value at that time of 139p per share.

The new bid carries an additional 45p in loan stock and 54p in cash, and valued each Royal Bank share at 213p last night. To finance the increased bid Standard Chartered will have to issue up to £101m in floating-rate subordinated notes.

The deal would stretch Standard Chartered's prudential ratios by reducing the ratio of free equity to deposits from 3 to 2.7 per cent. The bank's gearing would increase from 15.6 to 23.3 per cent, based on its last accounts.

Standard Chartered emphasised yesterday that the Royal Bank of Scotland branch bank would continue to be directed from its Edinburgh head office.

The Royal Bank shares closed 8p ahead yesterday at 182p, while the Standard Chartered shares closed 15p lower at 623p. Hongkong Bank shares were 1p up at 127p.

Lex, Back Page

£ in New York		April 22	Previous
Spot	2.1805-1.880	2.1785-2.180	
1 month	0.50-1.57	0.50-0.75	pm
3 months	1.16-2.25	1.16-2.25	pm
12 months	6.70-6.90	6.50-7.00	pm

## Unemployed total at 2.5m for first time since 1930s

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

TOTAL UNEMPLOYMENT in the UK has risen above 2½m for the first time since the 1930s. There has been an increase of nearly 1½m in the current recession.

The rate of growth of unemployment is now clearly slowing and the increase in the month to mid-April was the smallest since last June.

Prospects for jobs are still relatively gloomy. Unemployment is likely to continue to rise for most of the rest of 1981 as advance indicators, such as vacancies, remain at low levels.

Department of Employment figures published yesterday show the adult total rose by 63,300 to 2.45m, seasonally adjusted, in the month to mid-April. This is equivalent to 10.1 per cent of the workforce.

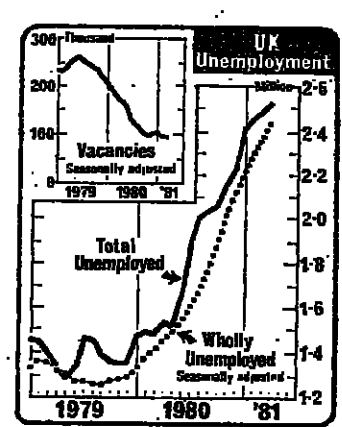
After adjusting for the seasonal fall normally expected in April, and a small drop in the number of school leavers out of work, the overall "headline" total rose by 33,200 to 2.52m.

The announcement of the figures resulted in a barrage of attacks on the Government from trade union and Labour Party leaders.

For the Government, Mr. James Prior, the Employment Secretary, described the total as a "personal tragedy" and argued that the chances of a reversal of this trend depended on a lower level of wage settlements.

Unemployment always tends to lag behind changes in output so a halt to the rise cannot soon be expected. Several companies have said they do not intend to recruit after the shake-out of the last two years.

The best that can be said is that the slowdown in the rate of growth of the adult total—a rise of 72,600 on average in the three months to April compared with 115,200 in the period to December—is consistent with recent signs that the recession



has flattened out.

The figures do not suggest that a significant recovery in activity is imminent. In particular, notified vacancies fell by 2,100 in the month to mid-April to 94,800, seasonally adjusted, the lowest level since records were first compiled 20 years ago.

The shake-out in manufacturing industry is continuing, though on a smaller scale than last autumn. Redundancies in March are estimated at 45,000, compared with a monthly average of 50,000 towards the end of 1980.

Manufacturing employment is estimated to have dropped by 60,000 in February, only slightly less than the monthly average of 77,000 in the final quarter of 1980. Short-time working has also dropped back slightly.

The unemployment total would have been much higher but for the Government's various special job assistance schemes, keeping about 345,000 people off the unemployment register.

The number of school leavers without a job fell by 6,000 to nearly 73,000 in the month to mid-April.

Map, Page 9; Reaction, Page 10

## Talbot to sign Iranian deal

BY JOHN GRIFFITHS

TALBOT UK expects to sign agreements covering nearly £1bn in exports to Iran during the next two weeks.

About £750m of this is accounted for by securing for a five-year period the contract to supply 100,000 car kits a year.

Talbot has had this business for some years, but the previous contract was on a 12 months renewable basis and was severely disrupted in the wake of the Iranian revolution.

The Iranian kits business has

been important for Talbot, accounting for about 15 per cent of its total turnover and nearly half the output at its Stoke engine plant.

Other new business worth nearly £200m has been secured. This involves the supply of 155,000 replacement engines and engine parts for cars already supplied and in use in Iran.

Continued on Back Page  
Ford seeks plant efficiency. Page 10

## Hard-liner Suslov makes surprise visit to Warsaw

BY CHRISTOPHER BOBINSKI IN WARSAW AND DAVID SATTER IN MOSCOW

THE air of political calm in Warsaw was disturbed yesterday by the surprise arrival from Moscow of Mr. Mikhail Suslov, President Leonid Brezhnev's most senior lieutenant and a hard-line Communist ideologist.

He was thought to have instructions to urge the Polish authorities to put a brake on political and social reforms in the country.

Regarded as second only to President Brezhnev in Soviet rankings, Mr. Suslov is the first member of the Russian Politburo to visit Poland since the strikes of last summer.

In his most recent public speech—to the Czechoslovak Communist Party Congress in Prague—he warned of the "fatal consequences" of deviation from basic Communist teachings.

Immediately before his arrival, however, Mr. Stanislaw Kania, the Polish party leader, promised the Socialist Youth Movement Congress in Warsaw that reforms would continue and that modern policies would be maintained.

"We have an unbreakable

party and in the state and to carry out public reforms."

Mr. Kania also told his audience to co-operate with the old, party-backed trade unions and with Solidarity, the eight-million - strong independent union formed last summer.

Mr. Suslov's arrival also seemed well timed to coincide with preparations for next Wednesday's meeting of the

Polish Communist Party's Central Committee.

The committee is due to approve a draft agenda for a full Party Congress provisionally scheduled for July 20. Its preparations include plans to introduce democratic election to party posts and to increase the rank-and-file members' control over the party apparatus.

These proposals, signalling major changes in the Communist norm of rigid control by a centralised central authority, have come mostly from a new million-strong movement of ordinary party members disenchanted with the Warsaw Government.

Members of this so-called "horizontal" movement have also demanded the sacking of conservatives in the leadership, including Mr. Stefan Olszowski, the Polish Politburo member responsible for ideological and propaganda affairs and control of the media.

Mr. Suslov's visit should help strengthen the position of Mr. Olszowski, who was a member

### GRAIN BAN LIFTS

THE U.S. is expected shortly to announce the gradual lifting of the 15-month-old grain embargo on the Soviet Union imposed after Moscow's intervention in Afghanistan. The move would be in recognition of eased military tensions concerning Poland and fulfil President Reagan's campaign promises to U.S. farmers. Back Page

## Rowntree in £42m rights issue

BY IAN RODGER

ROWNTREE MACKINTOSH is to raise £42m in a rights issue and is considering a major expansion in the United States where it has only a modest presence.

The large confectionery and food company has also reported a 23 per cent fall in pre-tax profits in 1980, citing severe competition and depressed conditions in many markets.

The directors said the one-for-four rights issue, the group's third since 1976, is needed, in part, to help to finance its capital spending programme to maintain efficiency.

"In addition, it is believed there will be opportunities for further expansion in confectionery markets where the group would wish to be more strongly represented."

Mr. Kenneth Dixon, chairman,

said the U.S. was one such market and the group had been studying a number of possibilities, from greater direct exporting to the setting up of manufacturing plants.

"It is not something that is just around the corner," he cautioned, and added that South American markets were also being studied.

Rowntree's presence in the U.S. is confined to a licensing agreement under which Hershey Foods makes Kit Kat, Rolo and After Eight—and modest direct exports of Quality Street to the West Coast.

Mr. Dixon said the licensing agreement with Hershey would continue whatever expansion the group might decide upon.

Rowntree's spending on fixed assets and acquisitions since its £36m rights issue in 1978 has

exceeded £100m, and has been directed mainly at expanding the group's presence in highly competitive Continental European markets.

Mr. Dixon said the investments on the Continent were not yet producing profits but he expected a major profit-earning section would progressively emerge.

The rights issue is on the basis of one new share at 160p for every four held on April 16. The shares fell 16p yesterday to 182p but the underwriters, J. Henry Schroder Wagg said the issue was set at a 15 per cent discount based on a price of 193p reached in late dealings on Wednesday, or 1984 ex-dividend.

Brokers to the issue are Carey, Results, Page 22; Lex, Back Page

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For latest Share Index phone 01-246 8026



## EUROPEAN NEWS

## Population of Greece rises 10%

By Victor Walker in Athens

THE POPULATION of Greece is growing faster than it did a decade ago and almost a third of it lives in the Greater Athens area.

This is shown by the first results of the ten-year census taken earlier this month which recorded a population of 9,707,000, an increase of 10.7 per cent compared with the 1971 figure.

Half the total growth was accounted for by the rise in the population of Greater Athens, that is the adjoining cities of Athens and Piraeus and their suburbs, where 476,000 more people live. This is put down to a decline in emigration and an increase in Greeks returning home to live.

It is estimated that the population rose 7.3 per cent during the decade as a result of the difference between birth and death totals and a further 3.4 per cent from the excess of repatriation over emigration.

The decade 1961/71 saw Greece's greatest post-war exodus.

DO Brigitte Bardot and Mireille Mathieu carry more votes than François Truffaut and Claude Chabrol? Who remembers Juliette Gréco?

As if their own names were not all-too-familiar to French voters, all the main candidates for Sunday's first-round presidential ballot have kept to tradition and drawn up lists of well-known backers, recruited from all walks of life to add weight, or spice, to their campaigns.

A comparison of the lists, published in full-page newspaper advertisements, leads to some strange conclusions. The stage seems biased towards M. Jacques Chirac, the Gaullist Mayor of Paris, and the music world towards President Giscard d'Estaing.

The cinema crowd appears unable to decide between M. Giscard and M. François Mitterrand, the socialist contender, and the world of sport is dividing between M. Giscard and M. Chirac.

Perhaps more significant is the fact that many celebrities who have been ready to sign for political candidates in the past are no longer willing to

## Stars come out for the leading French candidates

BY DAVID WHITE IN PARIS



Showbiz support: François Truffaut (left) for Mitterrand; Brigitte Bardot (centre) and Alain Delon for Giscard



stand up and be counted.

The Communists, through their strictly party-line daily *L'Humanité*, have by far the longest lists in support of their candidate M. Georges Marchais—but they also show the most apparent losses.

The party which, before and after the war, gathered some of the most illustrious names in French arts and letters now has few internationally-known figures left among its supporters.

The next longest list is the These are sprinkled among

Socialists. Out of a spirit of democracy, they pad it out with names of people who describe themselves as "seaman," "farmer," "retired steelworker" or "unemployed."

well-known names of film directors, lawyers, actors such as Bulle Ogier, Gerard Depardieu and Michel Piccoli, and writers.

To back their ecology policies, they have the famous volcano expert Haroun Tazieff to

stand by them when he is not busy advertising milk.

M. Chirac seems to have taken half the *Comédie Française* with him, as well as Bernard Buffet, the popular painter, and numerous sportsmen.

In a cheeky taunt at President Giscard, who once played the accordion as a campaign gimmick, M. Chirac tops his list with an accordionist.

But M. Giscard's own short list of 100 undoubtedly carries the greatest panache. Brigitte Bardot — the defender of animals, apparently unperturbed by the President's renown as a hunter — and singer Mireille Mathieu are both there.

Next to them are actor Alain Delon and his companion Mireille Darc, French Rugby Union captain Jean-Pierre Rives ("the blond bomber") and black international football star Marius Tresor.

Stranger inclusions are Paul Bocuse, three-star chef, who advertises ovens as well as presidents, and Jean Richard, a circus director. What was that about bread and circuses?

Feature, Page 20.

## Netherlands housing policies condemned

By Charles Batchelor in Amsterdam

HOUSING POLICIES applied by many Dutch towns and cities contravene human rights guaranteed under the European Community's Treaty of Rome, according to the Netherlands Council of State.

The Council, which is the senior advisory body to the Government on legal matters, and which handles appeals against government decrees, ruled that local authorities may no longer exclude people because they were not born locally or because they have no economic links with the area.

One in three local authorities in the Netherlands imposes tight controls on people wishing to move into the district. Newcomers may not come to live unless they have economic links, usually a job, or were born in the area.

The restrictions are applied to reduce pressure on housing in cities such as Amsterdam where there are long waiting lists for a home. Employers complain that, as a result, they are often prevented from moving staff around the country or from taking on new employees who would need to move to be nearer their work.

However, a Housing Ministry spokesman said that the judgment may not be as far-reaching as it appeared at first. It applies only to a by-law drawn up by one local authority against which a complaint was laid and not to the Housing Act. It also makes no specific reference to the question of the need for economic links. Direct reference is only made to the condition that a newcomer must have been "born and bred" in the area.

The Council of State's decision was given after an inhabitant of Gassel, a village south of Nijmegen, appealed against the refusal of the local authority in nearby Groesbeek to allow him to buy a plot of land on which he wanted to build a house.

Dr. Christopher van der Klaauw, the Dutch Foreign Minister, flies to Cairo today for talks with Egyptian leaders about a European peace initiative in the Middle East. Reuter reports from The Hague.

Dr. van der Klaauw, who is currently president of the European Economic Community Council of Ministers, will discuss the prospects of the EEC peace move with Mr. Kamal Hassan Ali, the Egyptian Foreign Minister, during his four-day visit.

## The Griqualand Exploration and Finance Company Limited

(Incorporated in the Republic of South Africa)

Issued Capital—R597,500 in 11,950,000 shares of 5 cents each  
UNAUDITED CONSOLIDATED RESULTS OF THE GROUP

	Quarter ended	Quarter ended	Previous Financial year
	31.3.81	31.12.80	to date
Operating results	1,025	1,218	983
Development—metres	95,000	88,000	100,000
Ore milled—tons	11,675	11,571	13,115
Fibre produced—tons	12.3	13.1	13.1
Percentage fibre recovered	R40.78	R42.40	R38.85
Cost per ton ore milled	R20.6	R19.1	R33.6
Revenue per ton fibre	R331.8	R322.4	R296.3
Production cost per ton fibre	R128.4	R138.2	R112.8
Selling cost per ton fibre	R'000	R'000	R'000
Financial results	541	836	1,248
Operating profit	15	(149)	20
Profit after tax (loss) from non-mining subsidiaries	556	687	1,368
Less: Interest and sundries	299	374	198
Profit before taxation	257	313	1,170
Provision for taxation	36	(201)	236
Net profit after taxation	221	514	934
Capital expenditure	77	118	115
Prospecting expenditure	80	46	82

- Notes
- Consolidated results are given, as information relating to the company only could be misleading.
  - Financial results are based on actual fibre shipments which vary from month to month and do not necessarily bear a pro-rata relationship to production and sales for the year. Because of a distinct seasonal pattern in asbestos sales, results for the quarter under review should, preferably, be compared with those of the corresponding quarter of the previous financial year.
  - Operating results relate to the activities of group mines only, while financial results reflect sales of fibre from group mines as well as sales of other producers.
  - With effect from 1 January 1981 the method of valuing asbestos stock has been changed to last-in first-out. If this method was also applied during 1980 after-tax profits to date during that year would have been approximately R1,000 lower.



Gencor Group

On behalf of the Board  
C. H. WALTERS | Directors  
L. K. JOOSTE

Johannesburg  
24 April 1981

## Giscard's campaign still struggling to take off

BY ROBERT MAUTHNER IN PARIS

PRESIDENT Valéry Giscard d'Estaing can still win the French presidential election, which takes place in two rounds next Sunday and on May 10, but it will be touch and go. For things have gone seriously wrong for the debonair and ambitious former Finance Minister who, seven years ago at the age of 48, was elected to the highest office in the land, in an atmosphere of joyous hope.

Giscard, as he was familiarly called by an expectant population, was going to blow away the cobwebs which, for too long, had stifled the Government and civil service of France, binding it with archaic traditions and bureaucratic habits. But the bold series of early reforms—the liberalisation of divorce, the legalisation of abortion, the lowering of the voting age to 18—soon petered out.

It was not all President Giscard's fault, of course. A political albatross has been hanging round his neck, in the form of an unco-operative Gaullist party, theoretically his ally but which, in practice, seriously restricted his room for manoeuvre in the National Assembly. Not least, rising oil prices severely restrained the new-found dynamism of France, which imports most of its energy.

After a decade of annual growth of 5 to 6 per cent, M. Giscard d'Estaing had to convince his countrymen that they would have to make do with less than half this increase in output. It was a task which would have taxed any leader, requiring more than average powers of persuasion and imagination.

M. Giscard d'Estaing thought he could do it by intellectual

argument. In 1976, after the resignation of his first Prime Minister, M. Jacques Chirac, he appointed as Prime Minister M. Raymond Barre, an economist who prided himself on his rigour and honesty. The country was promised blood, sweat and tears, all in the interests of protecting the franc, restoring the balance of payments and fighting inflation.

But seven years, the length of the presidential mandate, or even four years, the period over which M. Barre has practised

round of voting. One or two even predict victory for M. Mitterrand. As a result, there have been some signs of panic in the Giscardian camp, with old war-horses like M. Michel Poniatowski, the former Interior Minister and the "citizen candidate's" close friend, being wheeled in to strengthen the campaign.

President Giscard's advisers, and the candidate himself, have now accepted that his campaign has not really "taken off." To boost his support, M. Giscard d'Estaing has adopted the last-minute tactic of telling Frenchmen and women how far ahead the country is in practically every domain, ranging from the nuclear power programme, to defence, computers and aircraft. The implication, of course, is that it is under M. Giscard d'Estaing's presidency that France has risen so high.

The message is, irritatingly primitive for someone who has always praised his competitors for their intelligence. The betting of most observers is that M. Giscard d'Estaing will still be struggling to make up lost ground by the time the final ballot comes round.

his restrictive policies, is a very long time in which to ask people to accept that all their economic troubles are the fault of the oil sheiks and other countries' recessions.

In addition to having to explain away soaring unemployment and a comparative stagnation of living standards, the President became vulnerable on other fronts. It is a measure of the rarified atmosphere in which he moves that M. Giscard d'Estaing remained impervious for so long to criticisms of his monarchical style, his foreign policy, deemed to be too favourable to the Soviet Union, and the gifts of diamonds he received from Emperor Bokassa, former ruler of the Central African Republic.

To be fair, the opinion polls and the disarray of the left until the late autumn of 1980 gave M. Giscard d'Estaing some excuse for complacency. Only five to six months ago, country poll showed he would beat Mr. François Mitterrand, his main opponent, hands down.

That situation has been completely modified by the last polls published before the first

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$385.00 per annum. Second Class postage paid at New York, N.Y., and at additional mailing centres.



## T. F. &amp; J. H. BRAIME (HOLDINGS) LIMITED

(Seamless Drawn Presswork, Oilcans and Elevator Buckets)

The Thirty-first Annual General Meeting of T. F. & J. H. Braime (Holdings) Ltd. was held in Leeds on 23rd April. The Chairman, Mr. James L. Braime, presided and the following is his statement:—

The fall in group trading profit to £109,828 (1979—£285,073) results entirely from the drop in output suffered in the second half of the year. Investment income increased from £31,648 to £52,286 making a total profit for the year of £162,114 (1979—£316,721). The fall in turnover to £3,122,847 (1979—£3,242,604) was caused by the depression in the engineering industry and particularly by the slump in demand for commercial vehicles.

Trading conditions deteriorated sharply from the end of July and short-time working has been in operation since September. In view of the uncertainty, expenditure on plant has been temporarily delayed but it is hoped to invest a considerable sum during 1981 providing circumstances justify.

Direct exports during the year amounted to £256,000—an increase of 22% over the previous year, and a considerable effort is being made to increase this figure during 1981.

The board is recommending a final dividend of 2p (1979—3p) making a total for the year of 3.5p (1979—4.5p).

Prospects for 1981 are not encouraging. Demand is being maintained at the average level for the last three months of 1980 and is unprofitable. Price increases to recover costs incurred during the past year are difficult if not impossible to obtain. Whilst strenuous efforts are being made to reduce overheads, there is no escape from the inflationary charges of Government controlled industry and Local Authority which pose a very real threat to our well-being.

I wish to express my thanks to all employees for their loyalty and support during the past year.

Mr. O. N. A. Braime, the Director retiring by rotation, was re-elected.

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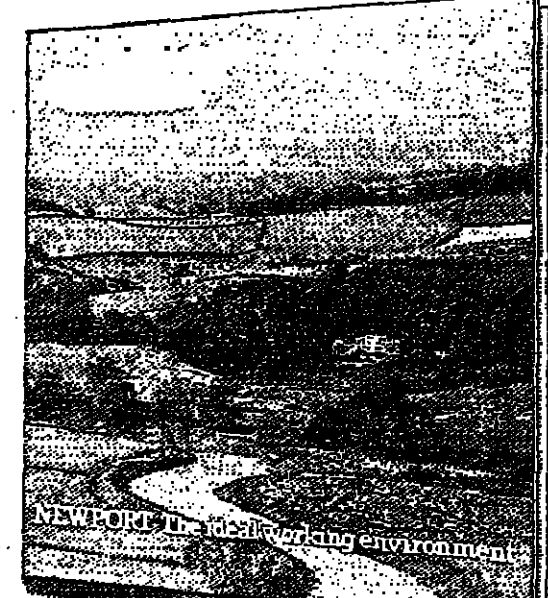
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# Moscow weighs gains and losses against dictates of ideology

BY DAVID SATTER IN MOSCOW

AN ALMOST impenetrable silence has settled over Moscow as the Soviet leaders engage in careful deliberations to decide whether or not to invade Poland and risk a move which could "change the world."

Soviet citizens, aware that the decision will shape their future to repeat rumours and search for clues, but are as uncertain of the outcome as observers in the West.

The Polish crisis is one of the most serious to face the Soviet authorities in Eastern Europe since the Second World War, and it may establish which of two tendencies in Soviet Foreign policy will win out: the tendency towards carefully weighing gains and losses in any specific case, or the underlying drive towards ideological expansion.

The first tendency normally prevails, but the most careful calculations can be overwhelmed by ideology, as happened in Afghanistan.

The Soviet leaders frequently refer to the establishment of a Communist regime as "irreversible" and, in fact, no established Communist system has ever been overthrown.

In Poland's case, the likely



POLAND: THE ROOTS OF CONFLICT

strategic gains of an invasion are so negligible and the costs are likely to be so high that despite all the propaganda about "counter-revolution" there is hope that an invasion can be avoided.

In Eastern Europe, the Soviet Union has traditionally calculated its interests very carefully. In 1948, the Soviets massed 1.5m troops on the border with Yugoslavia and denounced Marshal Tito, the late Yugoslav President, as a "bloody hangman," but finally accepted a claim to independence which would have been too costly to suppress.

In Hungary in 1956 and in Czechoslovakia in 1968, invasions occurred because they

ever, the Soviet strategic position in Europe has not been undermined. The crisis has not interfered with the supply lines or with the security of the Soviet divisions stationed in Poland to guard them.

Western military experts believe that because Poland has no shared border with the West, it would be obliged to remain a member of the Warsaw Pact no matter what government was in power, and the only possible loss to the Soviet bloc so far in the crisis may have been a lowering of morale in the Polish army.

Against the likelihood of no strategic gains for the Soviet Union in an invasion of Poland, must also be weighed the prospect of armed Polish resistance, massive strikes, the need to assume Poland's debts and the loss for the Soviet Union of vital technology after a break in relations with the West.

All these factors suggest the nine-month-old Polish labour crisis will not end with a Soviet invasion, and there would even be cause for confidence were it not for the unprecedented and fundamental character of the Polish workers' revolt. For

ideological reasons, and in the name of the long-term preservation of the Soviet authorities' own power, this may be the one time Moscow is not prepared to calculate.

Poland has raised the possibility that the establishment of systems based on the Soviet totalitarian model may not be irreversible after all.

The Communist Party monopolises power in Soviet bloc countries because it is supposedly the vanguard of the working class. Under these conditions, the formation of a national union in Poland to defend the working class against the party is a basic ideological challenge. It actually eliminates the party's *raison d'être*.

In the past nine months, the Polish free trade unionists have touched on one sensitive problem after another, including oppressive work conditions, forced overtime, party corruption, censorship, and lack of recourse. All these problems exist in hidden, but far more extreme, form in the Soviet Union.

Soviet workers were terrified by Stalin and they are

carefully organised against themselves today so that some workers will always defend management in return for privileges.

The Soviet system is tightly controlled and gives the appearance of invincibility, but it does have inherent weaknesses and cannot afford to ignore any challenge, even one in a neighbouring country, let alone a challenge in which the dynamic force is the working class.

The Soviet internal system is run at the oblast (regional) level by party leaders who owe their positions to personal ties with members of the Soviet Politburo or secretariat. Every oblast party leader, once named, promotes those who have personal ties to him, and the caste which rules the Soviet Union at national level is duplicated at local level in oblasts all over the country.

In this system, the characteristic docility of the Soviet labour force does not stem from terror, which has not been employed in the Soviet Union for almost 30 years, but rather from instinctive fear and the conviction that resistance to management is hopeless.

The state procurator, responsible for enforcing the laws, is

subordinated to the local party leader and normally connected to him by a web of obligations based on the exchange of services and goods.

The existence of a pluralistic Poland could not weaken the Soviet bloc militarily or lessen the danger of Soviet expansion in such regions as the Gulf, but it would be a historic re-establishment of democracy in the heart of the Soviet bloc which would lessen the Soviet Union's political momentum and cloud its ideological appeal.

Soviet restraint over Poland would be a modest victory for those who have argued that the Soviet drive to make the world conform to Soviet ideology can be contained if the Soviet Union has enough to lose. But it would also show a measure of Soviet self-confidence.

The readiness not to invade Poland, and to base a calculated decision on a tally of gains and losses, would show that the Soviet authorities do not feel their empire is in danger or that the Polish crisis is a fundamental enough threat to change the context in which all their earlier calculations have been made.



The Kremlin's chief ideologue, Mr. Mikhail Suslov, who has been sent to Poland with orders to press the Warsaw authorities to curb political and social reforms.

## Bonn under pressure to cut Turkish aid

BY JONATHAN CARR IN BONN

THE WEST GERMAN Government is facing growing pressure to reconsider its aid programme to Turkey, on the grounds that there are insufficient signs of a return to democracy.

The latest evidence comes from Dr. Peter Corterier, head of the ruling Social Democrat Party's foreign policy group and leader of an all-party delegation which visited Ankara recently.

Dr. Corterier took particular exception to the statement of General Evren, the Turkish

Head of State, in a recent interview with the Financial Times, that all members of the last Turkish Parliament would be excluded from the next one to be elected.

Dr. Corterier said that the future Turkish Parliament was to be filled "apparently with 'marionettes of the military'—thus placing in question membership of Turkey in the Council of Europe."

"As far as the Bundestag is concerned, it already seems very questionable whether a

majority can be found under these circumstances for a continuation of German aid to Turkey," Dr. Corterier said.

This statement is the more noteworthy since Dr. Corterier and other members of his delegation had given a relatively positive report, immediately after their return from Turkey early last month.

They praised the co-operation received from Turkish authorities and said that representatives of all Turkish political forces to whom they had talked

agreed that a cut in foreign aid would simply make a return to democracy more difficult.

However, since then there has been growing public criticism in Bonn of the course of Ankara's military leaders, not least over the measures taken against Mr. Bulent Ecevit, the ex-Prime Minister and chairman of the Republican Peoples' Party.

The Bonn Government would be highly reluctant to cut aid, not least because of the strategic importance of Turkey

to the southern flank of Nato.

On the other hand, the Germans have already chosen to be more reticent in their efforts on behalf of Turkey this year, preferring not to co-ordinate a new OECD aid package as they did last year.

It is explained officially that further German co-ordination is no longer urgently needed. But it is also clear that the Turkish military takeover made the co-ordination role more politically sensitive.

## Schmidt has talks with Carrington

BY DAVID WHITE IN PARIS

BONN.—Lord Carrington, the British Foreign Secretary, had an hour's private discussion with Chancellor Helmut Schmidt, of West Germany, at the latter's house in Hamburg yesterday.

A statement issued later said they agreed that EEC spending should be revised to take account of an increasingly difficult political and economic climate. Britain and West Germany, the biggest contributors, particularly want changes in agricultural spending, which accounts for about 70 per cent of the Community budget.

Herr Schmidt and Lord Carrington were reported to have welcomed strong links between the Community and the Reagan Administration in Washington which the Chancellor is to visit next month.

He is also due in Saudi Arabia next Monday where Mrs. Margaret Thatcher, the British Prime Minister, said earlier this week that Britain was ready to sell arms and tanks to Riyadh.

The issue of possible West German arms sales to the Saudis has aroused controversy at home because of a 10-year-old ban imposed by Bonn on arms sales to areas of international tension. Reuter

## Iran bid to recover uranium from France

BY DAVID WHITE IN PARIS

ANOTHER legal and financial wrangle between France and Iran has come to light as a result of Iranian protests over 80 tonnes of natural uranium being held in France.

Under a court order obtained discreetly last September, the uranium, which belongs to Iran, is being blocked in an unknown location in France as security against debts claimed by a subsidiary of the French Atomic Energy Commissariat (CEA).

This followed a separate court order freezing Iran's assets in Eurodollar, the French-based international uranium enrichment company, in which Iran holds an indirect stake of 10 per cent.

The Eurodollar means, in effect, that the enrichment

company, claiming that Iran has failed to make contractual payments, is withholding payments on a \$1bn loan which it obtained from Tehran before the change of regime.

Iran's stake in Eurodollar has been the subject of a series of discussions, so far inconclusive. The freezing of its assets comes up before a Paris commercial court again in September.

The 80 tonnes of uranium were sent to France in order to be enriched at the Eurodollar plant and then be sent back to Iran.

The Iranian authorities are said to be protesting on the grounds that the value of the uranium, which has still not been processed, exceeds that of the debt.

## Danish oil platform safe

BY HILARY BARNES IN COPENHAGEN

THE Danish Energy Directorate has allowed normal meaning of the word "safe" oil production platform in Denmark's sector of the North Sea. The nine-man crew was evacuated before Easter after a theoretical analysis suggested metal fatigue in

some joints. Visual inspection of the weak points revealed no signs of cracks, said Mr. Peter Helmer Steen on behalf of the Directorate. Further studies are being made, however, and the results will be known in mid-June.

## Italy protests angrily at Franco-German credit plans

BY OUR FOREIGN STAFF

THE PLAN by West Germany and France jointly to raise some \$60m on international capital markets will be discussed by the European Community's Council of Ministers next month following angry protests from Italy. The Italians have complained that France and West Germany should have consulted their EEC partners before launching the scheme.

"It is not the aims of the issue to which we object but the anti-Community spirit in which it has been put together," one diplomat said in Brussels. A formal protest, Reuter reports, was lodged last week by

Sig. Renato Ruggiero, the Italian ambassador to the Community. Although there is little doubt that the matter will go ahead, Ireland, Greece and Luxembourg are expected to join Italy in the protest.

Raised to promote energy-saving, create jobs and encourage investment in small and medium-sized companies, the credit may also increase the stresses within the European monetary system by helping to strengthen the D-Mark and French franc against weaker European currencies.

At a summit meeting in the Netherlands last month, EEC heads of government discussed the possibility of Community action in the areas designated for aid by France and West Germany.

Stewart Fleming adds from Frankfurt: In Frankfurt yesterday the council of the Bundesbank, the West German central bank, discussed the proposed loan at its regular fortnightly meeting. It raised no formal objections to it, thus allowing preparations for the financing to continue. The meeting was attended by Count Otto Lambsdorff, the Economics Minister. It is no secret in Bonn or Frankfurt that the Bundesbank

has reservations about the proposed financing, and that these have been among the sources of recent tension between Chancellor Helmut Schmidt and Herr Karl Otto Poehl, the bank's president.

Its reservations are thought to include unease about increasing what, in effect, are Government subsidies at a time when budget policy should be aimed in the opposite direction. It is also believed to be worried about the timing of the extra investment which the loan proceeds will be used to stimulate, and the impact this foreign financing will have on the will-

ingness of overseas investors to take up further D-Mark credits.

The additional finance, however, will clearly provide a valuable addition to the funds of the Kreditanstalt fuer Wiederaufbau, the publicly-owned banking institution which will raise the funds and distribute them. It was set up in 1948 to administer Marshall Plan funds and is finding its ability to continue providing cheap loans to small and medium-sized businesses restricted by the long period of high and rising interest rates in West Germany.

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## OVERSEAS NEWS

# Israel steps up attack on UK Mideast policy

BY DAVID LENNON IN TEL AVIV

ISRAEL IS stepping up its attacks on Britain's Middle East policy because of fears that Lord Carrington, the Foreign Secretary, will actively promote the European initiative on the Arab-Israeli dispute after Britain assumes the EEC presidency on July 1.

In one of the strongest attacks so far, Mr. Yitzhak Shamir, Israeli Foreign Minister, told a university audience recently: "England appears to be trying to be France's successor in Middle East policy, and England appears to be going even further than France in adopting a policy opposing Israel."

Israel strongly opposes the EEC Middle East peace initiative which it regards as "pandering" to the Arabs by calling on Israel to take unacceptable steps such as negotiating with the Palestine Liberation Organisation and granting self-determination to the Palestinians.

Though consistently critical of the European initiative since it was first mooted, the attacks on it—and especially Britain's role in the process—have intensified recently as the date for Britain's assumption of

the Presidency draws nearer. What appears much like an orchestrated and escalating campaign against Britain has not been restricted to criticism by Government officials, and members of the Opposition Labour Party. The Israeli press has been publishing articles attacking the initiative, and Britain in particular.

The success of Mrs. Margaret Thatcher's tour of the Gulf States, and especially the arms deals she is clinching, has increased yet further the Israeli worries about the tide of British policy.

Officials at the Israeli Foreign Ministry admit that the Europeans are basically friendly nations who share Israel's desire for peace in the region.

But at the same time, they say that Europe's approach is misguided self-interest which will serve to harden Arab intransigency rather than encourage compromise.

They also admit that Israel will use every possible leverage to try to block what they believe will be an active policy by Lord Carrington to promote the Europe peace initiative.

## Uneasy calm grips Beirut

BY IHSAN HIJAZI IN BEIRUT

AN UNEASY calm was holding in Beirut and the Christian town of Zahle in central Lebanon yesterday, after a truce took effect on Wednesday night, on orders from President Elias Sarkis.

It was the 20th ceasefire since the latest round of fighting broke out 22 days ago, and it is not thought likely to hold for long, given previous experiences.

Mr. Sarkis ordered the truce after what the rightist Voice of Lebanon radio called "three hours of hell," during which artillery shells and rockets rained on most of the capital and its suburbs.

At least 15 people were killed, eight of them in Zahle, and many more were wounded. Artillery exchanges between high-rise buildings raged before

the ceasefire came into effect. Syrian troops of the Arab Deterrent force are deployed in the mainly Moslem West Beirut, while Christian Militias and units of the Lebanese army are entrenched in the Christian quarter of Ashrafieh.

A determined attempt was also being made to keep Beirut Airport closed. The fall of several shells on the runway dashed hopes for an early reopening of the airport, which was closed to all incoming and outgoing flights two days ago.

President Sarkis is still count on contacts with Damascus to ensure a more stable peace in the country. A special emissary, Brig. Sami Al-Khatib, the President's liaison man with the Arab Deterrent Force, has been travelling between Damascus and Beirut for the past two days.

## West to revive UN plan on Namibia

By Our Foreign Staff

SENIOR officials of the five Western contact group members negotiating with South Africa for independence in Namibia decided in London yesterday to revive the three-year-old United Nations independence plan for the disputed territory which was frozen when President Ronald Reagan was installed in the White House in January.

Officials from Britain, West Germany, France and Canada were briefed by Chester Crocker, President Reagan's chief African adviser, following his 12-nation tour of the continent.

Mr. Crocker's talks with African leaders centered chiefly on the Namibian question and the subsequent revival of the UN plan indicates some African success in persuading him not to radically alter the West's course on the issue.

Mr. Crocker, who left London for Washington yesterday afternoon, had tried to interest African states directly concerned with the Namibia dispute in a constitutional conference similar to the one which eventually saw Zimbabwe win legal independence. The UN plan merely calls for a ceasefire, then an election, and provides no constitutional guarantees after independence.

U.S. officials have effectively ruled out the possibility of political asylum for Thailand's fugitive rebel leader, Gen. Sant Chulapimha, by saying it is a matter for Burmese and Thai authorities to resolve, AP reports from Bangkok.

## Embassy 'siege'

Iranian Revolutionary Guards fired into the air and lobbed tear-gas grenades to disperse a crowd of about 5,000 Armenians besieging the Turkish Embassy in Tehran yesterday, witnesses said. Reuter reports from Tehran.

## 'General killed'

Khmer Rouge guerrillas of the ousted Cambodian Premier, Pol Pot, claimed yesterday that their forces had killed a Vietnamese Lieutenant-general in central Cambodia, AP reports.

## Quentin Peel assesses South Africa's ruling party's prospects of defeat Arch-conservative threat on the Ciskei frontier

KING WILLIAM TOWN, once a garrison town of British soldiers for the bitterly disputed land of the Xhosa tribes between the Fish and Kei Rivers in South Africa's Eastern Cape province, no longer really looks like a frontier town. It is too solid and well-established, thanks to its business of supplying both white farmers and black trading stores in the neighbouring Ciskei tribal homeland. But many of its 10,000 white inhabitants still see themselves as some sort of frontiersmen.

Mr. Brian Nel is a good example. He stands, hands on hips, dressed in blue overall, shorts and long socks, behind the counter of his gun shop-cum-welding workshop, and says quite casually: "I've got a .38 under the counter pointing at your navel just in case I need it." It was not a threat, simply a statement of fact. Whenever he leaves the store, he also wears a pistol ostentatiously hanging from his belt.

Apart from being a freemason and a born-again Christian, Mr. Nel is also the candidate for the arch-conservative Herengracht Nationale Party in the King Williams Town constituency in the current South African general election. Despite being the most colourful candidate he is unlikely to win the seat. He is, none the less, the key figure, for his intervention seems likely to lose the seat for South Africa's ruling National Party.

Mr. Nel was the prime mover behind a campaign to prevent King, as the town is known to black and white alike, from being incorporated into the Ciskei homeland as its capital. Its incorporation was recommended by a government commission of inquiry, and demanded by the future Ciskei government. But finally, last week, Dr. Piet Koornhof, the Co-operation and Development Minister, told a rowdy meeting in the town that the cabinet had decided to back down. King would stay white.

The decision may or may not have come in time to save the National Party its seat in King Williams Town, but it has opened a debate in the area which goes to the heart of the Government's apartheid policy. It also calls into question whether or not Mr. P. W. Botha's Government will stand by its promises of racial reform and concessions to South Africa's majority black population, or back down in the face of conservative white reaction.



King Williams Town stands in the heart of what is known as the border region, a strip of white farming country which runs inland from the port of East London, wedged between the two Xhosa homelands of Transkei and Ciskei. It is also the area where the Government's grand strategy of separate development has gone furthest towards fulfilment. Transkei became independent in 1976, and next December the Ciskei will become South Africa's fourth independent Bantustan.

The Ciskei, in particular, has been the destination of a programme of mass resettlement of blacks, although it is already overpopulated, and rapidly turning into an agricultural dustbowl. The result has been soaring unemployment, desperate poverty, malnutrition, and a rapidly growing crime rate in such affluent white towns as East London. Attempts to attract new industries have been notably unsuccessful, partly because of uncertainty over the region's future, while agricultural development and irrigation have benefited only a tiny proportion of the black population.

King Williams Town itself was the home of Steve Biko, founder of the Black Consciousness movement who died in police detention, while East London has the fastest-growing radical black union, the South African Allied Workers Union, with more than 30,000 members. "There has been traditional apathy and an unwillingness

among whites here to face up to the situation," says Mr. Errol Spring, the Progressive Federal Party candidate in King Williams Town. "But white voters are suddenly starting to see Government policy as a threat to their existence. It has taken the King Williams Town issue to bring it home to them. But they are still totally confused and there is great fluidity."

Other Government opponents agree. Mr. Ray Radue, standing as a provincial candidate in King for the New Republic Party, in between the Liberal and Progressive Federal Party, sees the result there as: "The watershed of South African politics. For the first time ever, South Africans are thinking policy, not just voting Nationalist because they were born Nationalist."

An element of over optimism undoubtedly exists among opposition parties at the ruling party's obvious embarrassment, but loyal Nationalists admit to considerable confusion in their ranks. "It was very difficult to get an organisation running at all, as long as this question of consolidating was undecided," admits Mr. Bill Deacon, the English-speaking Nationalist candidate in King.

Local observers expect that out of seven border area seats, the ruling party could lose two of the six it holds, partly because of obstructions, partly because of lost votes to the Herengracht Nationale Party, and partly because some English-speaking voters may return to



the traditional English-speaking opposition. The New Republic Party is the favourite to win King, while the Progressive Federalists are hoping to win the Albany seat which includes the university town of Grahamstown.

But whether there is any very fundamental rethinking going on yet is less likely: it is rather confusion and uncertainty. "Most people in the border region have been affected by the practical workings of apartheid," says Valerie Viljoen, regional secretary of the Institute of Race Relations. "Holiday cottages have been taken into the Ciskei. They can only hire workers from people living in the homelands, and they are aware of the crime rate. But they have got no idea what is really happening in the Ciskei. They have a naive idea that resettlement is like slum clearance, putting people back to work on the land. They don't see the starvation."

## Cairo storm grows over Osman memoirs

BY ALAN MACKIE IN CAIRO

A STORM is growing in Cairo over the recently-published memoirs of Mr. Osman Ahmad Osman, Egyptian businessman extraordinary.

Mr. Osman's autobiography A Page From My Experience, published a month ago, has run into such a furore over its contents, that a second print, ready for distribution, had to be withdrawn at the last minute. President Anwar Sadat has set up a Parliamentary Committee to investigate allegations made in it.

The book does not cover any new ground, but merely raises old controversies and adds some highly individual interpretations on them. Sales, in fact, were

linguishing until May, the weekly paper of President Sadat's National Democratic Party, sensing good material with which to belabour the Russians and the Nasserists, started publishing some of its highlights.

People Mr. Osman had taken to task then took the opportunity to hit back hard.

One of Mr. Sadat's most consistent critics, Mr. Helmi Murad, took matters further by suggesting in the opposition paper Al Shaab that a Parliamentary inquiry was by its nature "inequitable". The courts, he said, had the machinery to deal with cases involving the allegations.

The whole controversy has been deeply embarrassing for Mr. Sadat. The President is a very close friend of Mr. Osman. To Mr. Sadat, Mr. Osman is a paragon of enterprise. Mr. Sadat is comfortable with his business style, and is relying heavily on him to get Egypt's development programme moving.

In preparation for this, Mr. Osman was brought back into the Government three months ago as a Deputy Premier in charge of all development matters, and the Egyptian Press blossomed with articles on his achievements and goals. The book was supposed to set the seal on this campaign.

Nor has Mr. Sadat's response to the controversy enhanced his standing. He stopped all advertising of the book and instructed the Government media to print letters from anyone wishing to reply to allegations.

But in freestyle chats with Mayo's editor, he has made some surprising observations—that he knew nothing about the book's contents until the controversy surfaced, and that it was all the work of Nasserists wanting to bring down Mr. Osman, and the Government.

Officials admit privately that the whole business has been badly handled and are trying to contain the damage. Mr. Sadat will have to work a little harder to maintain his popularity.



Mr. Osman Ahmad Osman

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## Seaga promises full deregulation of the economy

BY CANUTE JAMES IN KINGSTON

JAMAICA'S GOVERNMENT is to revamp the island's economy as part of its undertaking to the International Monetary Fund for access to \$688m (£324m) in credits over the next three years.

Mr. Edward Seaga, the Prime Minister, said in a speech to Parliament in Kingston that the economy will be totally deregulated, with the progressive dismantling of import restraints and the removal of price controls and Government subsidies in many sectors.

The government is also ending its involvement in several areas of the economy, which will be denationalised, and the role of the state in trading will be extensively reduced.

These are some of what Mr. Seaga described as "positive" conditions agreed with the IMF, the implication being that the IMF were more acceptable than those which his predecessor, Mr. Michael Manley, accepted from the fund between 1977 and 1979. In fact, it was frustration over trying to satisfy the fund which caused Mr. Manley to call off talks with the IMF for further assistance a year ago.

The IMF loans now agreed will bring almost immediate relief to the Jamaican economy which has suffered a chronic shortage of foreign exchange over the past three years. During the first year of the agreement, Jamaica will be able to draw \$260m of the \$688m extended fund facility and the whole of a \$48m compensatory finance facility.

Mr. Seaga has already obtained a franchise of \$28m and will have access to \$57m next week. But he told Parliament on Wednesday that he would have to seek bridging finance because the flow of foreign assistance over the next few months would be uneven. There is an urgent need to meet arrears of \$120m on imports.

Mr. Seaga has boasted that with the present agreement, there will be no changes in the parity of the Jamaican currency. He has also headed off what promised to be a bitter confrontation with the unions by announcing that the Govern-

ment was dispensing with wage guidelines.

The final straw which broke Mr. Manley's political back was a request from the IMF for a budget cut which would make 11,000 government workers jobless. Mr. Seaga has said there will be no cutbacks, but there will be no new government jobs for three years and existing vacancies will be frozen.

Mr. Seaga can now expect about \$15m in external financial support in this financial year. In addition to and because of the IMF, he will be getting about \$450m from the Caribbean Group for Economic Co-operation in Development, which includes the U.S., Britain, Canada and Japan, \$50m in loans from the U.S. Government, \$70m from a consortium of commercial banks, and other amounts from the World Bank and the Inter-American Development Bank.

But Jamaica will have to adhere to economic performance criteria stipulated by the IMF. Bank credit to the public sector this year must not exceed J\$140m (£36m); the net domestic assets of the Central Bank must not go up by more than J\$269m by February, 1982 and the external assets of the Central Bank must improve by \$40m by the end of this financial year. At the end of last month the Central Bank had a deficit on its external assets of \$58m.

To ensure there are no future problems with the fund, the Government has outlined its production targets in a memorandum to the IMF. These are based on improvements in the three pillars of the island's economy.

● Tourism, which earns about \$200m a year, is to increase its earnings to \$375m a year by 1984.

● Bauxite is expected to increase earnings by \$45m by 1984. The industry last year earned \$209m.

● The sugar industry which this year will produce 230,000 tonnes, is expected to produce 330,000 tonnes by 1984, earning an additional \$30m, and the banana production target is 120,000 tonnes by 1984.

Everyone agrees on the need for an anti-inflation strategy but not on the tactics, writes David Lascelles

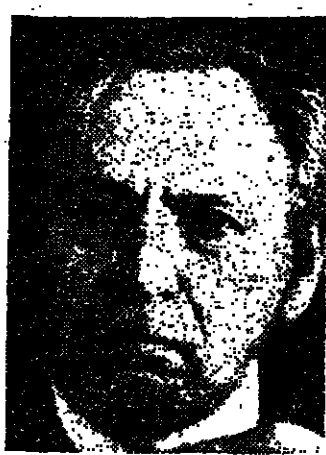
## Monetary policy raises 'a storm in a cocktail-shaker'

"WE ARE united on the aims but divided over the means," said Mr. Donald Regan, in reply to a question last week on how the new Administration viewed the Federal Reserve's handling of monetary policy.

The Treasury Secretary's remark was the frankest admission yet of a simmering dispute between the Administration and the Fed over monetary policy. But it could be just another of those doctrinal disputes which dog governments' relations with their central banks, particularly ones which prize their independence.

As Mr. Regan indicated, everyone agrees the U.S. needs a firm long-term monetary policy to combat inflation. Where they part ways is over the emphasis which should be placed on it and how it should be implemented. The debate owes much to the presence in the Administration of a strong monetarist clique, including such people as Mr. Beryl Sprinkel, under-secretary of the Treasury for monetary affairs, and Mr. Jerry Jordan, just appointed to the Council of Economic Advisors. Both have long been outspoken critics of the Fed.

Monetarists assign a leading role to the central bank because they believe the war against inflation can succeed only if the money supply is brought under control. But the



Mr. Anthony Solomon: 'I think there is a real danger that the monetary solution to inflation will be seen in overly simple terms'

Fed says there is a limit to what monetary policy alone can do.

The Fed's critics have also been worried for some time over its apparent failure to foster smooth and stable growth of the monetary aggregates and have "suggested" some improvements. The Fed, which is very selective in the advice it takes, says it is doing the best it can, but acknowledges that some changes might help.

The parties to the dispute

crystallised their positions in a couple of recent speeches which were obviously as carefully prepared as they were timed.

Mr. Anthony Solomon, president of the New York Fed, the branch of the Federal Reserve system most closely involved in implementing monetary policy, launched into the fray by attacking the monetarist notion that slowing money growth provides an easy "technical" way out. "I think there is a real danger that the monetary solution to inflation will be seen in overly simple terms and that sight will be lost of the other elements that will be needed if success is to be achieved," he said at a gathering of financial analysts in Manhattan.

Mr. Solomon cited the experience of West Germany, where in the four years up to 1978 money was growing way above target, yet inflation fell from 6 per cent in 1975 to 2.5 per cent by the end of 1978. To defeat inflation, he said, it is not enough to have a firm monetary policy which by itself can do more harm than good. There must also be a sound fiscal policy, a cut in the regulatory burden, and higher productivity. Knocking the ball even deeper into the Administration's court, he said the Government's programme as a whole must have the credibility necessary to break inflationary expectations.

The White House's reply was

put by Mr. Sprinkel in testimony a few days later to the joint economic committee of Congress, where he argued that the Fed's role in breaking those expectations was crucial. "A steady and predictable decline in the rate of monetary growth will not only decrease the rate of inflation but promises also to have a prompt effect on inflationary expectations and a minimum disruptive effect on economic activity."

Mr. Sprinkel went on to criticise several aspects of the Fed's operations: the sharp ups and downs in the money supply, the confusing proliferation of money supply definitions (all those M's). He also took issue with the Fed's claim that weekly wiggles in the money statistics do not matter so long as the long-range objectives are met. "The evidence is clear... short-term variations in money growth have a strong effect on growth and spending in the economy," he said finally.

Mr. Sprinkel also urged the Fed to try and ignore the impact on interest rates of its money supply control efforts. Officially, the Fed is already trying to do this, but there is a widespread suspicion in both Washington and Wall Street that it gets nervous when rates go up and that it tends to back off.

Mr. Sprinkel, who thinks the Fed should have no monopoly on offering advice, concluded by



Mr. Beryl Sprinkel: 'A steady decline in monetary growth will not only decrease the rate of inflation but also promises a minimum disruptive effect on the economy'

suggesting some changes in the way it operates. That it should pay less attention to the M's and more to such reserve aggregates as the monetary base which determine how much money there is in the economy. He also wants the Fed to tie its discount rate more closely to the market. At the moment this rate, which is what the Fed charges on its loans to banks, is usually fixed for long periods below the market rate. The Fed had already said it

might do this. But it is also considering other changes, like ceasing to publish the money supply statistics once a week because short-term fluctuations, often meaningless, have a big impact on the credit markets.

But fraught with implications for money and interest rates though this debate may seem, many view it as largely academic, as affecting form rather than substance. Both parties agree on the goals of monetary policy, and Mr. Sprinkel himself said he does not want a confrontation with the Fed. Mr. Solomon describes much of the dispute as "small potatoes" and he is worried that people may read profound disagreements into it. One Wall Street economist dismissed it as "a storm in a cocktail shaker."

Nor is it very clear to what extent the views of the monetarist clique reflect those of the Administration as a whole. While Mr. Sprinkel undoubtedly speaks with authority, his views have been well-known for some time, notably when he was a member of the Shadow Open Market Committee, a self-appointed Fed watchdog which recently proposed that the Fed governors should resign if they fail to meet their monetary targets. It does suggest, though, that neither the Administration nor the Fed want to ease up the credit reins, so European worries about a strong dollar may remain unassuaged.

## Helms defied in State Department appointment

BY OUR U.S. EDITOR IN WASHINGTON

THE REAGAN Administration has finally decided to confront the wrath of Senator Jesse Helms, the arch-conservative Republican from North Carolina and has nominated Mr. Thomas E. Ender to become Assistant Secretary of State for Inter-American affairs.

The problem for Mr. Ender, a career diplomat whose most recent posts have been as ambassador to the European Community and in Canada, is that Mr. Helms considers him insufficiently anti-Communist. The Senator has applied the same judgment to several senior State Department appointees and has delayed the Senate ratification of many of them so far.

The flavour of Mr. Helms's opinion was much in evidence on Wednesday when he ques-

tioned another controversial Reagan nominee, Mr. John Gavin, the Hollywood actor, who has been picked as ambassador to Mexico.

Mr. Helms tried, unsuccessfully as it turned out, to elicit from Mr. Gavin the opinion that he thought that Marxism was a prime threat to Mexican stability and that, indeed, the regime south of the border was in any case far from stable.

Mr. Gavin's nomination has been sharply criticised in Mexico as an insult because he is best known there for his role in a series of rum commercials. But he showed a nice diplomatic touch in fending off Mr. Helms's assault. He even impressed some senators by his demeanour and his guardedly offered knowledge of Mexican and Latin American affairs.

## White House defends cuts

BY DAVID BUCHAN IN WASHINGTON

THE WHITE HOUSE yesterday released a report which claims that the net impact of the Administration's public spending and tax cut proposals will bear equally on all regions of the country.

The study, by the Budget Office, is a response to criticism by congressmen from the North-east and Middle West of both political parties, who say that their part of the country, with

its more-elderly industrial plant and generally higher welfare rolls, would suffer most from the Reagan cuts.

The Budget Office claim is that reductions in federal spending will total, for the coming year, \$170 per person in the North-east and South, \$168 in the West and \$158 a head in the Midwest. The report describes these as "virtually equal."

## IMF changes will make SDR more attractive

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE INTERNATIONAL Monetary Fund yesterday announced a series of highly technical decisions affecting its financial relationship with debtor and creditor nations and enhancing the attractiveness of its own currency, the special drawing right.

The effect of the policy changes, which will become operative on May 1, is to pay members holding SDRs and those in a creditor position more and to charge borrowers, on average, more for their use of IMF resources.

The changes in the SDR are two. Holders will be paid the going weighted average market rate for short-term paper in the five major industrialised countries, rather than the 80 per cent currently in force. The current requirement that holders must maintain a 15 per cent balance of SDR holdings with the Fund will be eliminated. These changes complete

a protracted evolution of the SDR to the point where the Fund hopes it can be considered a fully fledged international reserve asset.

Stemming from this, the IMF has adjusted its formula for paying interest to creditor nations. Remuneration will be raised in the current quarter from the prevailing 9.125 per cent to 10.69 per cent.

It has also revised its scale of charges for members' use of its ordinary resources, instituting a flat rate of 6.25 per cent per annum on outstanding balances instead of a sliding scale which had averaged 5.23 per cent in the 12 months ending March 31 this year.

The changes in the SDR reflect the mandate given to the IMF at its annual meeting in Washington in October to bring the SDR interest-rate into line with market rates and to eliminate the remaining reserve.

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# Japan toughens stance on Bandar Khomeini

BY RICHARD C. HANSON IN TOKYO

THE JAPANESE partner in the troubled multi-billion dollar Iran-Japan petrochemical complex at Bandar Khomeini has decided on much tougher conditions for Japan's continued participation.

The board of the Iran Chemical Development Corporation (ICDC), led by the Mitsui group, adopted the position that Iran, not the Japanese partner, should bear the mounting expenses resulting directly from the stoppage of work since last year during the Iran-Iraq war.

The stance does not mean

that the Japanese side is on the verge of withdrawing from the project, which it entered nearly a decade ago. It does, however, represent a considerable hardening of views.

## First move

The decision is the first move from the Japanese side in a new round of negotiations on the project. Officials were careful to say that it is not a "final position."

The Japanese are, in effect, saying to Iran that the

problems faced in completing the project, which was 85 per cent complete when war broke, were caused directly by Iran's involvement in the war with Iraq.

The Japanese side should not be made to pay for the increased costs — including interest payments, personnel and other operating costs — which may result from the war.

No one knows how much the bill for Bandar Khomeini is likely to be increased by the war but the assumption is that the project will cost far more than the pre-war

estimate of ¥720bn.

The ICDC expects a reply from Iran to its latest set of demands before the end of May, when a further payment on capital is due from the Japanese side.

## Official aid

The willingness of the ICDC to make this payment (¥6bn) has been in doubt because of a Japanese government refusal to extend official aid to the project.

The Japanese Government agreed to take a portion of the capital of ICDC in 1979 as part of a revised agreement

to keep the project going. The government's own policy, however, forbids extending funds in cases where war has broken out in the country receiving the funds.

The Japanese side holds a 50 per cent stake in the Iran-Japan Petrochemical Corporation, the joint venture formed to build Bandar Khomeini, the other partner is the Iran National Petrochemical Company.

There is no clear schedule for negotiations, though missions are being planned to try to assess what damage the complex may have suffered during the war.

# Tokyo-London meetings ahead

BY CHARLES SMITH IN TOKYO

OFFICIALS from the UK Department of Industry and Japan's Ministry of International Trade and Industry are to meet "at least once a year" in order to study ways in which the two countries can co-operate in the development of advanced technology.

This was agreed last night at a meeting between Mr. Kenneth Baker, the British Minister of Industry and Information Technology, and Mr. Rokusuke Tanaka, Japan's MITI Minister.

The two released a statement in which computers, telecommunications equipment, biotechnology, robotics and com-

puter-aided manufacture were mentioned as examples of fields in which co-operation might be possible. It also said that private companies and others would be encouraged to study ways of co-operating in new technology.

Technological co-operation is regarded as one of the fields in which scope exists for the "positive development" of UK-Japanese relations—in contrast with trade, where the outlook is for a continuation of the present heavy imbalance in Japan's favour. Japan's achievements in computers and telecommunications have impressed

recent UK visitors to Tokyo and created the impression that it could be time for Britain to start learning from Japan.

Apart from meeting Mr. Tanaka, Mr. Baker yesterday had a session with the president of Nippon Telegraph and Telephone, the Japanese state telecommunications monopoly, at which technological co-operation and access for British companies to NTT procurement were the major themes.

Mr. Baker showed interest in NTT's optical fibre research programme and suggested an exchange of experts in this field.

# Talks with Chinese over \$652m plant contracts

TOKYO — A team of government officials will be sent to Peking next week for talks with Chinese authorities in an effort to reinstate China's \$1.5bn (\$652m) plant contracts with Japanese companies cancelled by Peking early this year.

Mr. Ito told a session of the House of Councillors' Foreign Affairs Committee that the team will consist of officials from his Ministry, the Ministry of International Trade and Industry, the Finance Ministry and the Economic Planning Agency.

In January, China notified Japanese contractors that it was cancelling four major petro-

chemical and steel projects totalling up to \$1.5bn because it did not have the money to pay local construction, labour and other costs.

China reversed that decision earlier this month after Japan protested at the way it was being treated. Peking has offered conditions to reinstate three of the four projects if Japan provides an unspecified amount in long-term, low-interest yen credits and other loans.

Japan has proposed that part of the yen credit be converted into a commodity credit. It also has said it will try to raise funds from commercial banks and the governmental Export-Import Bank.

AP

# Moscow steel price talks next week

TOKYO — Four Japanese steel companies will send a mission to Moscow next week to negotiate prices of large diameter pipe for a 5,000 km natural gas pipeline from Siberia, to Western Europe, Nippon Steel said.

The negotiations, which are likely to be extremely tough, follow talks here last month, during which the companies, including Kawasaki Steel, Sumitomo Metal Industries and Nippon Kokan offered to sell the Soviet Union 3.5m tonnes of pipe over four years from July.

Industry officials said no progress had been made on Moscow's request for a \$3bn (£1.4bn) loan from Japan's Ex-Im Bank to finance imports of steel pipe and other equipment for the \$15bn pipeline project.

The bank said earlier it was waiting for West European countries to conclude deals to import natural gas before making a decision.

Reuter

# Turkish trade arrears scheme proves attractive

BY METIN MUNIR AND DAVID TONGE IN ANKARA

THE Turkish Government programme for liquidating non-guaranteed trade arrears to foreign suppliers has succeeded in attracting a large number of subscribers, according to the latest figures of the Central Bank in Ankara.

Suppliers' arrears claims arise from trade creditors who have claimed mainly from cash-against-goods and cash-against-documents transactions which were not insured by foreign governments or their agencies. Turkey could not settle these because of insufficient foreign currency reserves.

The Central Bank says that 30 per cent of these foreign suppliers, to whom Turkey owes about \$1.3bn (£565m) have agreed to receive payment under one of the two schemes offered.

Under one scheme, suppliers can opt for repayment in foreign currency over 10 years with 4½ years of grace. Interest ranges between 3 per cent and 8 per cent depending on the currency selected.

The first interest payment was due in the beginning of this month. The Central Bank says interest payments were delayed by administrative problems but would be made before the end of the month.

The second option open for suppliers is repayment in Turkish lira.

Turkish lira funds can be used for increasing the working capital or already existing investments, payment of equity portfolio of new investments, for shipbuilding, for the extension of Turkish lira credits to importers in Turkey and in several other ways.

Of the 80 per cent who have already made their choice, 80 per cent (\$624m) have selected to be paid in foreign currencies, and 40 per cent (\$416m) in Turkish lira.

Many of those who selected the Turkish lira option have extended these amounts as credits to Turkish importers or increased their capital in the investment in Turkey.

# Hope fades for import control agreement

BY BRIJ KHINDARIA IN GENEVA

HOPES are fading for an early conclusion of a new international agreement allowing Europe and North America to use import controls to protect home industries beleaguered by products exported by developing countries.

The agreement permitting such "safeguard" action was to be part of the Tokyo Round trade package completed two years ago, but disputes mainly between the Common Market and some major developing countries forced postponement of negotiations.

A working group of the General Agreement on Tariffs and Trade (GATT), which oversees all international trade accords, found in talks this month that positions remain too far apart for a compromise to emerge if intensive negotiations were called. Plans for such negotiations have been shelved indefinitely.

Under GATT's existing article 19, safeguard action can be taken in exceptional circumstances, but the import curbs must affect all suppliers equally

and must be justified in GATT council, the executive body.

The Community, as well as Norway, Sweden and Canada, has, in fact, used safeguard measures in such a selective manner without GATT's consent.

The article has been invoked rarely because its application jeopardises good relations with major trading partners as well as less important ones, when curbing imports from those lesser partners may be sufficient to protect the interests of domestic producers.

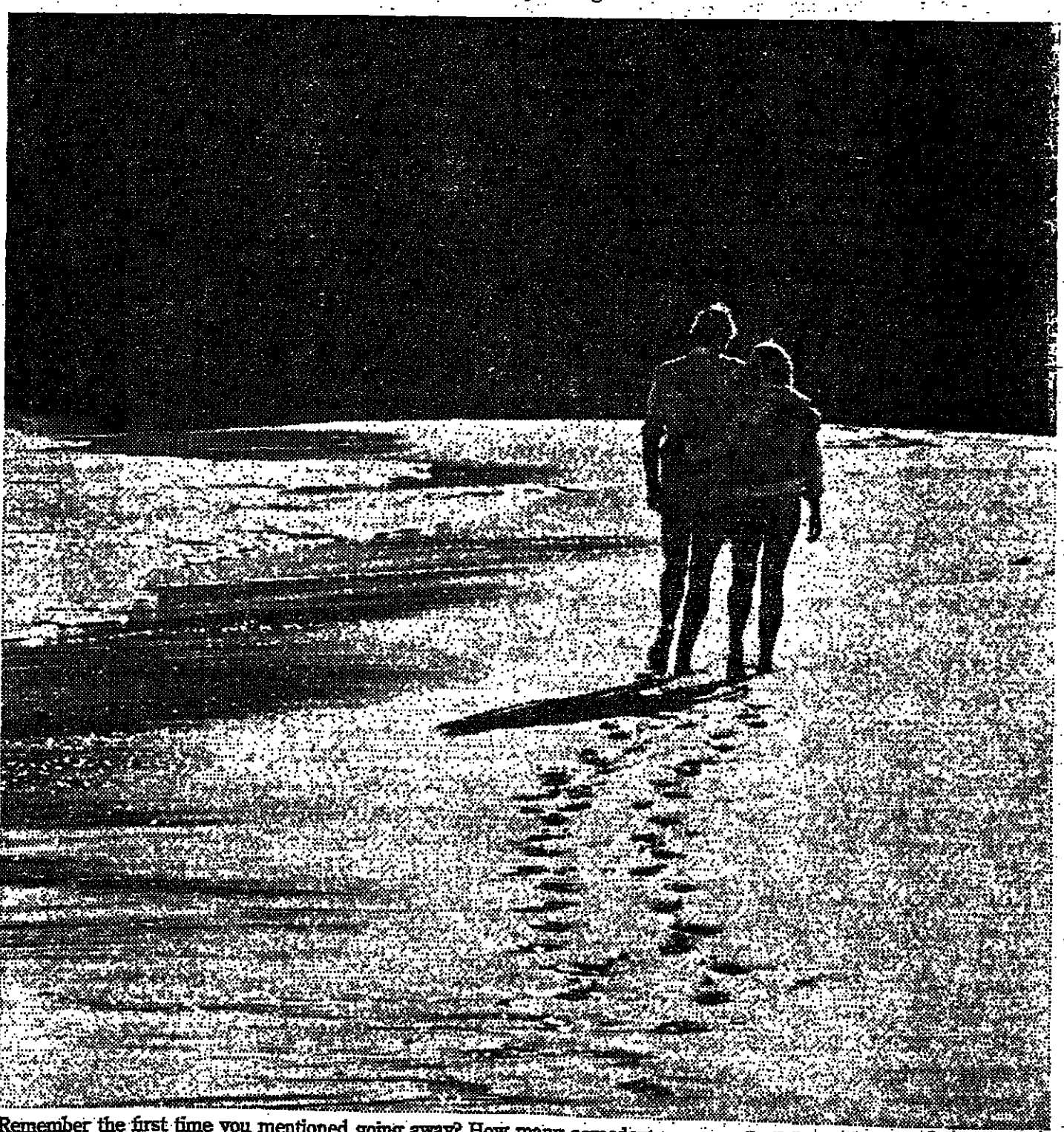
The Common Market, for instance, is reluctant to curtail imports from the U.S. or other industrialised countries even if domestic industries are threatened because it feels that such imports foster competition.

It is more ready to limit imports from the Third World because lower living standards and wage levels are seen as providing "unfair competition" to local producers.

For these reasons, the Community insists that it should be allowed to use safeguard actions selectively against certain foreign suppliers.

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## U.S. visitors denied meeting with Sands

By Our Belfast Correspondent

THE Northern Ireland Office yesterday turned down a request from Mr. Ramsey Clark, the former U.S. Attorney General, to visit Mr. Bobby Sands, MP, whose condition is worsening while on hunger strike in the Maze Prison outside Belfast.

Mr. Clark and the Reverend Daniel Berrigan, a Jesuit priest who flew with him to Dublin from the U.S., said that the British Government should accede to the demands of protesting Irish Republican prisoners, whose crimes were clearly politically motivated.

Both later travelled to Belfast at the invitation of Mr. Sands' supporters. Their application for a visit to the prison was rejected by the Northern Ireland Office which said it would serve no purpose.

Mr. Sands, recently elected MP at Westminister, for Fermanagh-South Tyrone, is growing weaker. He is on the 55th day of his hunger strike.

The condition of three other Republicans who joined the hunger strike later was giving no cause for concern, according to the Northern Ireland Office.

Mr. Sands said in a statement here that he was prepared to meet formally or informally with members of the European Commission for Human Rights provided he was allowed to be accompanied by a fellow prisoner and by two members of Provisional Sinn Féin.

He did not say if he was taking any steps to petition the Commission to investigate his case.

Tension remained high yesterday, after another night of rioting, which spread from the usual trouble-spots of Belfast and Londonderry to other centres, including Lurgan, Portadown, and Danganoo. More rioting, hi-jacking and burning were reported in Belfast during the day.

Stewart Dalby in Dublin writes: Diplomatic efforts continued here to explore ways which Mr. Sands might be persuaded to end his hunger strike.

Neither the British Embassy nor the Irish Government has revealed details of what happened at the meeting between Mr. Charles Haughey, the Irish Prime Minister, and Mr. Leonard Figg, the British Ambassador.

## Shell in £19.5bn deal for supplies of Saudi oil

By RAY DAFTER, ENERGY EDITOR

THE SHELL GROUP has made a 15- to 20-year deal to buy 1.33bn barrels of oil from Saudi Arabia, worth £19.5bn at current prices, it was disclosed in London yesterday.

The deal, resulting from Shell's investment in Saudi oil refinery and petrochemical expansion, has provided the group with its first contract supplies of Saudi Arabian crude oil. Up to now U.S. companies primarily have benefited from Saudi output and its moderate pricing policies.

According to the annual report of Shell Transport and Trading, the UK arm of the Anglo-Dutch oil group, liftings of Saudi crude began in January.

The report, published yesterday, says that the group's U.S. affiliate, Shell Oil, will buy 1bn barrels of Saudi crude as a result of its involvement in construction of a petrochemicals complex at Al Jubail, on the Gulf coast north of Dammam. Royal Dutch-Shell was entitled to purchase a further 300m b/d as a result of its association with a Saudi refinery construction project.

Shell Oil was lifting at an initial rate of 40,000 b/d, while Royal Dutch-Shell had started shipping Saudi crude at a rate of 12,000 b/d.

This is the first time that

details of the Saudi deal have been disclosed.

Under the arrangements Royal Dutch-Shell is to provide 30 per cent of the \$2bn refinery construction costs. In return it will lift crude over a 15-year period, starting at 12,000 b/d this year and rising to 24,000 b/d in 1982, 36,000 b/d in 1983 and 48,000 b/d in 1984.

The peak lifting rate of 60,000 b/d will be reached when the refinery comes on stream in 1985.

The Shell Oil contract is over a 19-year period and will involve the company's lifting up to a level "somewhat below 200,000 b/d," a spokesman in Houston said last night.

On this basis the Shell group as a whole could be buying up to 250,000 b/d of Saudi crude oil in the second half of the 1980s. The amount represents some 6.7 per cent of Shell's crude oil supply last year.

Mr. Peter Barendse, chairman of Shell Transport and Trading, reported that the Saudi agreements provided opportunities for "significant and growing" availability of crude oil and of oil products and chemicals from the Kingdom.

He made the point that a particular problem for Shell's competitive position last year

was that a number of its competitors had access to Saudi crude, which in 1980 accounted for 39 per cent of the Organisation of Petroleum Exporting Countries' production, and which was being sold at \$2 a barrel below the price of similar crudes.

The differential had now increased to \$4, although he expected the "abnormal" spread of prices would tend to be corrected in 1981 as a result of the softening market.

The Royal Dutch-Shell Group, which reported a net income of £2.2bn in 1980, as against £3.05bn in 1979, invested £2.9bn last year.

Of this investment £2.3bn went on oil and natural gas activities, £390m was spent on chemicals development, £94m was injected into the coal industry, and £34m went on metals.

Mr. Barendse said that while oil and gas activities would dominate the work of Shell companies for many decades, the oil and metals sectors had encouraging prospects.

The group's coal expansion was on course. Its internationally-traded coal totalled 7.9m tonnes in 1980, an amount that was planned to grow threefold by 1985.

## Three sites on Nissan factory shortlist

By John Lloyd, Labour Correspondent

NISSAN, THE Japanese motor manufacturer, has narrowed its choice of sites for a possible UK car plant to Humber-side, Tees-side and South Wales, according to union officials.

Discussions with Nissan executives over the last two weeks have convinced the unions that Britain is first choice for a European plant, with Spain a close second.

Nissan has made it clear that it wants as few unions as possible.

The unions have been told that agreements can be made before production is started and that wage rates will compare favourably with the rest of Britain's motor industry.

Mr. Alex Kitson, deputy general secretary, and other Transport and General Workers' Union officials have met the Japanese Nissan trade union which is concerned about the effects of Nissan's proposed £200m investment in Europe on employment in Japan.

The two sides agreed not to harm each other's interests but it is recognised that if Nissan establishes a factory in Europe there is little they can do.

## Alcan rolling mill faces closure threat

By ROY HODSON

THE ALCAN ALUMINIUM (UK) company's biggest British rolling mill at Rogerstone, Gwent, which employs 1,850 people, is under threat of closure unless it can be brought back into profit.

The company lost £3m in the first quarter of the year, Mr. David Morton, managing director, said yesterday. Rogerstone is proving the biggest single loss-maker of Alcan's 23 British operations.

Mr. Igor Suchoversky, the new chairman of Alcan Aluminium (UK), said: "I am not prepared to have continuous losses at Rogerstone."

He will give the plant about 18 months to break-even. "The mill is a gamble," he said, "but we believe we know more about hot rolling aluminium than most people and we have employed new technology to revamp Rogerstone. It is now turning out a good product."

Mr. Suchoversky does not expect Alcan Aluminium (UK) to return to profit before the second half of 1982 at the earliest. "The prospects seem pretty dim. We will be working for the bankers for a while."

He succeeded Mr. D. A. Pinnis, the chief executive of Alcan's European operations. Mr. Suchoversky's appointment has prompted speculation that the difficulties experienced by Alcan with aluminium fabrica-

tion and marketing have forced the parent company in Montreal to put the British operation under tighter control.

Mr. Morton said changes at the UK company, including the recent buying-out of minority shareholders, were moves intended to give freedom for the long-term development of Alcan's presence in Britain.

Although the British investment plan has not been abandoned, it is to proceed at a slower pace while the company is suffering in the recession. Last year Alcan Aluminium (UK) invested nearly £20m in new plant and equipment. Investment is being cut to about £16m for 1981.

Alcan reduced its British workforce by 300 in the last quarter to under 8,000 and intends to cut a further 200 to 300 jobs this year, mostly by natural wastage.

British Aluminium lost £2.4m before tax in the first quarter and expects a substantial loss in the first half year, Mr. R. E. Utiger, chairman, told the annual meeting yesterday.

Prospects for the second half, he said, depended heavily upon the timing and the extent of the forecast recovery in the British economy and on trends in the international aluminium industry.

Annual meeting, Page 22

## Rodgers to fight Stockton for SDP

By Margaret Van Hattem

MR. WILLIAM RODGERS will seek to hold his present parliamentary seat of Tees-side Stockton for the Social Democratic Party at the next General Election.

"I have decided that I very much want to fight Stockton in the next General Election and have no intention of going elsewhere," the former Labour MP said yesterday in a letter to the chairman of the Social Democratic Party's provisional group in the constituency.

"I hope very much that my present constituency is not split up as the boundary commissioners have proposed. But, in the event of this happening before the next election, I would propose to fight one of the new seats that will be created."

Referring to rumours that he might seek to contest a safer seat, Mr. Rodgers said he had been overwhelmed by local support since leaving the Labour Party to help found the new party. This support had come from former members of the Labour general management committee in Stockton, from members of other parties, and from trade unionists and businessmen.

"It has been an intensely warming experience and a great encouragement," he said.

Stockton, formerly Mr. Harold Macmillan's seat, has become a safe right-wing Labour one in the 19 years that Mr. Rodgers held it and returned him with a comfortable 16.9 per cent majority at the last election.

However many Labour members in the constituency were greatly disappointed by Mr. Rodgers' decision to leave the party and it is far from certain whether he carries enough personal support to win the seat for the Social Democrats.

Of the four Social Democrat MPs in the North-West, however, he is widely considered the one most likely to carry his seat with him. His decision to contest the seat, therefore, will make Stockton a test case for the new party at the next election.

There is no confirmation yet that the Liberals, who won 6,000 votes at the last election, have agreed to stand down, but they are considered likely to support Mr. Rodgers.

## End of a bumpy road for tyre makers' partnership

Andrew Fisher and James Buxton report on why the Dunlop-Pirelli marriage failed

IN THE WAKE of the ravages suffered by the European tyre industry during the 1970s, Britain's Dunlop Holdings and Pirelli of Italy have decided to end their shaky partnership.

In spite of the ambitious claims made for the union, when announced in 1970 at press conferences in London, Milan and Basle, it became apparent fairly soon that the initial harmony would be subject to severe strains.

Dunlop, which yesterday announced sharply higher losses, said the so-called "symmetry of the union" broke down at an early stage when Dunlop, as a result of heavy losses in Italy, had to make a £41.5m provision against its original investment in Industrie Pirelli, the Pirelli operating arm.

The Italian company — its international interests are held through Societe Internationale Pirelli in Basle, Switzerland — began to suffer when Italy's political and economic scene began to deteriorate at the end of the 1960s.

The crisis at Pirelli stemmed from competition from radial tyres by the Michelin group of France, a trend to which the Italian company was slow to respond.

After that, the sharp rise in oil prices cast a lengthy shadow over the whole motor industry — especially on manufacturers of tyres. Tyres still account for 45 per cent of Industrie Pirelli's turnover.

Sir Campbell Fraser, Dunlop's

chairman, said yesterday that the two sides had been talking about the possibility of ending their union since 1978. Sig. Leopoldo Pirelli, chairman of the Italian company, spoke of his "real regret" at its dissolution.

Since the oil crisis, tyre companies have suffered from under-utilisation of capacity which, with severe price cutting has led to cuts in production and widespread redundancies.

Dunlop said it had been modernising its tyre business in Europe for some time. It has spent more than £50m to update its plants in an attempt to improve its competitive position.

"Pirelli SpA has indicated that it is not prepared to share in the provision of additional finance," Dunlop said. If the union had resulted early on in the creation of one single business, Sir Campbell said, matters might have been different.

This, he added, "was part of the explanation for its failure to succeed." But the union was complicated enough in its limited form. Unifying the operations of both Dunlop and Pirelli would have been virtually impossible, he said.

Once the Pirelli losses started to destroy the balance of the union, "there were very substantial inhibitions towards bringing about the

one business," Sir Campbell said.

When the Dunlop-Pirelli union was born on January 1, 1971, both companies had joint sales of about £900m, net assets of almost £350m, and about 180,000 employees worldwide.

Dunlop took a 49 per cent stake in Pirelli's operations in Italy and other European countries, and 40 per cent elsewhere in the world. This was in exchange for the transfer to Pirelli of equivalent shares in the activities of Dunlop.

Now, however, Dunlop's stake in Industrie Pirelli is only 19 per cent. Sig. Pirelli told his shareholders yesterday that Dunlop refused to invest more

money in the Italian company in the early 1970s until it moved back into the black.

When Dunlop fell into difficulties near the end of the 1970s, Pirelli was not about to put new funds into the British company.

Last year, Dunlop's pre-tax profits slid by 70 per cent to £10m. Industrie Pirelli made a profit of £3bn (£1.3m), its first for 10 years.

The marriage is not being annulled all at once. The minority interests held by each company in most of the European operations of the other will be relinquished from July.

There will then be a second stage to clear up the remaining minority holdings. Pirelli will pay Dunlop £13m at the end of the first stage in December and a further £9m after that.

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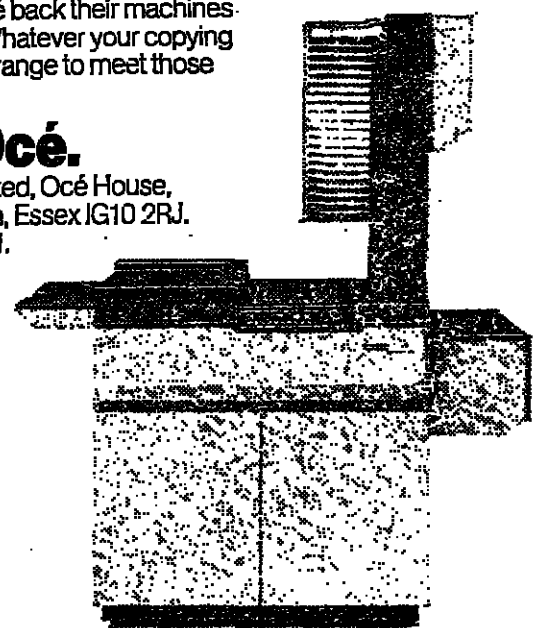
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# Unemployment doubles in West Midlands

BY PETER REDDLE, ECONOMICS CORRESPONDENT

ADULT UNEMPLOYMENT in the West Midlands has more than doubled over the past year. This follows the wave of redundancies in manufacturing industry heavily concentrated in the region.

The latest figures highlight the particular problems of the region, which previously enjoyed below the national average rate of unemployment.

In the UK as a whole adult unemployment rose by 61.4 per cent in the year to mid-April. Apart from the 101.4 per cent increase in the West Midlands there have been above average rises in the East Midlands (up 81.3 per cent), the south-east (up 85 per cent), East Anglia (up 79 per cent) and Yorkshire and Humberside (up nearly 80 per cent).

There has therefore been a narrowing of regional differences in the last year or so, as in the mid-1970s recession.

The increases have been below average in areas of traditionally high unemployment in the north and west of the UK.

In Northern Ireland the increase was 45.5 per cent in the year to mid-April with a rise of just under 42 per cent in Scotland and 45 per cent in the north of England.

The absolute levels of unemployment still remain well above average in these regions,

with at least one in eight of the adult workforce jobless in most parts of northern England, Scotland and Wales. One in six are unemployed in Northern Ireland.

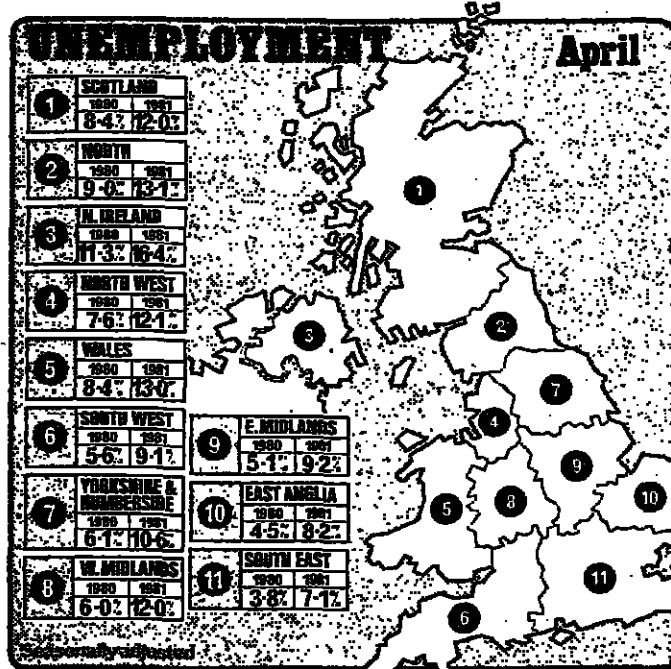
Male unemployment rose by 74.5 per cent in the year to mid-April while female unemployment increased by 53.4 per cent.

The percentage of the female labour force registered as unemployed remains much less than for men — at 6.9 per cent against 12.4 per cent. This may reflect both the sharper squeeze on manufacturing industry — with a heavy concentration of men — and the tendency for some women who lose their jobs not to register as unemployed.

● ABOUT 3m people will be unemployed by the end of the year, said Sir Terence Beckett, the director-general of the Confederation of British Industry yesterday.

While an upturn in the economy might start then, Britain would still have to improve competitiveness.

Speaking in Glasgow where he discussed with Scottish industrialists the CBI's strategy document, The Way to Win, he said of the recession: "I hope we can start to get an upturn by the end of the year. We are going to have a difficult time in world and UK markets. The



number one priority is that we must improve our competitiveness."

Britain needed more "sunrise" industries—new industries like micro-electronics, micro-biology, and energy conservation, with high growth and

profit potential. This had already happened to some extent in Scotland which had 40 per cent of Europe's micro-chip industry and a bigger concentration of micro-electronics than anywhere else in the world outside California.

## Camps 'may have to cope with prison overflow'

By Gareth Griffiths

IF THE number of people in prison in England and Wales continues to grow at the present rate, camps might have to be set up this autumn to deal with the overflow.

This is the view of Miss Vivien Stern, the director of the National Association for the Care and Resettlement of Offenders, speaking in London yesterday.

The association says that an accommodation crisis last autumn was only averted by the prison officers' dispute which cut down the number of admissions.

During the dispute, which ended in January, there were 39,500 people in prison in England and Wales. On April 10 there were 43,800.

While in 1975 the highest total of prisoners living two or three to a cell was 15,640, in 1980 the figure was 17,787, the association said. The prisons had normal accommodation for 39,052 prisoners but had to house 42,352.

The Home Office meanwhile plans to build two new prisons for 3,052 prisoners but had to house 42,352.

## £2m to be spent on paint system launch

BY JAMES McDONALD

A PAINTING system called Paintmate is to be launched in June by Berger Paints and Black and Decker with a £2m advertising campaign aimed at capturing more of Britain's £300m-a-year Do-it-Yourself paint market.

The system includes a range of paints developed by Berger—part of the German Hoechst chemical group—and a new way of applying them, evolved by Black and Decker. It is claimed to be a quicker, cleaner and easier way to paint.

A non-spill paint tub is put into an application machine. The machine lid, when fitted, pierces the paint tub and the paint is then fed by tube to the painting head—a roller, paint pad or brush.

The machine is powered by a standard soda syphon bulb which, it is claimed, provides enough power to apply up to two litres of paint. A push button on the handle controls the flow of paint.

The probable retail price for the Paintmate kit—machine, roller or pad kits, brush, bulbs and tap adaptor for cleaning—will be between £19 and £20. The retail price



of the paint is expected to be slightly higher than traditional top-quality conventional paints.

## Oriental manuscripts fetch £217,022

By Antony Thorncroft

A SALE of Islamic and Indian manuscripts and miniatures made 072 at Christie's yesterday. Skkenazi paid £28,000, plus the 11.5 per cent premium and VAT for a miniature of Prince Salim Surprised by a Lion, a Mughal work of about 1600.

A turga and firman of Suleiman the Magnificent dated 1521 easily beat its estimate at £22,000. Eyre and Hobhouse paid £13,000 for a 1673 portrait of a European youth by Mulin.

In the afternoon sale of Oriental textiles, rugs and carpets Sheikh, a London dealer, bought a part-silk Isfahan Serafian carpet for £15,000.

A George II oval cake basket made Anne Tanqueray in 1732 sold for £13,000, treble its forecast, plus premium and VAT to the London dealer Lumley at Sotheby's silver sale, totalling £252,945 with 11 per cent bought in Koopman bought a pair of George III three-light candelabra made by Richard Cooke in 1799, for £9,500.

Twelve William IV dinner plates by Paul Storr, 1833, made £8,000.

## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Indl. prod.	Eng. output	Eng. orders	Retail vol.	Retail val.	Unem.	Vacs.
1979							
3rd qtr.	112.7	103.2	101	106.6	149.6	1,269	247
4th qtr.	112.6	104.2	101	106.1	185.9	1,286	230
1980							
1st qtr.	109.9	100.1	100	110.2	158.6	1,379	193
2nd qtr.	106.6	96.5	97	109.2	164.3	1,428	199
3rd qtr.	102.9	93.2	94	108.3	170.3	1,639	120
4th qtr.	100.4	89.1	79	109.0	205.2	2,020	98
June	106.6	96.3	107	109.5	167.1	1,542	145
July	105.1	95.2	87	108.5	172.8	1,609	128
Aug.	102.5	93.0	92	106.6	187.6	1,697	129
Sept.	101.2	91.4	73	108.5	170.4	1,791	111
Oct.	100.9	90.3	75	109.7	179.1	1,835	104
Nov.	100.7	89.4	84	109.2	182.8	2,030	96
Dec.	99.7	87.8	78	108.4	236.0	2,137	99
1981							
Jan.	98.3	87.1		114.0	177.6	2,228	104
Feb.	99.1	87.9		112.9	170.1	2,304	98
March				111.5		2,381	97

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile Hous. etc.
1979						
3rd qtr.	105.5	96.4	132.4	95.0	105.1	100.2
4th qtr.	105.3	101.1	129.6	99.1	103.4	96.4
1980						
1st qtr.	104.4	101.0	123.5	98.8	96.4	92.2
2nd qtr.	98.1	96.2	123.2	93.1	93.9	85.6
3rd qtr.	96.9	95.0	117.1	91.2	78.1	82.6
4th qtr.	94.0	90.1	116.7	85.4	70.2	76.4
May	97.0	96.0	124.0	93.0	90.0	84.0
June	98.0	95.0	124.0	93.0	94.0	85.0
July	97.0	95.0	121.0	93.0	91.0	85.0
Aug.	95.0	94.0	114.0	89.0	73.0	78.0
Sept.	95.0	92.0	116.0	87.0	67.0	76.0
Oct.	94.0	90.0	113.0	85.0	74.0	78.0
Nov.	93.0	88.0	117.0	83.0	70.0	75.0
Dec.						
1981						
Jan.	93.0	86.0	115.0	82.0	70.0	77.0
Feb.	94.0	84.0	113.0	81.0	78.0	78.0

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1975=100); exchange reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. US\$bn
1979							
3rd qtr.	129.9	132.5	-762	-210	-172	106.5	23.18
4th qtr.	129.8	132.6	-775	-579	-152	103.5	22.54
1980							
1st qtr.	123.0	126.9	-388	+54	-95	101.0	24.87
2nd qtr.	126.2	128.2	-320	-88	-11	103.4	28.15
3rd qtr.	125.1	118.7	+616	+870	-137	105.5	25.08
4th qtr.	126.5	111.8	+1,269	+1,885	+222	105.6	27.90
June	128.9	124.2	+45	+81	-23	103.8	28.17
July	128.5	117.1	+303	+403	+98	104.3	28.27
Aug.	123.3	120.5	-29	+72	+23	106.0	28.29
Sept.	121.9	114.8	+344	+429	+39	105.3	27.64
Oct.	124.5	106.3	+506	+711	+133	105.2	28.03
Nov.	129.4	114.6	+410	+615	+84	103.6	28.19
Dec.	125.7	114.5	+353	+559	+35	105.1	27.48
1981							
1st qtr.							28.34
Jan.	123.9	101.3	+742	+1,042	+210	106.4	28.39
Feb.	121.7	114.3	+314	+614	+231	105.1	28.43
March							28.21

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three month growth at annual rate); domestic credit expansion (£m); building societies' net inflow; H.P. new credit; all seasonally adjusted. Minimum lending rate (end period).

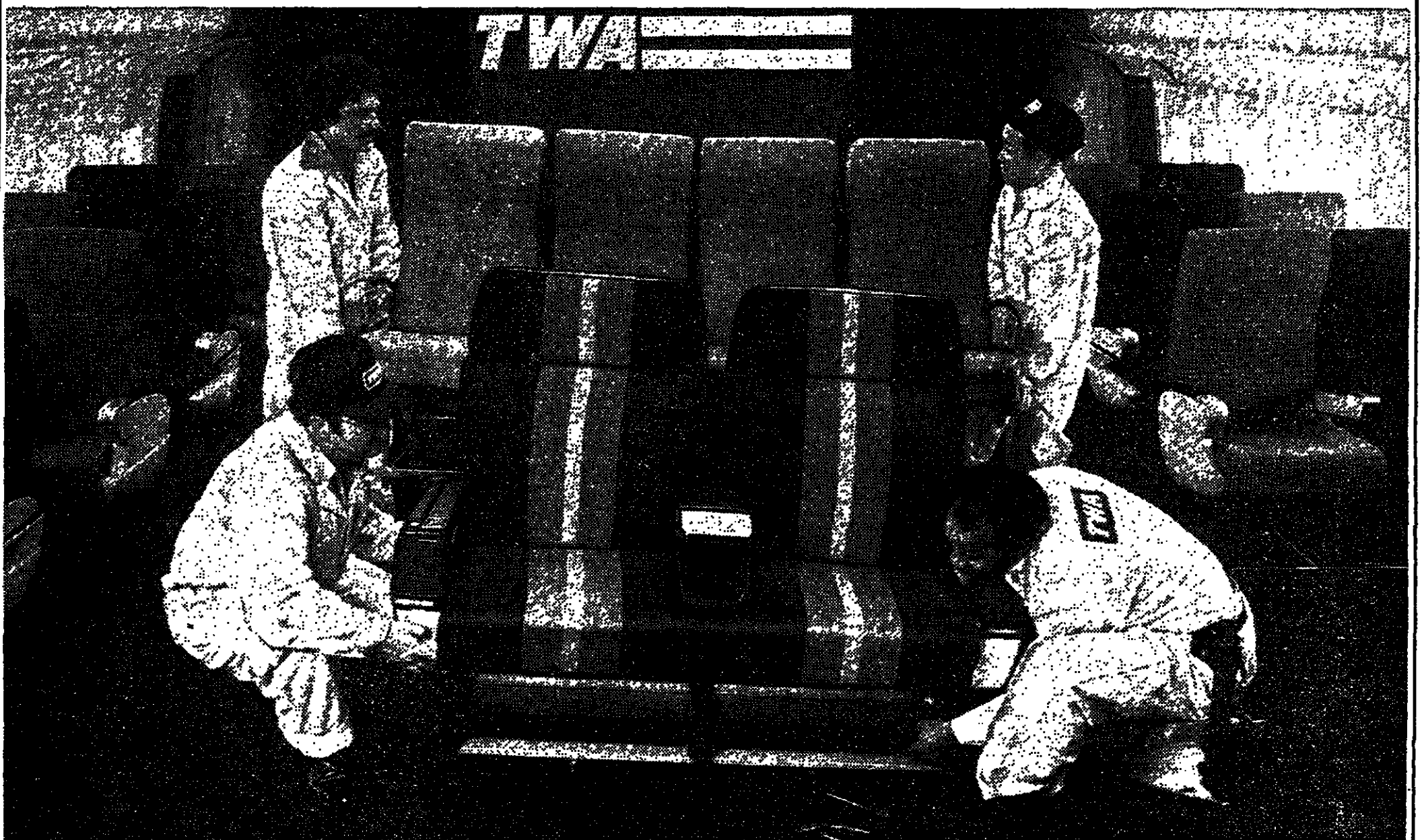
	M1 %	M3 %	Bank adv.	DCE £m	BS inflow	HP lending	MLR %
1979							
3rd qtr.	12.0	11.2	13.2	+3,642	933	1,875	14
4th qtr.	14.4	15.6	22.6	+2,977	839	1,969	14
1980							
1st qtr.	-4.0	7.2	21.9	+1,725	634	2,049	17
2nd qtr.	-1.5	10.7	23.3	+3,317	697	1,964	17
3rd qtr.	12.9	39.0	45.2	+3,889	1,000	2,032	18
4th qtr.	6.5	20.7	11.2	+2,494	1,253	1,790	15
June	-9.9	13.7	28.8	+1,493	206	675	17
July	9.5	36.5	50.8	+3,718	340	663	16
Aug.	11.2	40.5	46.4	+2,139	307	613	16
Sept.	17.5	39.5	38.7	+1,032	443	687	16
Oct.	3.9	23.5	19.3	+1,164	820	699	16
Nov.	6.4	19.3	7.7	+1,446	285	558	14
Dec.	9.3	19.5	7.0	+884	448	603	14
1981							
1st qtr.	10.2	10.2	12.4	+2,091	1,081		14
Jan.	7.8	13.0	10.1	+623	446	618	14
Feb.	13.0	8.6	12.8	+577	368	636	14
March	9.9	9.2	14.4	+892	269		12

INFLATION—Indices of earnings (Jan. 1975=100); basic materials and fuels, wholesale prices of manufactured products (1975=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1975=100).

	Earn. ing.	Basic matls.	Wholesale mfg.	RPI*	Foodst.	Comdty.	Strig.
1979							
3rd qtr.	154.2	169.9	176.4	231.1	231.9	301.68	91.3
4th qtr.	161.7	183.9	181.8	237.6	237.2	295.13	88.5
1980							
1st qtr.	167.7	197.2	191.4	248.8	247.5	284.47	93.0
2nd qtr.	178.9	201.3	190.0	263.2	255.9	267.45	94.5
3rd qtr.	186.4	201.9	203.6	268.9	259.3	275.13	96.7
4th qtr.	182.5	203.3	206.1	273.9	260.7	269.25	100.2
June	183.7	201.1	201.0	265.7	275.9	267.45	94.5
July	185.1	201.7	202.7	267.3	275.9	267.45	96.8
Aug.	186.5	201.8	203.5	268.4	275.9	267.45	97.6
Sept.	189.6	202.1	204.6	270.2	275.9	267.45	99.2
Oct.	189.9	201.4	205.3	271.9	275.9	267.45	101.1
Nov.	192.6	203.4	206.3	274.1	280.0	270.56	100.2
Dec.	197.3	205.1	206.7	275.6	282.7	282.53	100.2
1981							
1st qtr.		213.7	212.2			257.79	101.4
Jan.	193.5	209.7	209.9	277.3	266.7	251.88	102.0
Feb.		214.0	212.0	279.5	268.9	259.93	102.6
March		217.4	214.8	284.0	270.6	261.56	99.7

\* Not seasonally adjusted.

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## New wider seats in TWA Ambassador Class...more comfort...more leg room than any other airline.

Something tremendous is happening in TWA Ambassador Class. On all our 747's we are taking out the old seats and fitting in new seats. They're wider. Deeper. They give you more comfort, more leg room to stretch and relax.

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Now we will have only six—less than any other airline. And with TWA's Ambassador Class you're in a special section of the plane, with all your drinks free (including champagne), three choices of meals and special check-in facilities too.

We're fitting these new seats in our 747's and most of our fleet is now ready. Our entire 747 fleet will be fitted with this new seating by June.

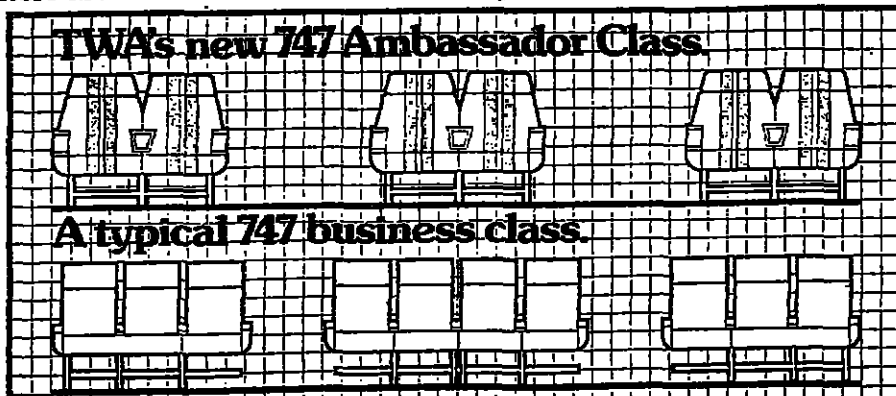
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Only six seats across, where other airlines have more TWA Ambassador Class has less seats across than any other airline, so you get wider seats and more leg room to relax.

You're going to like us

TWA



## UK NEWS—LABOUR

# Labour leaders predict more Brixton style riots

BY CHRISTIAN TYLER, LABOUR EDITOR

THE UNEMPLOYMENT total of over 2.5m, was condemned by Labour leaders yesterday as evidence that the Government is pursuing a policy of industrial vandalism.

They said that there could be more riots like those in Brixton two weeks ago as the official jobless total continues to climb towards 3m.

The April total of 2.52m including school-leavers will provide new ammunition for the organisers of a 250-mile march of the unemployed due to set off from Liverpool on May 1 and stopping at many provincial centres for demonstrations en route to London.

The march, which will average only 10 miles a day, is likely to prove the most effective in publicity terms of union-organised political protests to date.

The CBI, which is also predicting a 3m unadjusted total by the end of the year, described the latest increase as a matter of both regret and concern.

Mr. Len Murray, TUC general secretary, said it got another dismal and depressing post-war record. He said the May Day march would provide yet another compelling call for compassion.

Many union leaders heard the news at the Scottish Trades Union Congress in Rothsay. Mr. David Bassett, general secretary of the General and Municipal Workers' Union and chairman of the TUC's economic committee, predicted more riots, saying that high unemployment had been the root cause of the Brixton violence.

He said: "Mrs. Thatcher's policies are now tearing at the

fabric of our society, destroying our industrial base and dividing our nation."

For the Opposition, Mr. Eric Varley, employment spokesman, said the Government had given up all hope of reducing unemployment before the end of the present Parliament.

Mr. Clive Jenkins, of the white-collar union ASTMS, said there would be 5m out of work by then. He said the Government was creating a politically unmanageable situation.

Mr. Michael McGahey, Communist president of the Scottish miners, said it was time to get the ballot boxes out for an early general election, and Mr. Ken Gill of the white-collar section of the Engineering Union, also a Communist, said the real unemployment total was already well over 3.5m.

## Midland suspends 9 workers

By Nick Garnett, Labour Staff

MIDLAND BANK suspended without pay yesterday nine staff at one of its branches in Oxford Street, London, for what it said was a failure to work normally.

The staff had taken part in industrial action by the Banking, Insurance and Finance Union over pay.

Mr. Redley Woods, the union's assistant secretary, said the staff had been working strictly to the branch book-keeping manual. The bank was victimising them.

The union would picket the branch today with the intention of closing it, he said.

The bank said 17 staff at the branch had been warned for refusing to work normally. The nine, however, continued their action and the management had no option but to suspend them for the rest of the day. Long queues had developed and customers were being inconvenienced.

The other four clearing banks said yesterday they had not suspended any staff.

Meanwhile, a separate ballot among technical and services staff at Lloyds Bank's Sampson House computer centre in London has gone in favour of joining the dispute.

The banks said 6,540 BIFU members took part in Wednesday's selective, one-day strikes a figure disputed by the union.

# Ford seeks plant efficiency

FORD UNIONS met yesterday to discuss their initial response to the company's plans for changes in productivity which will be put forward by management today.

The company's drive for improved efficiency is being made on two fronts. One is contained in a three-page document "The company's AJ (after Japan) proposals for productivity improvement." This contains 12 headings related to real changes in working methods.

The second is included in a document on outstanding items on manufacturing efficiency and relates to what the company says is a failure to meet requirements of existing agreements.

In this 42-page document, the company says in some areas there has been considerable union co-operation over improvements but failure to do so in many crucial operations.

This document takes the issues plant by plant and includes:

Halewood. The document says there has been resistance to work standards, mainly in the direct manufacturing areas, although management agrees that this was inevitable because of the new Escort model. "This has led to numerous examples of employees deliberately withholding effort in order to attempt to establish a lower than normal standard."

Resistance to cutting over-manning has been most marked

Nick Garnett examines management plans to boost productivity and persuade the work force to live up to existing agreements.



in the body plant, the company says. This problem is linked to work standards.

On demarcation, it says that among semi-skilled workers "demarcation issues have become more prevalent in indirect areas" as a reaction to manning reductions.

Resistance to labour mobility has included the refusal of three-shift employees to cover for absenteeism in two-shift areas and vice versa; usually confining mobility in the assembly plant to the first hour of the shift; and a general inability to close down a less essential job to cover an absentee in an essential job.

The company cites resistance to organisation changes, problems with varying lunch and tea breaks and unnecessary overtime.

The company reports progress on some of these issues. But in the Halewood transmission plant it says there is a general resistance to the concept of work standards and there has been little response over problems of job mobility and demarcation in plant engineering.

Dagenham. In the assembly plant the company says there has been recent progress on previous unwillingness to support a preventative maintenance system and on smaller issues such as an earlier refusal of paint sprayers to be trained by staff instructors.

The document says an agreement needs to be ended which allows tradesmen in plant engineering a 10-hour sleep period between the end of the Friday latest shift and the start of Saturday overtime.

Management complains of an excess of operators, normally of two to four men in various assembly areas, although the unions have co-operated in removing some of these jobs.

In the body plant, the company says agreement has been reached on conducting a work study which employees had earlier resisted.

At Southampton, management complains that paint sprayers are given an extra 15 minutes for lunchtime changing. It says the production line has to be halted for 15 minutes more than the normal half-hour lunch break, but the sprayers will not

stagger meal breaks to avoid this.

At the Basildon tractor plant, unresolved issues include the failure of tradesmen to provide a written work status report at the end of their shift, and difficulties in removing demarcation on pipework, welding and vehicle repair.

Under the AJ and general efficiency programmes, the company says the key elements are: reduced inventories; more automation; increased equipment utilisation; quality circles; management restructuring; improved manning flexibility and first time quality control; reduced manning levels; working to standards; and dramatically different work practices.

Proposed new changes are listed by Ford as: production employees to seek and repair faults without the assistance of quality control personnel; production workers to certify their own work and do simple maintenance functions; skilled employees to be fully flexible: production workers to clean and lubricate their own equipment; move stock using mechanical aids; skilled employees to be mobile between machines in toolrooms; higher flexibility among production control employees; production workers to keep their areas clean and assist in line feed; workers to accept use of outside services and supplies where this is more economical.

## Ballot money: unions may drop expulsion plans

BY JOHN LLOYD, LABOUR CORRESPONDENT

SIGNS THAT the trade union movement may not insist on expulsion from the TUC of any member using Government money to fund a ballot under the 1980 Employment Act, emerged yesterday at the Scottish Trades Union Congress in Rothsay.

A motion from the Tobacco Workers' Union calling for such action against any union which "used any provision of the Government's Employment Bill" was "remitted to the General Council."

Mr. Donald McGregor, the Scottish organiser for the General and Municipal Workers' Union and a general council member, said: "At the end of

the day we may not even have difficulties."

The issue is likely to be posed sharply in two weeks' time, when the executive of the Amalgamated Union of Engineering Workers asks its policy-making national committee to approve the principle of using ballot money.

It is generally expected that the committee will approve. Senior union officials do not now believe that the AUEW will be expelled from the TUC if it takes the money. Nevertheless, there will be strong pressure within the General Council, and elsewhere in the Labour movement in favour of expulsion.

## Bristol dockers end campaign

By Our Labour Staff

A MEETING of more than 1,000 Bristol dockers agreed yesterday to suspend their campaign of lightning strikes and allow their disputed pay claim to go to arbitration.

The municipally owned port changed its original 7.5 per cent offer earlier this week to allow a maximum 11.4 per cent basic rise to dockers seeking to narrow the gap from non-registered dock staff.

The new offer was said to be no more than 7.5 per cent on the wage bill.

The men's suspension of action follows a decision by the city council to call in financial analysts on the docks' future.

Port employers in Liverpool yesterday expected to reach a target of 1,250 redundancies by next Thursday.

## Ambulance vote

THE 240 DELEGATES of ambulance workers in the South Wales region of the General and Municipal Workers' Union voted unanimously in Cardiff yesterday to reject the national 6 per cent offer.

Mr. David Plant, regional officer, said they would support a national strike "if necessary."

## Two print unions near merger

BY CHRISTIAN TYLER, LABOUR EDITOR

AN IMPORTANT step towards the creation of a single union for the printing industry has been made with a public declaration by the two main non-craft unions that they hope to merge by the end of the year.

Mr. Bill Keys, general secretary of the Society of Graphical and Allied Trades and Mr.

Owen O'Brien, general secretary of the National Society of Operative Printers, Graphical and Media Personnel, issued a joint statement saying agreement had been reached in "almost all the key areas."

Parallel merger discussions between the main print craft unions, the National Graphical Association and the smaller

process workers union (SLADE), are at an advanced stage.

Union leaders hope eventually to combine the two mergers. Meanwhile the National Union of Journalists is discussing a merger with the NGA under the twin pressures of financial difficulties and the introduction of new technology.

## Ansells issues strike ultimatum

THE MANAGEMENT of Ansells Brewery yesterday issued an ultimatum to striking workers who have crippled its two Birmingham distribution depots following a dispute over the closure of its Aston Cross brewery in the city.

They were warned that unless they return to work by the end of the month 300 more jobs will be permanently lost.

# General Accident looks beyond the recession.

General Accident achieved its highest ever profit in 1980, but with underwriting losses increasing to £27m, the year was marked by an exceptional rise in operating expenses and intense competition for both new and existing business.

And with increasing pressure on premium rates, things are unlikely to get any easier in 1981. We'll be hard pressed to maintain our underwriting performance and we can't expect the present rate of growth in investment earnings to continue indefinitely.

But let's look further ahead. Let's look beyond the recession.

There's a lot been happening during the past year that we believe will enable us to emerge from these difficult times with our strength unimpaired and our market standing enhanced.

Take, for example, the development of our resources that took place in 1980.

Despite the payment of a higher dividend, we more than financed our 1980 premium growth from retained earnings and so helped provide the base on which future growth can be built.

We created a completely new computer-based Information Services Division designed to help decision making and harness the very latest cost-reducing technology. Containing operating

expenses has become an increasing priority.

We laid plans for a major new computer link-up of our leading UK branches and installed new systems in other parts of the world too, particularly in the United States.

We introduced new products and revised some existing ones. Our new Motor Traders' Combined policy has been particularly well received by the market.

We continued with the work of re-writing our policies in plain-English and won a major Award for our efforts.

We were one of the founders of the new Insurance Ombudsman Bureau — a new era in policyholder relations, the media called it.

And construction work continued during the year on our new Worldwide Headquarters on the outskirts of the City of Perth. This exciting project will bring all our head office staff together under one roof in a modern working environment. At General Accident, people remain our most important asset.

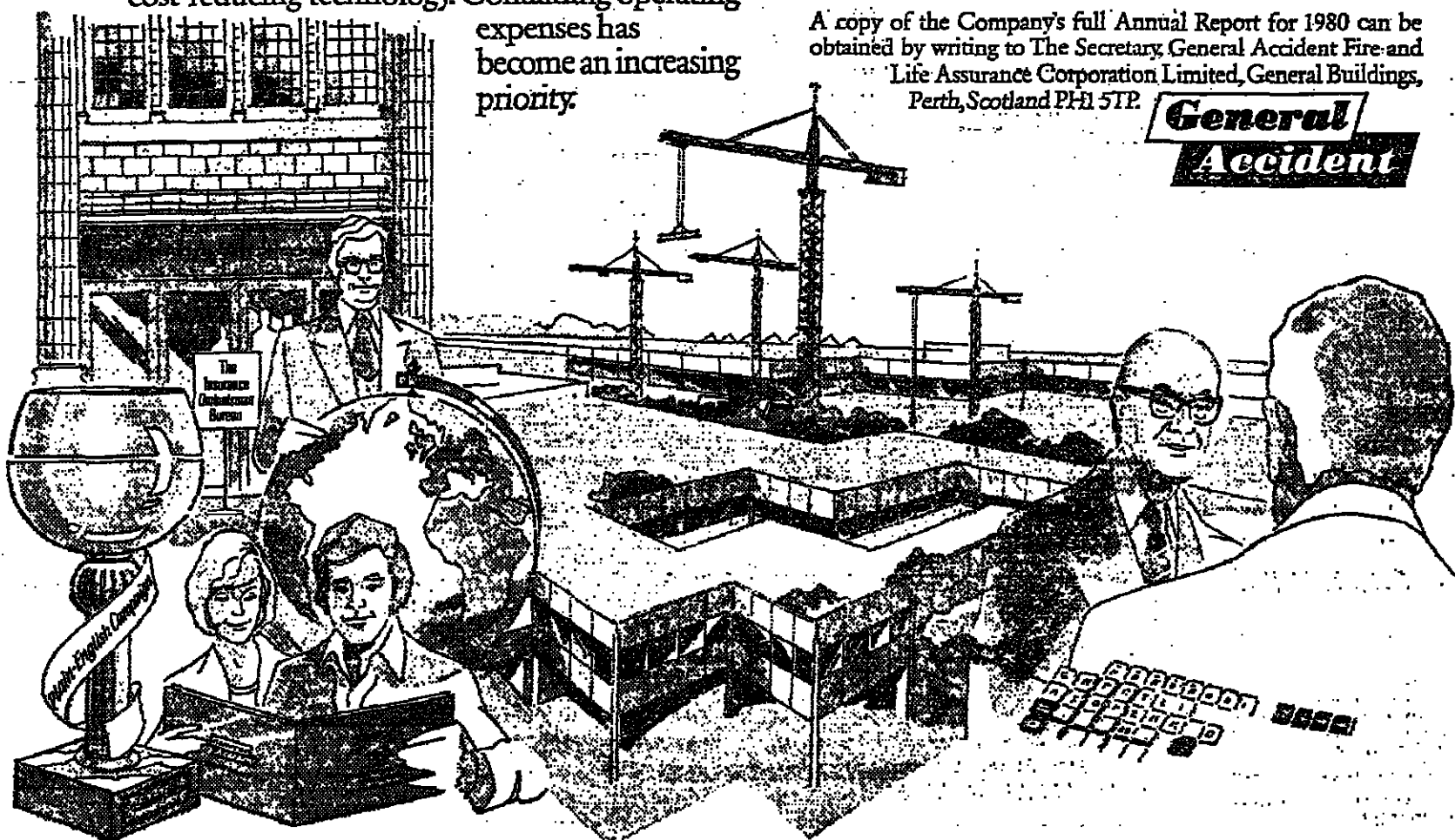
As our Chairman, Mr. Gordon Simpson, says in his latest Annual Report:

"We have confidence that present difficulties can be overcome and that the future holds potential for further expansion and success."

That is the spirit at work at General Accident.

A copy of the Company's full Annual Report for 1980 can be obtained by writing to The Secretary, General Accident Fire and Life Assurance Corporation Limited, General Buildings, Perth, Scotland PH1 5TP.

**General Accident**



N.V. KONINKLIJKE NEDERLANDSCHE PETROLEUM MAATSCHAPPIJ

Established at The Hague, The Netherlands

(Royal Dutch)

## ANNUAL GENERAL MEETING OF SHAREHOLDERS

to be held on Thursday 21st May, 1981, at 10.30 a.m. in the "Nederlands Congresgebouw", 10 Churchillplein, The Hague, The Netherlands.

### AGENDA:

1. Annual Report for 1980.
2. Finalization of the Balance Sheet and the Profit and Loss Account together with the Notes thereto for 1980 and declaration of the dividend for 1980.
3. Appointment of a member of the Supervisory Board.
4. Appointment of a member of the Supervisory Board.
5. Appointment of a member of the Supervisory Board owing to retirement by rotation.

This agenda and the documents referred to under items 1 and 2 are available for inspection and may be obtained by shareholders free of charge at the Company's office, 30 Carel van Bylandtlaan, The Hague, and at the offices of the undermentioned banks in the Netherlands, as well as at the head offices of the banks in foreign countries mentioned below.

The nomination for the appointment referred to under item 3, listing Mr. E.G.G. Warner first and Mr. E.J.G. Toxopeus second, the nomination for the appointment referred to under item 4, listing Mr. R.S. McNamara first and Mr. H. van der Schaaf second, and the nomination for the appointment referred to under item 5, listing Mr. K. Fibbe first and Mr. B.L. Goudsmit second, are available for inspection by shareholders at the Company's office.

A. Holders of share certificates to bearer may attend and address the meeting in person and exercise voting rights if their share certificates, or evidence that their certificates are held in open custody by De Nederlandsche Bank N.V., are deposited against receipt not later than 15th May, 1981, at one of the banks mentioned below, viz.:

In the Netherlands:  
Algemene Bank Nederland N.V.; Amsterdam-Rotterdam Bank N.V.; Bank Van der Hoop Offers N.V.; Bank Mees & Hope NV; Banque de Paris et des Pays-Bas N.V.; Kas-Associatie N.V.; Pierson, Heldring & Pierson N.V.

In Austria:  
Creditanstalt-Bankverein, Vienna; Österreichische Länderbank AG, Vienna; Schoeller & Co., Vienna.

In Belgium:  
Société Générale de Banque S.A., Brussels; Crédit Lyonnais, Brussels; Kredietbank N.V., Brussels.

In the Federal Republic of Germany:  
Deutsche Bank AG, Frankfurt/Main, Düsseldorf, Hamburg or Munich; Dresdner Bank AG, Frankfurt/Main, Düsseldorf, Hamburg, Munich or Saarbrücken; Deutsche Bank Berlin AG, Berlin; Bank für Handel und Industrie AG, Berlin; Deutsche Bank Saar AG, Saarbrücken.

In France:  
Lazard Frères & Cie, Paris.

In Luxembourg:  
Banque Internationale à Luxembourg S.A., Luxembourg.

In Switzerland:  
Schweizerische Kreditanstalt, Zürich; Schweizerischer Bankverein, Basel; Schweizerische Bankgesellschaft, Zürich; Bank Leu AG, Zürich; Pictet & Cie, Geneva.

In the United Kingdom:  
N.M. Rothschild & Sons Limited, London.

In the United States of America:  
The Chase Manhattan Bank, N.A., New York.

B. Holders of registered shares may attend and address the meeting in person and exercise voting rights if they make known to the Company in writing not later than 14th May, 1981, their desire to do so:

with respect to shares of The Hague Registry:  
at the Company's office at The Hague;  
with respect to shares of Amsterdam Registry:  
at the office of Algemene Bank Nederland N.V., C.K.E., P.O. Box 2230, Breda, The Netherlands;

with respect to shares of New York Registry:  
at the office of The Chase Manhattan Bank, N.A., New York.

C. Holders of certificates for "New York shares", which are depositary receipts issued pursuant to an agreement dated 10th September, 1918, under which The Chase Manhattan Bank, N.A., is successor depositary, may attend and address the meeting in person if their certificates for "New York shares" are deposited against receipt not later than 15th May, 1981, at Algemene Bank Nederland N.V., C.K.E., P.O. Box 2230, Breda, The Netherlands, or The Chase Manhattan Bank, N.A., New York.

What is stated above with respect to the availability for inspection or the possibility of obtaining the agenda, the documents pertaining thereto and the nominations for appointments likewise applies to holders of certificates for "New York shares".

### POWERS OF ATTORNEY:

Holders of share certificates to bearer, holders of registered shares entered in one of the registers and holders of certificates for "New York shares" who wish to have themselves represented at the meeting by a proxy must not only comply with what is stated above under A, B and C respectively, but also deposit a written power of attorney not later than 15th May, 1981, at the Company's office, 30 Carel van Bylandtlaan, The Hague.

If desired, forms which as from today are obtainable free of charge at the Company's office and at the offices in the Netherlands and the head offices in foreign countries of the above-mentioned banks may be used for this purpose.

The Hague, 24th April, 1981.

The Supervisory Board



# Gold mining companies administered by Anglo American Corporation

All companies are incorporated in the Republic of South Africa

## Orange Free State

Reports of the directors for the quarter ended March 31 1981.

### FREE STATE GEDULD

Free State Geduld Mines Limited

ISSUED CAPITAL: 10 440 000 shares of 50 cents each

	Quarter ended Mar. 1981	Quarter ended Dec. 1980	6 months ended Mar. 1981
<b>OPERATING RESULTS</b>			
Area mined—square metres 000's ..	328	144	472
Tons milled 000's ..	705	746	1 451
Yield—g/t ..	9.71	9.50	9.60
Production—kg ..	6 857	7 085	13 942
Cost—R/mt mined ..	225.18	227.27	226.22
Cost—R/mt milled ..	44.42	44.42	44.42
Cost—R/kg produced ..	4.761	4.494	4.628
Joint Metallurgical Scheme (See Summary)			
Slimes delivered			
Tons 000's ..	634	592	1 226
Head grade:			
gold—g/t ..	0.48	0.46	0.47
uranium—g/t ..	0.09	0.09	0.09
sulphur—per cent ..	0.98	0.92	0.95
<b>PRICE RECEIVED ON SALES</b>			
Gold—R/kg ..	13 102	15 294	14 399
Sluz ..	529	636	592
<b>FINANCIAL RESULTS</b>			
Gold—Revenue ..	R8000	R8000	R8000
Costs ..	91 768	109 148	200 916
Net sundry income ..	33 850	31 844	64 694
Profit before taxation and State's share of profit ..	59 118	77 204	135 422
Joint Metallurgical Scheme profit ..	1 266	1 553	2 819
Net sundry income ..	6 632	2 424	8 056
Profit before taxation and State's share of profit ..	63 016	81 281	144 297
Provision for taxation and State's share of profit ..	25 354	36 319	61 673
Profit after taxation and State's share of profit ..	37 662	44 962	82 624
Deduct:			
Appropriation for capital expenditure	41 642		
Dividend—interim ..	38 106		
Retained profit for the six months ..	2 878		
Capital expenditure:			
Tonnage milled and treated for Welkom Gold Mine on a cost plus service charge basis ..	20 833	20 574	41 407
<b>SHAFT SINKING</b>			
No. 5 main shaft ..	38 100	65 700	103 800
Advance ..	60.7	33.3	94.0
Final Depth ..	1 831.8	1 771.1	1 851.4
Station cutting ..	159.5	625.9	785.2
Sinking in the main shaft has been completed and equipment of the shaft has commenced.			
No. 5 ventilation shaft ..			
Advance ..	1 776.1	1 776.1	1 776.1
Station cutting ..			
<b>DEVELOPMENT</b>			

	Advance metres	metres	channel width cm	gold g/t	cm.g/t	uranium kg/t	cm.kg/t
Shaft area							
Basal reef							
No. 1 ..	2 538	156	26.5	44.75	1.186	0.22	5.76
No. 2 ..	2 842	240	18.0	72.31	1.157	0.71	11.41
No. 3 ..	3 746	216	15.9	61.2	1.102		
No. 4 ..	623	75	27.0	179.08	6.626	0.56	20.57
No. 5 ..	2 534	130	41.4	14.52	601	0.37	15.28
No. 6 ..	2 428	188	12.3	84.07	1 034	1.58	19.45
Shaft area	65						

	Quarter ended Mar. 1981	Quarter ended Dec. 1980	6 months ended Mar. 1981
Area mined—square metres 000's ..	14 456	1 006	26.7
Tons milled 000's ..	1 408	21.9	52.86
Yield—g/t ..	1.408	21.9	52.86
Production—kg ..	31 461	2 434	23.9
Cost—R/mt mined ..	182	144	112.3
Cost—R/mt milled ..	190	106	126.2
Cost—R/kg produced ..	119	27.4	8.47
Joint Metallurgical Scheme (See Summary)			
Slimes delivered			
Tons 000's ..	182	144	112.3
Head grade:			
gold—g/t ..	0.78	0.70	0.74
uranium—g/t ..	0.20	0.21	0.21
sulphur—per cent ..	0.55	0.37	0.56
<b>PRICE RECEIVED ON SALES</b>			
Gold—R/kg ..	13 058	15 322	14 289
Sluz ..	527	637	586
<b>FINANCIAL RESULTS</b>			
Gold—Revenue ..	R8000	R8000	R8000
Costs ..	29 731	45 734	85 465
Net sundry income ..	19 724	19 601	39 325
Profit before taxation and State's share of profit ..	30 097	26 133	46 230
Joint Metallurgical Scheme profit ..	420	1 856	2 276
Net sundry income ..	1 053	943	1 996
Profit before taxation and State's share of profit ..	31 480	28 932	50 412
Provision for taxation and State's share of profit ..	11 170	16 130	27 300
Profit after taxation and State's share of profit ..	20 310	12 802	23 112
Deduct:			
Appropriation for capital expenditure ..	3 135		
Dividend—interim ..	18 098		
Retained profit for the six months ..	988		
Capital expenditure:			
Tons milled and treated for Welkom Gold Mine on a cost plus service charge ..	38 100	65 700	103 800

	Advance metres	metres	channel width cm	gold g/t	cm.g/t	uranium kg/t	cm.kg/t
Shaft area							
Basal reef							
No. 1 ..	1 454	195	10.2	56.18	373	0.97	9.85
No. 2 ..	1 365	254	17.3	54.45	942	0.99	17.14
No. 3 ..	384	40	8.4	63.45	533	0.50	4.23

	Quarter ended Mar. 1981	Quarter ended Dec. 1980	6 months ended Mar. 1981
Area mined—square metres 000's ..	3 203	490	13.6
Tons milled 000's ..	3 574	318	16.5
Yield—g/t ..	6 777	808	14.8
Production—kg ..	6 777	808	14.8
Cost—R/mt mined ..	54	13	
Cost—R/mt milled ..	67		
Cost—R/kg produced ..	67		
Joint Metallurgical Scheme (See Summary)			
Slimes delivered			
Tons 000's ..	187	8	241.8
Head grade:			
gold—g/t ..	0.78	0.70	0.74
uranium—g/t ..	0.20	0.21	0.21
sulphur—per cent ..	0.55	0.37	0.56
<b>PRICE RECEIVED ON SALES</b>			
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Deduct:			
Appropriation for capital expenditure ..	3 135		
Dividend—interim ..	18 098		
Retained profit for the six months ..	988		
Capital expenditure:			
Tons milled and treated for Welkom Gold Mine on a cost plus service charge ..	38 100	65 700	103 800

	Advance metres	metres	channel width cm	gold g/t	cm.g/t	uranium kg/t	cm.kg/t
Shaft area							
Basal reef							
No. 1 ..	1 454	195	10.2	56.18	373	0.97	9.85
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Deduct:			
Appropriation for capital expenditure ..	3 135		
Dividend—interim ..	18 098		
Retained profit for the six months ..	988		
Capital expenditure:			
Tons milled and treated for Welkom Gold Mine on a cost plus service charge ..	38 100	65 700	103 800

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Shaft area							
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	Quarter ended Mar. 1
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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## Developing labour relations on celluloid

IT HAS been a fundamental belief of industrial relations, ever since the concept had a meaning and was practised as an art, that the more communication — in both directions — between management and worker, the better.

Like many such truths, however, its very universality can hinder its translation into practical reality. How are workers to be informed about their workplaces? How much of the truth can or should they be told? How often? By what medium? Should the information

be given for its own sake, or as a catalyst to further action? What effect will the dissemination of information by whatever media have on the industrial relations of the given company or plant? And how should the worker be enabled to communicate with management, once management has communicated with him?

The General Electric Company (GEC), the UK's largest private employer (some 150,000 workers at the last count) is unusually aware of this issue. The product of a double merger with AEI and English

John Lloyd examines several controversial attempts within GEC to use film to improve communication with employees

Electric in the late 1960s, its workers' loyalty at every level had to be drawn towards the new centre. At the same time the dominant ethos of pushing responsibility down the line to the smallest possible units meant a stress on the local, inevitably at the expense of the national.

These factors, coupled with the size of the company and a strong personal belief in the

responsibility of management to inform and explain, has led GEC's managing director, Lord Weinstock, to make successive exhortations to his managers on the importance of employee communications. He it was who, some four years ago, pushed for the annual publication of a popular synopsis of the yearly accounts, and its distribution to all GEC workers. The report included encourage-

ment for requests for further information, suggestions and general feedback.

The reports appear to have been successful enough as far as they went. They were widely distributed in many GEC companies, and elicited some response. But a number of different events and pressures led to a questioning of whether or not they were appropriate, or went far enough.

The worsening economic climate towards the end of the seventies made it increasingly imperative—as GEC management saw it—that workers at all levels were told the facts of life for big business in a period of recession. The cover of the 1979 employee report showed GEC as a medium sized fish in a sea of hungry competitor-predators, many of which were considerably larger; the implicit motto was "sell more or sink."

The response to these pressures was fashioned by a

number of people within and around GEC in different times and in different ways. Lord Weinstock himself kept up a relentless pressure for better communications. Dr. Tony Eccles, now a professor at London Business School, was appointed as an advisor on worker participation in 1975, preaching the virtues of more openness in decision making, and about the environment in which GEC had to operate.

Sara Morrison, whose brief includes communications within the company and who had been an active member of the Annan Committee on broadcasting, began to give some thought to a new mode of communicating with the company's vast workforce, and of receiving its messages back.

Naturally, they—and others—thought of films; but, as highly educated people whose generation predated wall-to-wall television, they were hooked on print. Says Morrison, now a main Board member, "We all believed in the printed word because we thought that would give the maximum incentive to the localities. Arnold (Weinstock) was terrified that films would be too transitory and unsatisfying."

Weinstock did, however, consider the idea of an epic telling employees the grimmest truth about the trading environment. GEC executives christened it the "Ben Hur idea," and it was never made in quite that form—though the idea stayed around.

Enter a catalyst. Nigel Houghton was an ex-BBC filmmaker who in 1975, had made a film about workers' participation for the Open University, using GEC's power engineering plant at Trafford Park as his location. Quite separately, he formed the idea of making a film for GEC which would involve the workforce and the

management, both in the way it was made and the way it was used. Crucial to its success would be an agreement by GEC to let the film-maker "tell it like it was," company propaganda was out.

He took his idea to Alan Veale, the board member for power engineering and to Nigel Eldred, a power engineering group managing director. Veale's group was perhaps the hardest-pressed in GEC; at the time he had almost no large domestic orders for his group's major product, turbine generators, and the export market was fearfully tough. He needed to impress upon his workers that they had to fight to survive. He bought Houghton's idea.

His decision to do so, and to grant Houghton full editorial independence, was to prove a telling one. Its ramifications went far beyond the immediate product, and touched off a variety of responses throughout the GEC group. They are still reverberating through the system, and many of its senior executives believe they greatly influence the future shape of industrial relations.



Lord Weinstock made successive exhortations to his managers on the importance of employee communications

## A triple exposure

NIGEL HOUGHTON'S film for the power engineering group, called "Is anything going to change?" was certainly very slick. The film was fronted by Brian Redhead of Radio 4's Today programme, and was sharply edited and fast moving. It opened with a brief history of the rapid decline of home orders, ending the section with a comment from Redhead that "If (H) Power Engineering has a future it is overseas." But overseas, he quickly added, "the under-cutting (on price) verges on the immoral."

The came a series of harsh alternatives. Investment had to be made in new equipment. But would not that mean redundancies? A white-collar shop steward commented that the workforce was "scared and cynical." A skilled worker complained that skilled workers' rates were so low the company couldn't attract staff. A longish scene showed semi-skilled workers, seated round a pub table, telling Redhead that their jobs were dead-end.

What about communication within the company? "Not enough," commented Redhead, and the film produced an APEX shop steward who repeated the point, and an ASTMS convenor who spoke of getting back an esprit de corps. "Nobody owes GEC a future," Redhead concluded helpfully, adding that the workforce and management ought, perhaps, to get together.

The film's script, transcribed into an article in this paper, would probably have drawn an angry response from Lord Weinstock. With few changes, it could have filled a "World in Action" or "TV Eye" slot; indeed,

the producers might arguably have felt compelled to add some more "balance." For the group and for GEC as a whole, it has been a powerful experience, and has played a key role in stimulating a series of responses throughout the company.

Within the power division itself, it drew a certain animosity from both management and workers; indeed, that animosity appeared to be greater among workers. A mixed group of managers and shop stewards, brought together by GEC to discuss the film for this article, were broadly agreed that the film had done little good, though all also agreed that it had a catalytic effect.

Harry Martin, an engineering convenor from the Rugby plant of Power Engineering's turbine generator division, said: "I thought it was a shocking film. It gave the impression that all people were after was money." Both workers and management appeared genuinely outraged that the semi-skilled workers had been filmed while drinking, and talked of the "stereotype of the boozy worker."

Only the most senior manager present, Don Howell, a plant general manager, was prepared to see its uses. "It didn't surprise me: much of what it said was true. It does matter so much what the film said, as what happened afterwards."

There was, indeed, some criticism of "what happened afterwards." A programme of gathering responses to the film was, by general consensus, badly organised and produced sketchy results, much of the reaction ran into the sand.

But it did stimulate the

group's senior manager, Bob Davidson, into action. Davidson is a laconic Scot who heads the turbine generator business and whose export successes, including the recent \$550m order from Hong Kong, puts him among the country's top spinners of foreign currency. He didn't like the film, so he set out to make a better one, according to his lights.

His film, made for the turbine generator division, was very different affair from the first, and much more in keeping with Davidson's philosophy. It had one theme: the successful bid for the provision of turbine generators to the Tutuka power station in South Africa.

It was efficiently enough made, and again featured a professional presenter, Brian Gould. But it was low key, much more technical, stressing the virtues of care, individual and team effort.

Surprisingly (to an outsider), Davidson's film was much more warmly received. Eddie Ryan, a shop steward from the turbine generator division's Stafford plant, said "the film did a lot of good on the shop floor." Howell, the senior manager, agreed, but added: "The second film was a comfortable film, the first was disturbing."

What is undisputed is that the second film generated immense amounts of discussion because it was part of a programme of small meetings—led by the middle managers—and of meet-the-bosses sessions in which Davidson and other senior managers personally met or addressed virtually all of the division's 8,000 employees.

This process will continue, says Davidson, because it is the end result of several



Bob Davidson (right): disliked the first film, so set out to make a better one, and scored a decided hit; Sara Morrison: had been persuaded that people only wanted to talk about the broken window in the toilet

years of reflection on the nature of modern management-to-worker communication.

"We have to come to the conclusion that in general both management and trade unions fail to communicate with the masses. What we are trying to do is to communicate with all the people at all levels. In the future we will use more audio visual aids, but more importantly we will continue to say to our middle managers—it is your job to talk to your people. It's not the job of the trade union representative, it's your job."

The second initiative which the controversial power engineering film helped stimulate was a grander, all-



company film: the final outcome of Lord Weinstock's "Ben Hur" idea.

The film, called "Your Future with GEC," was made at the same time as the turbine generator film but was a less radical departure from power engineering's innovation. Fronted once more by a professional—Peter Hobday—it featured a number of complaints by selected workers, a grim but not histrionic warning of the future by Lord Weinstock, and altogether was a commendable attempt to convey the size of GEC in under 30 minutes. Shown in the latter part of last year, it was "better" (in a journalistic sense: i.e., less propagandist) than the standard company film, but for those who had seen the power generation film, its effect was blunted.

Sara Morrison says: "The response was enormously positive. I didn't think it would be: I had been persuaded over the years that the only thing people wanted to talk about was the broken window in the toilet."

In trips round the company, Morrison has experienced a wide range of reactions to the exercise, ranging from indifference to enthusiasm. She remains committed to better communication: her experience on the Annan committee and her thoughts about the

media and their messages since have strongly coloured the approach she brings to the project.

Says Morrison: "We are constantly being asked to react so that we stop reacting at all. This is an attempt to use film and other media within a context which stimulates communication, not stifles it."

The company is scarcely likely to turn its back on the experiment, once started. The concept appears to have been taken up by the more thoughtful managers, including those once sceptical, like Davidson: other divisions are now making their own films. A survey conducted among 1,000 GEC employees showed support for further exercises of the same kind and a general complaint that communication could do with improving.

Thoughtfulness among managers was part of the object of the exercise: the evident signs of interest on the shop-floor another. But the senior managers are at pains to stress that neither will come to much if the exercise does not cause a concomitant change in the pattern of industrial relations—a greater openness linked, in the minds of at least some managers, with a greater readiness of management to assume authority.

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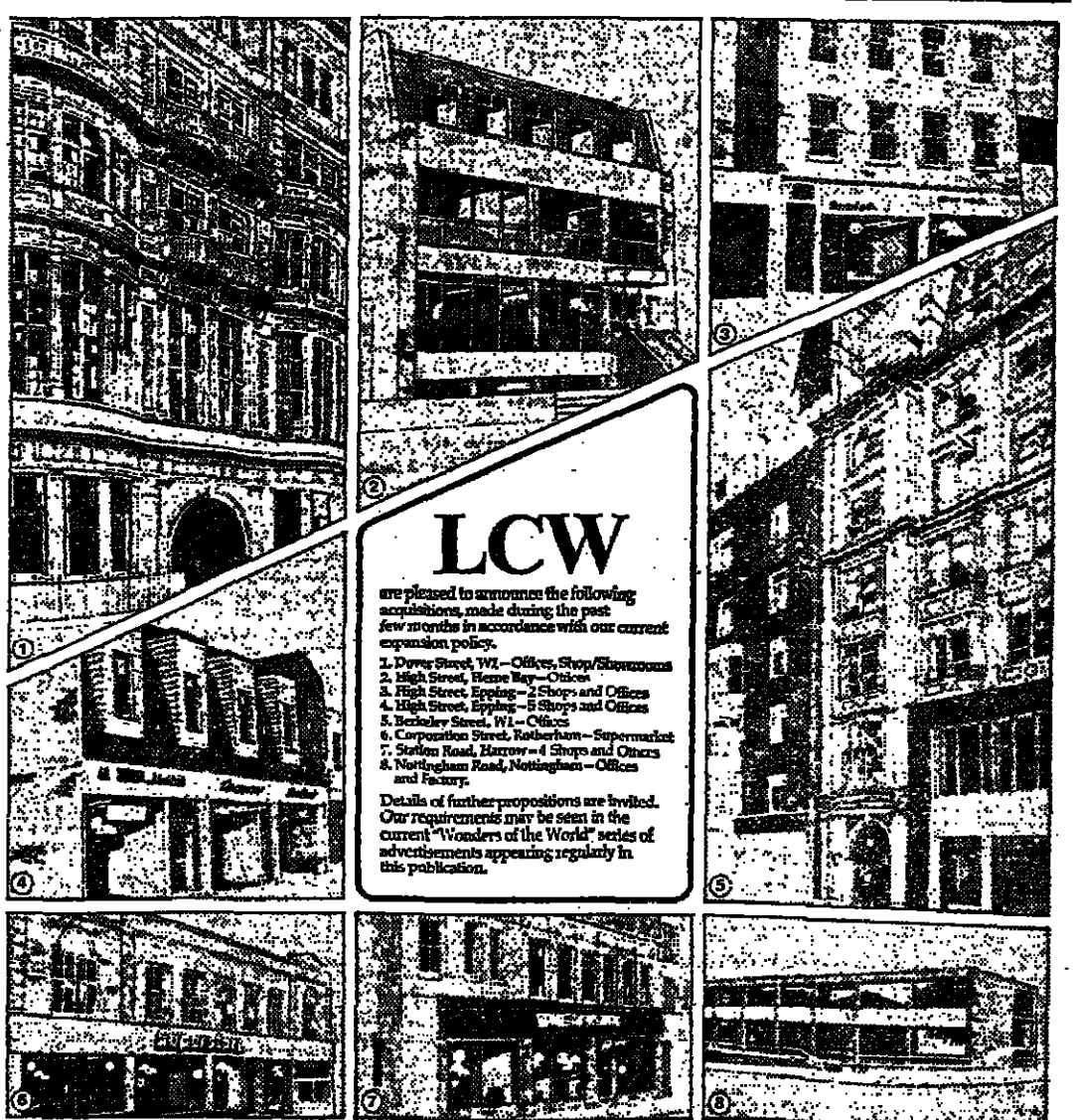
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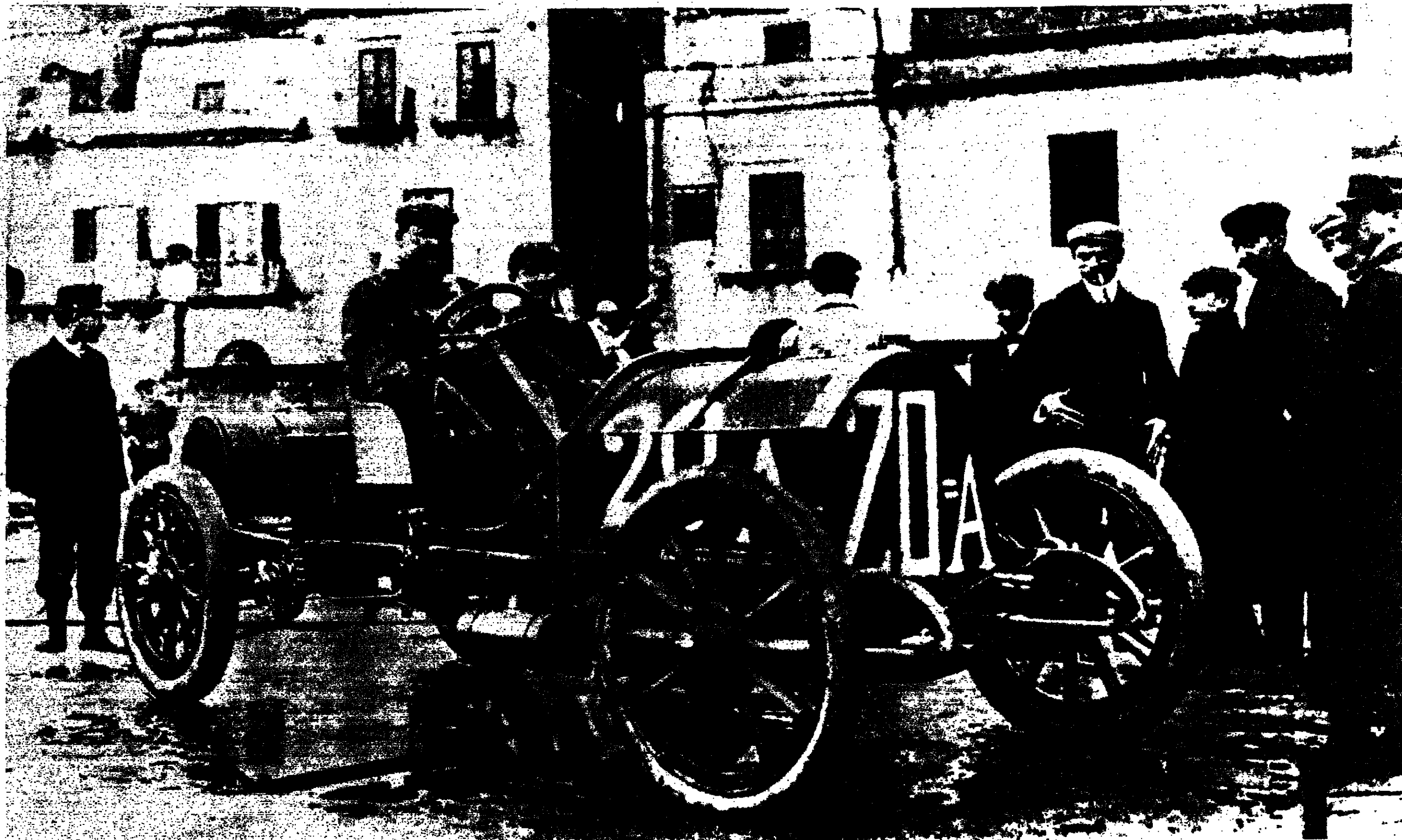


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**When your founder was the fastest racing driver of his day, it's not in your nature to make boring cars.**

designers of the HPE, who followed Vincenzo's principles, can be grateful. Our founder's ideas were boundless. And after his death his spirit raced on. In 1948 we produced the world's first 5-speed gearbox on a road car. (Today, the 2 litre HPE depends on its distant cousin to reach 108 mph smoothly.)

Before our 1960 Flavia, a car with front wheel drive and disc brakes on all four wheels was a rarity. (Both standard now, with the HPE.)

Vincenzo, we feel, would have nodded agreeably with 'Autosport' when it said of our HPE:

"It is a good-looking sports car which handles as a thoroughbred should; or it is a utility truck that is simple to load because the tailgate opens right down to the floor; or it is a dignified town carriage that milady can step out of without difficulty in her most elaborate evening creation."

'Autosport', let it be said, rarely enthuses about estate cars.

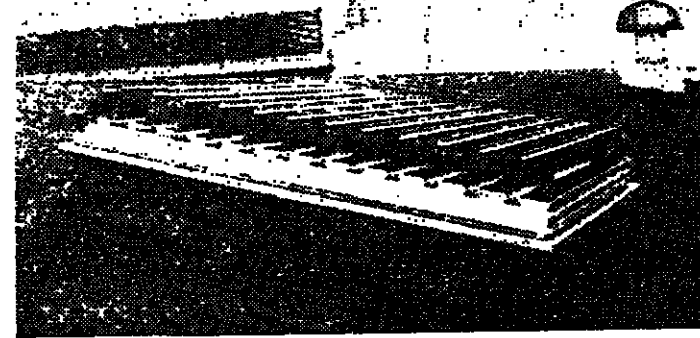




# Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

## Ventilation and fire protection in one unit



The Argoclear roof-mounted ventilation system combines natural and smoke ventilation in one unit

CLAIMED TO provide ventilation and fire protection in one unit, a new type of roof-mounted system is now being manufactured in Britain by Argosy Fenton, Barking, Essex (01-594 1051) under licence from the French company, Souchier-Fages.

Known as the Argoclear, the ventilation system can be used to exhaust both interior heat and solar heat from single-storey factories and commercial buildings. Units can be installed on flat or pitched roofs and in walls or vertical glazing. They are claimed to have a high free-air flow area in relation to their size, thus reducing the number

## Portable oscilloscopes from Tektronix

FIELD SERVICE engineers need for electronic equipment which is light, rugged and durable without loss of efficient performance are claimed to be met by the new 2300 Series portable oscilloscopes introduced by Tektronix UK, Harpenden (058 27 63141). They are manufactured by Tektronix Inc., Portland, Oregon.

The three oscilloscopes in the 2300 Series (2335, 2336 and 2337) are all 100 MHz dual-trace instruments. Improved triggering, using integrated circuitry,

is claimed to provide a capability far exceeding the instruments' rated bandwidth up to 200 MHz, while a newly designed cathode ray tube gives a sharp trace and a much larger spot size.

A higher standard of electromagnetic compatibility without the inconvenience of a mesh screen has been established, says Tektronix. With a deep-drawn aluminium housing and cathode tube shield, the 2335 achieves 40V/metre, and the 2336 and 2337 20V/metre.

## Ion beams on the 'pot black' principle..

TREAT that new razor blade with respect tomorrow morning: its flawless surface is born of space technology tempered with the experience of the silicon chip manufacturers.

Now, if the hopes of a tiny, high powered UK company are fulfilled, that same technology will be available to UK engineering companies.

The technology is called ion machining: cutting grooves and patterns in very hard materials using concentrated streams of ionised gas. The company is Oxford Applied Research, formed two-and-a-half-years ago, and now 12 strong. According to Dr. Roy Clappitt, its founder and managing director, it provides a centre for research in the Oxford area, independent of outside agencies and using the considerable brainpower in the Oxford area.

What he has established is a customer trials facility for the micro-machining of engineering components using ion beam technology. His aim is to persuade UK

industry, still backward in embracing such esoteric techniques, that they could benefit from a touch of space expertise.

Ion beam technology was, in fact, developed in the UK

developed in the UK. It was exploited in the U.S. which now holds the lead in the manufacture of ion beam machinery.

His machines come from Iontech of Colorado which he

"collision of billiard balls" principle, knocking off fragments of the workpiece atom by atom.

What such a fine technique can be used for is, of course, somewhat removed from the

suggested themselves and were seized on. Already it is used for cleaning and coating the surface of razor blades.

Teflon tape, notoriously difficult to electroplate, responds well if the surface is first etched using ion beams.

A more unusual development of this latter application suggested itself in part replacement surgery. Knee and elbow joints fashioned in titanium steel are smooth and resistant to biological growth.

Treatment with ion beams renders a rough surface not unlike the tongue of a cat on which biological tissue finds it much easier to adhere.

The cutting of fine lines on optical glass to form the essential centre of monochromators and spectrophotometers.

Dr. Clappitt believes industry could find a wide range of applications for the technique but is shy of anything seeming so advanced as "atomic beam machining."

Hence the trials facility. Oxford Applied Research is on 0993 2162.

A SMALL but high-powered Oxford company has established a customer trials facility for the micro-machining of engineering components using ion beam technology. Space exploration spawned the technique. ALAN CANE

## Boxford introduces new lathe

BEST KNOWN as a manufacturer of lathes and other machine tools for technical training schools, Boxford Machine Tools, Halifax (0422 59311), has introduced a lathe designed primarily to meet the production needs of the engineering industry.

It provides a swing of 280 mm over the bed and 300 mm under the spindle over a length of 150 mm. A similar model suitable for technical training has also been introduced.

The lathes are designed on functional and ergonomic principles and made to ISO metric standard throughout, says Boxford. The design has been influenced by the company's long and close association with machine-tool engineers engaged in training apprentices. Indeed, Boxford acknowledges that teachers played a large part in the development of the training lathe.

The simplicity of design and operation, and the numerous safety features, are claimed to render the lathe well suited to general production use. Boxford has been a member of the Brooke Tool Engineering group since 1955 and now exports more than half its output.

## ... while the Swiss sputter to success

AN ADVANCE in sputtering technology for semiconductor manufacturers is claimed by the Swiss company Varian AG (042 232575). Sputtering can be defined as the removal of atoms from the cathode in a gas discharge by positive ion bombardment, like a cold evaporation. The unchanged atoms deposit on any surface and are used to coat dielectrics with thin films of suitable metals.

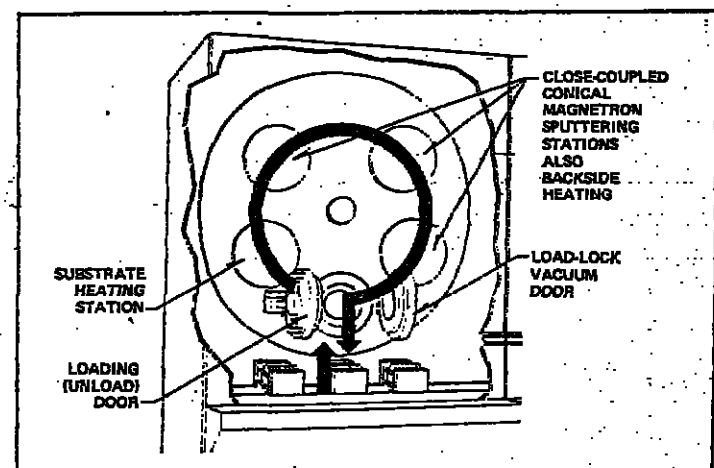
The new Varian system, known as the Model 3180 sputter coater, is claimed to be capable of sputtering 1 micron Al or Al alloy coating on to 60 wafers at up to 125 mm per hour without the wafer needing to be handled by an operator. By automatically coating one wafer at a time, says Varian, the system will ensure optimum process repeatability and im-

proved control of wafer diagnostics.

Key features of the system include cassette-to-cassette wafer handling, rotary in-line indexing, micro processor control, a load-lock area restricted to 250 cc, a positive-pressure nitrogen system, and a fully automated cryopump system.

At the start of a production run the operator can program the microprocessor by responding to prompts for key process parameters, such as wafer heating and coating thickness, that appear on the visual display unit screen. Up to 20 complete programs can be stored for future use.

To initiate the loading, heating, sputtering, testing and unloading of the wafers, the operator simply calls up the correct program and presses a button.



The system is claimed to carry out the automatic testing of coating thicknesses and sheet resistivity. Alarms sound when process parameters exceed their

programmed levels, and Varian claims that this facility can prevent an entire run of costly wafers from damage in the event of a malfunction.

## Concentric sets up cathodic electro-painting plant

AN ADVANCED cathodic electro-painting plant has been installed at a cost of more than £300,000 by Concentric (Pressed Products), Handsworth, Birmingham (021 551 4411) the main business of which is the production of steel pressings for the automotive industry.

The plant will be available to

other pressings manufacturers as well as to a broad range of industries where the corrosion resistance of the finished product is of primary importance.

A special feature of the plant, claimed to be only the second of its type in Britain outside the automotive industry and the first to be used for painting

engine components, is the conveyorised eight-stage pretreatment process.

This process includes the in-line electrolytic cleaning of the components, a zinc phosphate coating to enhance paint adhesion and improve anti-corrosive properties, and a chromic acid

rinse to ensure the effective

ness of the zinc phosphate. The components are immersion coated, the layer of paint being applied by electro-deposition. This in itself is not new, says Concentric, but until recently anodic as opposed to cathodic electroplating has been the only accepted method.

After painting the work

pieces are passed through a stoving oven at 180 degrees C metal temperature for at least 15 minutes.

Use of the cathodic technique, in which the workpiece acts as the cathode instead of the anode in the electroplating process, is claimed to give better paint adhesion.

## COMPANY NOTICES

### ORANGE FREE STATE GOLD MINING COMPANIES

ADMINISTERED BY  
ANGLO AMERICAN CORPORATION  
INTERIM DIVIDENDS—FINANCIAL YEARS  
ENDING SEPTEMBER 30 1981

On April 23, 1981 dividends were declared in South African currency, payable to members registered in the books of the administered companies at the close of business on May 8, 1981, and to persons presenting the relevant coupon marked "Dividend" to the offices of the transfer secretaries on or before May 8, 1981. Registered members paid from the United Kingdom will receive the United Kingdom currency equivalent on June 2, 1981, of the dividend value of their shares (less appropriate taxes). Any such members, however, elect to be paid in South African currency, provided that the request is received at the offices of the transfer secretaries in Johannesburg or in the United Kingdom on or before May 8, 1981.

Holders of sharestock warrants to bearer are notified that the dividends are payable on or after June 12, 1981, upon presentation of the respective coupons marked "South Africa" at the offices of Barclays National Bank Limited, Stock Exchange Branch, 100, Broad Street, Johannesburg; South Africa; Union Bank of Switzerland, Bahnhofstrasse 45, Zurich, Switzerland; Credit du Nord, 5, Boulevard Haussmann, 75008 Paris, France; and Banque Bruxelles Lambert, 2, Rue de la Reine, 1000 Brussels, Belgium, only. Coupons must be left at least four clear days for cashing.

Proceeds of dividends in respect of coupons marked "South Africa" may, at the request of the depositors, be converted through an authorised dealer in exchange in the Republic of South Africa into any currency. The effective rate of exchange for conversion into any such currency will be that prevailing at the time of the proceeds of the dividends are deposited with the authorised dealer in exchange.

The effective rate of non-resident shareholders' tax for all the administered companies is 15 per cent.

The dividends are payable subject to conditions which can be inspected at the head and London offices of the companies and also at the offices of the companies' transfer secretaries in Johannesburg and the United Kingdom.

Name of Company (each of which is incorporated in the Republic of South Africa)	Dividend No.	Coupons marked "South Africa"	Rate of dividend per share of stock
Free State Gold Mining Limited	48	49	365 cents
President Brand Gold Mining Company Limited	52	54	295 cents
President Steyn Gold Mining Company Limited	52	55	276 cents
Western Gold Mining Company Limited	48	—	135 cents
Western Holdings Limited	52	—	700 cents

By order of the boards  
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
per: R. S. EDMUNDS  
Divisional Secretary

Transfer Secretaries  
Consolidated Registrars Limited  
62 Marshall Street  
Johannesburg  
2001  
(P.O. Box 61051)  
Marshalltown 2107

Charter Consolidated Limited  
P.O. Box 102  
Charter House, Park Street  
Aldford, Kent TN24 8EQ  
Johannesburg

April 24, 1981.

AMOCO (U.K.)  
EXPLORATION  
COMPANY

Copies of the Financial Statements for 1980 are now available and may be obtained from:

The Assistant Secretary,  
Amoco (U.K.)  
Exploration Company,  
59 Albany House,  
St. Albans, Herts.  
London, SW17 4QX.

By Order of the Board  
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
per: R. S. EDMUNDS  
Divisional Secretary

Transfer Secretaries  
Consolidated Registrars Limited  
62 Marshall Street  
Johannesburg  
2001  
(P.O. Box 61051)  
Marshalltown 2107

Charter Consolidated Limited  
P.O. Box 102  
Charter House, Park Street  
Aldford, Kent TN24 8EQ  
Johannesburg

## EAST RAND GOLD AND URANIUM COMPANY LIMITED

(Incorporated in the Republic of South Africa)

FINAL DIVIDEND—FINANCIAL YEAR ENDED MARCH 31 1981

On April 23, 1981 dividend No. 5 of 100 cents per share was declared in South African currency payable to members registered in the books of the company at the close of business on May 8, 1981.

The transfer registers and registers of members will be closed from May 9 to May 12, 1981. Dividends will be paid on the day after the closing of the registers. Registered members paid from the United Kingdom will receive the United Kingdom currency equivalent on June 2, 1981, of the dividend value of their shares (less appropriate taxes). Any such members, however, elect to be paid in South African currency, provided that the request is received at the offices of the transfer secretaries in Johannesburg or in the United Kingdom on or before May 8, 1981.

The effective rate of non-resident shareholders' tax is 15 per cent.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the company and also at the offices of the company's transfer secretaries in Johannesburg and the United Kingdom.

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
per: R. S. EDMUNDS  
Divisional Secretary

Transfer Secretaries  
Consolidated Registrars Limited  
62 Marshall Street  
Johannesburg  
2001  
(P.O. Box 61051)  
Marshalltown 2107

Charter Consolidated Limited  
P.O. Box 102  
Charter House, Park Street  
Aldford, Kent TN24 8EQ  
Johannesburg

April 24, 1981.

E.N.E.L.

7 1/2% 1977/1986 Loan of 60,000,000 European Currency Units

Notice is hereby given to bondholders of the above loan that the Deutsche Mark (1 European Currency Unit = DM 3.66) has been selected as payment currency for coupon No. 10. Coupon No. 10 will be payable on or after May 1, 1981, by the paying agents mentioned on the debentures.

Fiscal Agent  
KREDIETBANK  
S.A. Luxembourg

By Order of the Board  
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
per: R. S. EDMUNDS  
Divisional Secretary

Transfer Secretaries  
Consolidated Registrars Limited  
62 Marshall Street  
Johannesburg  
2001  
(P.O. Box 61051)  
Marshalltown 2107

Charter Consolidated Limited  
P.O. Box 102  
Charter House, Park Street  
Aldford, Kent TN24 8EQ  
Johannesburg

April 24, 1981.

URGENT 315 CONSOLIDATED  
DEBT 1981

Williams & Glyn's Bank Limited hereby give notice that they will be closed on May 1, 1981, the company due to the date of the above loan. The company will be closed on May 1, 1981, the company due to the date of the above loan. The company will be closed on May 1, 1981, the company due to the date of the above loan.

ALCOA OF AUSTRALIA LIMITED  
wishes to announce that copies of the Annual Report of the Company for the year ended 31st December 1980 are available from the Corporate Trust Corporation, 100, Queen Victoria Street, London EC4Q 3DF, or at the Company's offices, 100, Queen Victoria Street, London EC4Q 3DF.

By Order of the Board  
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
per: R. S. EDMUNDS  
Divisional Secretary

Transfer Secretaries  
Consolidated Registrars Limited  
62 Marshall Street  
Johannesburg  
2001  
(P.O. Box 61051)  
Marshalltown 2107

Charter Consolidated Limited  
P.O. Box 102  
Charter House, Park Street  
Aldford, Kent TN24 8EQ  
Johannesburg

April 24, 1981.



## SCOTTISH PROPERTY FINANCIAL TIMES REPORT

Aided by the drop in interest rates, parts of the market are beginning to pull out of recession. Demand for office and residential property is picking up, but the retail and industrial sectors have still to show improvement.

## First signs of a long, slow recovery

THE PROPERTY markets are beginning to show signs, well in advance of most other sectors of the Scottish economy, that the recession has reached its worst point and is starting a long, slow climb upwards.

However, it is fair to say that the indications from other industrial sectors are not good. The latest survey by the Scottish division of the Confederation of British Industry showed confidence still at a very low level and most forecasts say that unemployment will continue rising and manufacturing output will remain static for much of this year.

Few Scottish economists would be as definite in their statements as Professor Donald Mackay of Heriot Watt University, Edinburgh, who declared in his latest economic review for the estate agents Kenneth Ryden and Partners: "The Scottish economy, like the UK economy, is now at the trough of the present recession."

But there are some hopeful developments. Parts of the engineering industry—still one of the most important manufacturing sectors in Scotland, despite the diversification of the economy in recent years—are now rebuilding their stock levels after a long period of running them down. They have been encouraged partly by their own predictions that demand will be rising by the second half of 1981 and by the fall in interest rates, which has eased their cash flow problems.

### Easier

The banks are also signalling that times are getting slightly easier for their industrial customers. The call for the Receiver is being made less frequently and industrial order books are starting to improve.

In the property market the fall in interest rates has also stimulated some activity. In the residential sector, prices are again beginning to move as demand picks up after a long flat period. Slater, Hoag, Howison, the Glasgow-based estate agents, report a 5 to 7 per

cent increase in the prices of all but the most expensive properties during the past quarter, a dramatic recovery in a market which had been static or falling since February last year.

The Edinburgh and Glasgow offices of Bernard Thorpe and Partners also record a "dramatic upturn" in the local housing market, with one and two bedroom flats—the traditional first purchase for many young Scottish buyers—rising in price by up to 10 per cent since the beginning of the year.

The demand for office property has also been picking up, albeit from a very low level. In Edinburgh, where a number of new and refurbished buildings have remained empty for many months, occupiers have been found for several significant developments.

Allied Breweries took an entire floor of Scottish Life's Orchard Brae House, the Standard Chartered Bank moved into 18/20 George Street, signalling a new revival in the financial community after a pause in activity, and—probably most significant of all—the Post Office took Dundas House, a 120,000 sq ft development by the British Steel Pension Fund and Trafalgar House, which has been empty for many months.

In Glasgow there has been a number of take-ups, although mainly in the favoured inner city commercial area, where space has always been in demand.

In Aberdeen, demand in the second six months of last year totalled 60,000 sq ft which, while modest by the standards of recent years, was twice the take-up in the first half of 1980. The property industry is divided in its assessment of Aberdeen, some people believing that with the move by most of the big oil companies out of the city centre to the purpose-built blocks on the outskirts, its boom days are over.

Others think, like Kenneth Ryden, that there could be a renewed boom in Aberdeen during 1981, pointing to the keen bidding for the recent round of exploration licence awards as an

indicator.

The office market in Scotland has undoubtedly come through a recession of its own, but, as Richard Sykes, senior partner in Richard Ellis's Glasgow office, confirms, it was not a disaster on the scale of the slump in the mid-1970s and the availability of space has never been widely ahead of the demand.

"The experience of 1973, the caution of the institutions and the restrictions imposed by the planners have all combined to slow the market down," he maintains.

"The secondary banks have not been involved in lending on property development and funding has been from the institutions, which take a more cautious view, so there was not

an artificial boom. People haven't been developing in fringe locations on the unfounded assumption that they had in the early 1970s that demand would increase so much that people must move there."

Other sectors of the property market are, however, not experiencing the same buoyancy as residential and commercial. The demand for retail space, which went through a mini-boom last year, has slackened off. During 1980, real incomes, and therefore consumer spending, remained high, leading to a demand by retailers for all types of space and to a general rise in rents.

But, despite the predicted fall in the rate of inflation, real incomes are likely to be squeezed this year as employers seek to

keep down wage increases and the Treasury takes a larger proportion of salaries as a result of the Chancellor's refusal to index tax allowances.

So the demand for retail space can be expected to level off, while supply in Scotland remains relatively high.

The industrial sector is the most depressed area of the property scene. Demand, except for the very smallest units, is low and the indications are that an upturn may not come until next year. Many manufacturers have ample spare space available to accommodate an increase in activity and the closures and rationalisations of the past few years have left a sorry string of industrial mausoleums.

Ray Perman



A 22,000 sq. ft. development in Aberdeen by Guardian Royal Exchange. The ground floor has been let to Lloyds Bank. Suites from 2,600 sq. ft. on upper floors are being offered by F. G. Burnett and Drivers Jonas

## Recession affects office sector in several ways

DURING THE current recession, Scotland's economy has not been able to enjoy the support of a buoyant oil industry to the same extent as in the mid-seventies. Oil related employment in Scotland is probably twice the level it was five years ago but it is no longer a rapidly expanding sector that can absorb the slack elsewhere in the economy.

So Scotland's economic fortunes this time round are following along the lines of the rest of the UK to a much greater extent. The office sector is therefore inevitably feeling the impact of recession although this is manifesting itself in the three main centres—Aberdeen, Edinburgh and Glasgow—in different ways.

Aberdeen continues to thrive on the back of the oil and gas being pumped out of the North Sea. Employment in the oil sector has fallen outside Aberdeen over the last couple of years, but in Aberdeen it continues to expand. Yet the Aberdeen office market is at present facing some oversupply.

Edinburgh, the traditional business and administrative centre of Scotland, is still shouldering the burden of overdevelopment in past years and the market remains dull. Glasgow on the other hand is suffering from a shortage of develop-

ment of prime property and rents have continued to rise, pushing above Edinburgh in recent months for really good properties.

The Edinburgh office market has long suffered from oversupply. Perhaps excited by thoughts of devolution and the bureaucratic army that would be bound to follow the inception of a Scottish Assembly, the developers got themselves busy during 1975-76.

### Setback

After the heydays of the early '70s—new construction starts in 1972 were around 900,000 square feet—there was an obvious setback as the property sector woke up to reality. But the builders soon got going again and in 1976 around 500,000 square feet of new office space was started. But demand has not lived up to expectations, the referendum rejection scotched a lot of hopes, and consistently the stock of available space has crept upwards.

With this sort of background, rents for prime property, which reached 25 a square foot in 1976, have hardly budged at all.

Edinburgh's troubles have perhaps been exacerbated by the high number of Government

departments in the area which have traditionally accounted for a significant proportion of floor-space take-up. With the general belt-tightening within the Civil Service the developers have found a less ready customer in the Government. Meantime, demand from the private sector has turned down in a general reflection of the economic climate.

But it is not all doom and gloom. Lettings in the second half of 1980 were not as poor as might have been feared. Figures compiled by Kenneth Ryden and Partners, chartered surveyors, show that lettings in the closing half of the year amounted to 102,350 square feet compared with 113,367 square feet in the first six months.

The same survey shows that available space at the end of the year amounted to over 800,000 sq ft giving some insight into the amount overhanging the market.

There have been a couple of recent lettings over 10,000 sq ft reported, including the 15,600 sq ft taken by Allied Breweries in Scottish Life's Orchard Brae House at a rent of 25 a sq ft. Standard and Chartered have also taken space in what is their first Edinburgh office.

But these are small beer in

relation to the recent Post Office letting. The Trafalgar House / British Steel Pension Fund development at Dundas House amounting to 122,000 sq ft has recently been taken by the Post Office at an undisclosed price.

Agents, such as Jones Long Wootton, are now becoming a bit more optimistic that development is tapering off to leave demand and supply in a better balance. But the erosion of the oversupply is likely to be gradual and so rents are unlikely to respond yet.

The Glasgow office market is showing reasonably healthy signs given the recession. According to agents Bernard Thorpe they see no sign of the annual offtake of around 1m sq ft slackening. They remain "optimistic" Kenneth Ryden on the other hand says that in "general terms there has been a drop in demand mainly as a result of the recession."

According to Ryden's recent survey, space let or sold last year fell from 181,094 sq ft in the first half to 133,730 sq ft in the second. Still the overall yearly figure is holding up well.

But both agents agree one of the key factors of the Glasgow market at present is the shortage of good quality space in the city centre, particularly

small units. Larger units in the 15,000 sq ft to 30,000 sq ft range are finding a steady flow of takers and if there is any real weakness in the market it is probably in middle range. Demand for space in the 2,000 sq ft to 5,000 sq ft segment seems to have tailed off considerably in the second half of the year.

### Smaller

Aberdeen has the oil industry and this is obviously reflected in the demand profile. The market is much smaller than Edinburgh and Glasgow and only some 60,000 sq ft of space was taken in the second half of 1980. The largest letting was to BNOC, which took some 20,000 sq ft in Imperial House.

The supply of space however has shot up. With several new developments and refurbishments completed the supply of available space in February this year stood at 250,000 sq ft according to Drivers Jonas—an increase of 50 per cent against a year ago. And this stock of unlet offices could well increase over the next few months.

Reflecting this current oversupply, rentals have steadied around the 25 a sq ft mark for well placed units, though some

asking rents are now being pitched a bit higher at 28.50.

One major development for the area could follow the announcement that BNOC has, in principle, decided to locate at Aberdeen Construction Group's site at Hill of Rubislaw.

But when it comes to investment even the local institutions seem keener to look at property in the south-east of England than Scotland.

Scottish Amicable, for example, may have 23 per cent of its £150m property portfolio in Scotland, but this is influenced by the needs to have a head office rather than a statement of investment philosophy. This institution's property department is not keen on developing in Edinburgh because of the city's problems of oversupply and almost unmovable rents. Glasgow perhaps has more promise and indeed there could be good opportunities for small unit development.

But when it comes to Aberdeen, Scottish Amicable, like many institutions, takes a more cautious view. What happens when the oil is gone? Perhaps Aberdeen is not for the cautious.

Terry Garrett

## Healey & Baker-Glasgow

Your link with the property market in Scotland

When dealing in the international property market the vital expertise and understanding required can only come from a local presence. Qualified surveyors at Healey & Baker, 45 Renfield Street, Glasgow, are able to offer a wide range of professional services with a complete understanding of the Scottish commercial property market.

**Healey & Baker**

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Amsterdam Brussels Glasgow Jersey New York Paris

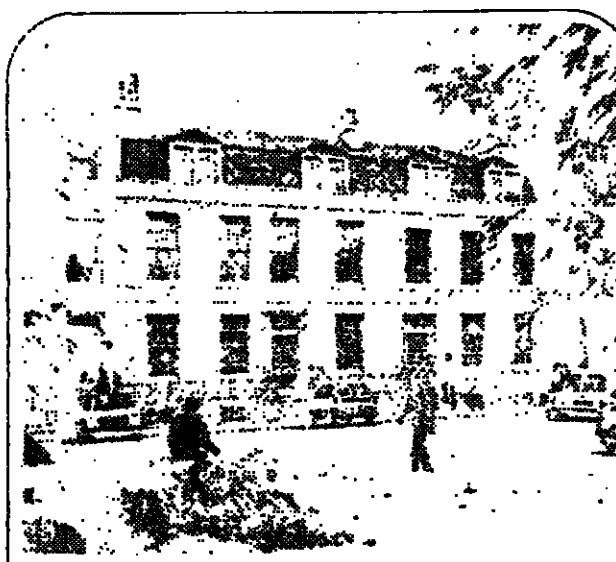
## SCOTTISH PROPERTIES



### Prime Retail Unit

82 Argyle Street, Glasgow.

Shop to let in valuable trading position. 2 floors. Shop fitted to high standard, with fully fitted carpets. 16ft approx net frontage. 10 year lease.



### First Class Office Accommodation

4 & 5 Golden Square, Aberdeen.

High quality offices to let in commercial heart of city, recently refurbished to highest standard. 4 floors, all served by passenger lift. Covered parking.

### Warehouse Units - Glasgow To Let

Two single storey warehouse units, total area 17,200 sqft, suitable for single occupier, or could be divided. 3 minutes from city centre, with excellent access to ring road and motorway.

### Industrial Units - Glasgow 2,500 sqft To Let

5 nest industrial units, total area 12,500 sqft. Suitable for manufacturing/service industry or warehouse use. Less than 1/2 mile from city centre, close to motorway network. Ready end 1981.

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London W1X 0AD  
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184 St. Vincent Street,  
Glasgow G2 5SG  
Tel: 041-221 8345



## SCOTTISH PROPERTY FINANCIAL TIMES REPORT

# One man's faith in an expanding future

THERE HAVE been one or two successes emerging from Ronnie Lyon's former property empire. The Atcost management buy-out looks to be well on the way to becoming one, and Mr. Allan Campbell Fraser may well be counted as another.

A former director of Lyon's Scottish property arm, Mr. Fraser has run Development Commercial and Industrial (Holdings) — DCI — since 1974 and the privately owned development company seems to have been able to find suitable locations and funding for a stream of industrial and commercial property schemes throughout the recession.

Convinced that Scotland will have an expanding future as a major manufacturing and commercial centre, Mr. Fraser has pushed ahead into several extensive city centre schemes.

One of the most recent, and arguably the most ambitious, is the £14m scheme to develop a shop and office project on the corner of Glasgow's Argyle Street and Hope Street following planning consent in February.

Acquired from Scottish Widows Assurance Company early last year, DCI is putting together the package to build a six-storey office block and nine retail premises fronting onto Argyle Street with a gross area of 73,221 sq ft. The shops on the ground floor and basement will take up 18,554 sq ft.

A banking hall and an eight-storey office block comprising a further 39,016 sq ft on the Argyle Street and Wellington Street corner will complete the development on a site which for years has been described as Glasgow's "Hole in the Ground."

## Full circle

Events, then, have come full circle for it was the Lyon group which started the development demolishing the existing buildings before the property collapse of 1974 forced the project to be abandoned.

Much of DCI's effort in the past few years has been directed to the industrial sector. One of the latest estates to be completed was Tradeston in Glasgow's West Street, near the Kingston Bridge, at over 80,000 sq ft.

Like most of DCI's schemes, the project was forward funded,

in this instance by the Courage Pension Fund which provided £1.5m. Other industrial schemes put together by DCI include the £2m Monklands Industrial Estate at Coatbridge, comprising 100,000 sq ft, beside the Baillieston Interchange.

On the opposite side of the Clyde to Tradeston, DCI has completed the £1.5m St. Andrew's Industrial Estate in Pollokshaw Road.

Increased emphasis on commercial and retail involvement has changed the mix of development from predominantly factory and warehouse interests to the point where each major constituent of the property market is equally balanced.

Scheduled for completion next spring is the £2.5m office development in West Regent Street, Glasgow, while the £5m shopping complex adjoining the Guildhall in Perth High Street is almost entirely let.

Mr. Fraser claims that, since 1974, DCI has succeeded in attracting £22.5m investment in Glasgow and an additional £5m to Scotland as a whole. With the Courage Pension Fund, the company has worked alongside other leading institutions such as Commercial Union Assurance, the Great London Pension Fund and the Reed Pension Fund.

DCI is primarily a development company and holds back very few sites for investment. Its accounts for last year are still subject to audit but profits of just under £300,000 in 1979 are confidently predicted to be very much increased, although Mr. Fraser is determined to "plough it back in stock and work-in-progress." He says the group has about £30m of work on hand with "much more in the pipeline."

The Argyle Street site, however, is a probable exception. Convinced of the rental growth inherent in prime retail projects, DCI intends to hold the shops in this development until the first review "when those shops will shoot up."

Mr. Fraser finds particular encouragement from the level of demand in what he describes as Scotland's "secondary towns" — Perth, Ayr, Falkirk and Stirling, for instance, are "boom towns by Scottish standards" with the funding institutions willing to put a lot of finance into the high street.

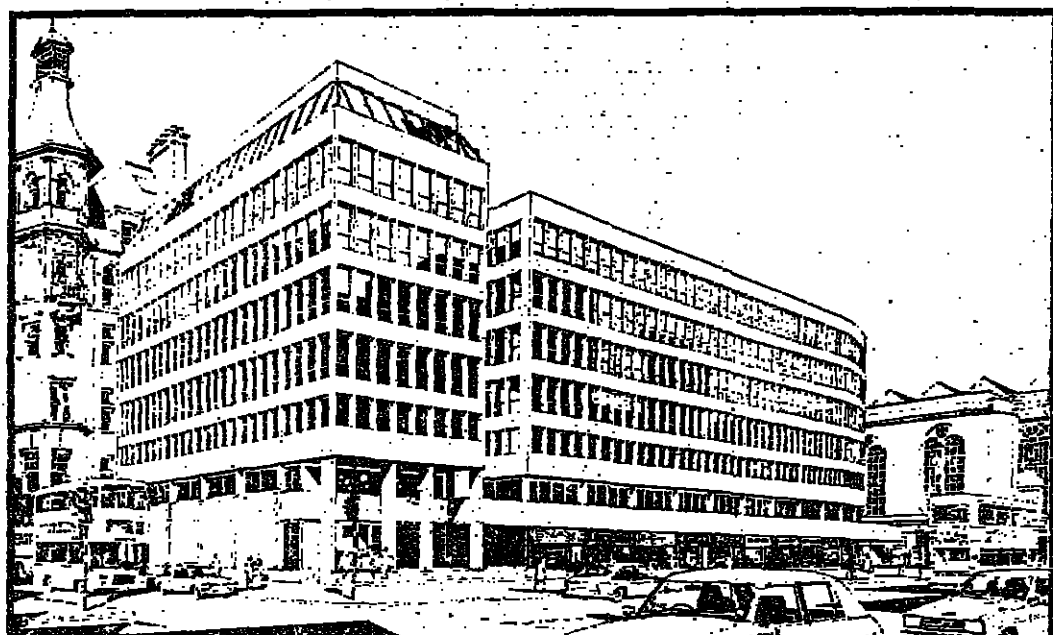
His own experience in Perth appears to confirm this buoyancy. Advised two years ago that each unit would obtain rents of £18,000, Mr. Fraser pushed for £28,000 per unit initially but was finally able to let at an average of £32,500.

Many of the old "Grand Victorian" facades are being retained with a "heavy, banking hall type entrance" because of the influence of conservation.

He and other developers have also been surprised by the strength of the office market in the major cities. The incidence of accounting and other professional firm mergers, for example, has encouraged the market to look for quite sizeable



Glasgow's "hole in the ground" bounded by Argyle Street, Hope Street, Wellington Street and Holm Street and (below) the £14m scheme from DCI which will fill it



With the British National Oil Corporation and local authorities still said to be in the market, lettings of about 30,000 sq ft are in demand.

Mr. Fraser believes that rents for prime offices are touching £6 per sq ft against £4.50 a year ago, although he warns that this level will probably take another year to become fully established.

But at least the institutions are accepting £6 per sq ft as a base rent. Yields are about 5 per cent, possibly 5.5 per cent, for a prime office site.

He agrees "there is a lot of slack to be taken up" in many areas of the property market.

But the company has not experienced any easing of institutional demand in the property market and the abolition of exchange controls in the autumn of 1979 has had no effect on the flow of funds argument for rising values.

But the industrial market is only responsive to developments in the very best locations and Mr. Fraser agrees with many Scottish estate agents that speculative factory and warehouse projects are usually shunned by potential institutional partners.

Perhaps the agents have been a little optimistic when putting a £2 per sq ft rental on modern industrial properties.

DCI says nursery units can obtain between £2 and £2.50 per sq ft — occasionally rising to £3 per sq ft — because of the increased management responsibilities and lack of covenant.

Larger units are not rising much above £1.85 per sq ft, however, and yields on speculative or only partly let schemes are about 8.8 per cent. Pre-let schemes in very good sites, however, yield between 6.4-6.6 per cent. Mr. Fraser sees steady but slow improvement here but admits the market is not so active as it was a year ago.

Ray Maughan

# Fall in profits leads to drop in demand

AFTER THE almost unprecedented boom in the retail property market in Scotland last year, when the demand for space pushed rents to premium levels, 1981 has started slowly.

Agents report a good demand for space in most areas, and it is not confined to the big cities. Smaller towns, such as Perth, Stirling, Inverness and Dumfries are sharing the experience.

But the recession is beginning to take its effect and the reduction in consumer spending has meant a corresponding fall in retailers' profits and an unwillingness to pay above the going rate for the best sites.

"The demand is still there, but now we have two or three people chasing one property rather than half a dozen as we did last year," says Mr. Richard Sykes of Richard Ellis and Partners' Glasgow office.

The experience of Kenneth Ryden and Partners, the Edinburgh surveyors and agents, is a little different, but reflects the same trend. "The downturn in the economy has meant that some companies have withdrawn from new developments without 'taking occupation,'" they say in their latest property market review.

"Although retailers are being more selective, there are still many who, taking an optimistic view of the long term, are pressing ahead with their expansion programmes. Prime units in the major and provincial centres are, therefore, taken up quickly."

As demand has moderated, so the growth in rents has slowed. But it is interesting to see how the boom in Scottish retailing has increased rents relative to other parts of the country. Princes Street, Edinburgh, still regarded by many as second only to London's Oxford Street as the prime retailing site in the UK, has held up well in the face of the recession.

"A sign of the times is the number of properties which have become available on Princes Street in the last year compared to less recent times when a 'To Let' board could only be a mirage," says Fran O'Toole of Conrad Ribbitt and Co.

"A sign of the strength of the street was the enormous interest expressed to anything that came onto the market."

Roughly speaking it could be said that three years ago rents in Princes Street were about one-third of those in Oxford Street. The fraction is now about half, with Princes Street costing £100 a foot of frontage with a depth of 30 ft.

Over the same period rents all over Scotland have increased faster than inflation. The best sites in Inverness cost £30 compared with £16 three years ago (per foot of frontage for a 30 ft depth). In St. Andrews, rents have risen from £5 to £12 and in Stirling's new Thistle Centre the growth has been an impressive £8 to £25.

Nor is it only the best sites or the most prosperous towns that are benefiting. Ryden points to good rental growth in secondary locations in Edinburgh and Glasgow and strong interest in developments in Cumbernauld, Stranraer and Peterhead.

## New areas

The continued strength of the retailing sector has encouraged a number of schemes to provide new areas for shopping space. The most important is the £40m redevelopment of the St. Enoch station site in the centre of Glasgow.

The Scottish Development Agency, which is undertaking the work, already has planning permission in principle. It hopes to have detailed permission and to begin building by the end of the year. At the centre of the development is a 275,000 sq ft office block scheduled for occupation by the Ministry of Defence workers whose jobs are being transferred to Scotland as part of the Civil Service dispersal programme.

The Commons Select Committee on Scottish Affairs has recommended that, to speed up the dispersal programme, the Defence workers should be housed in a different block at Anderston, a short distance away, which would be ready sooner. A decision on this is expected shortly from the Secretary of State for Scotland, but it seems likely that he will stick to the original plan.

Mr. Sykes, whose office will act as letting agents for the Scottish Development Agency, is certain that whatever the Scottish Secretary's decision, other parts of the development,

such as a 250-bedroom hotel, 100 private houses, car parking and a major shopping complex with 210,000 sq ft of retail space, will go ahead. He is already in discussion with "anchor" tenants.

Some people have suggested that the large amount of space made available at St. Enoch will prove too much for Glasgow and will certainly remove the need for a redevelopment of the Buchanan Street area, which has been mooted for some years and would provide another 500,000 sq ft of shopping area.

But Richard Ellis and Partners disputes this on the basis of a survey commissioned last year from the international consultancy firm of Larry Smith. "The conclusion of the study challenged the planners' opinion," says Mr. Sykes. "It indicated that the St. Enoch scheme was well below what was required and even if the Buchanan Street scheme went ahead the market would not be swamped."

Large-scale developments are also being planned or started elsewhere in Scotland. Clydebank and Livingston, both of which have modern town centres, are extending them and in Aberdeen several proposals could change the face of the main shopping area.

The local authority, in conjunction with developers Bredero, has proposed a scheme for the George Street area which would provide an extra 300,000 sq ft. But although it is nearly a year since the public inquiry, final consent has not yet been given by the Secretary of State.

A second scheme, by Atholl Investments, would provide 200,000 sq ft in Union Street. However, the developers have not yet decided to go ahead in spite of planning permission being given.

The most important retail site awaiting development in Edinburgh is the former Waverley Market on the south side of Princes Street. It will be a low-rise development and probably best suited to small shops because of its position on the "built" side of the street. A tourist information centre run by the City Council will form its centre and will probably determine the character of the shops around it.

Ray Perman

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## SCOTTISH PROPERTY FINANCIAL TIMES REPORT



Barratt Scottish Properties' 30,000 sq. ft. light industrial and warehouse development in Aberdeen. Tenants include Lucas Industries. Joint agents were Bell-Ingram and Drivers Jonas

## Capacity cuts put factories on market

THE EFFECT of the reconstruction of the Weir Group, Scotland's largest engineering company, has certainly been to save jobs in an area blighted by high unemployment. But does this rescue by the banks and other funding institutions merely mean the recession has not been allowed to steepen or should it be taken as a sign that recovery is on the horizon?

There are tentative signs that the clouds may indeed be about to lift, but recession has dealt some heavy blows to the factory and warehouse markets in large tracts of Scotland's industrial heartland. And even if the more optimistic economic pundits prove right, it will be some time before the boom conditions of 1978 and 1979 return to the sector.

The slump has forced many manufacturers to reduce some of their capacity. These shut downs may be more permanent than expected. In the past capacity might be merely mothballed as industry waited for stop-go tactics to prime the Government's spending pump once more, but now companies appear to be taking strategic decisions to slim once and for all.

It seems quite possible that former tenants, having pruned their operations, will not be coming back to re-occupy

premises in similar locations. This is because the events of 1980 showed all too clearly that demand will not return on sufficient scale to support the previous overheads structure.

Weir was almost certainly too big and too important to allow to go under. But the rate of business failure has been rising and a large number of factory premises have been coming onto the market through forced sales.

Demand for new premises is low in such circumstances and Scottish agents say the rate of sale and leasebacks in the Glasgow area has been rising rapidly. Companies which can afford expansion are taking their time to make spending decisions, and over-supply usually means they can obtain suitable sites well below the levels demanded 18 months ago.

### Put on ice

Much new development has been put on ice. Agents, Kenneth Ryden and Partners estimate that in Glasgow and the West of Scotland there was 397,000 sq. ft. of industrial or warehouse accommodation on the drawing board at the beginning of the year but "proposals for the bulk of this accommodation will not be implemented

until the economic climate has improved."

Ryden cites the reluctance of funding institutions to embark on speculative industrial developments as one of the main causes of deferred development. It may also be that developers back off because they fear a renewed explosion of building cost inflation.

However, conditions are competitive at present, and some construction company chairmen believe the rate of building inflation will be running at a single figure annualised rate after the summer wage round—and the huge stocks in the building materials pipeline will take a good deal of shifting.

New developments look like coming onto a sticky rental market.

There was estimated to be about 530,000 sq. ft. of factory and storage space under construction, or vacant, at the end of 1980 in the West of Scotland, and rental levels for new accommodation have stabilised between £1.70 and £2 per sq. ft.

In the East of Scotland Edinburgh rentals of £2.00 per sq. ft. have been seen. It is, nevertheless, noticeable that a two-tier market has been emerging with premises completed in the last few months commanding as much as £2.15

per sq. ft. while sites finished in 1979 or early in 1980 can only command up to £1.80 per sq. ft.

Rentals in the top tier are thought to be sufficient to give a developer an economic return on building costs although Ryden is not entirely convinced that such levels will always be achieved.

Reviews also tend to be a gamble. Some tenants are encouraged to take space with the carrot of a two-year rent-free holiday or with a reduced rental over the first five-year reversionary term.

### Rental growth

Aberdeen is one area of Scotland where rental growth should be strong, especially after the seventh round licence allocations. Indeed, agents Drivers Jonas say sales and lettings of industrial space totalled almost 370,000 sq. ft. in the six months to the end of February 1981—a rise of about 35 per cent on the level recorded in the previous half year. However, take up over the full year has fallen within the range of 500,000-700,000 sq. ft. recorded consistently for the past five years.

Ryden found that at year end the amount of new unoccupied industrial space had fallen 12

per cent. But there was still about 470,000 sq. ft. of new space available in Aberdeen with a roughly equal amount of old accommodation unlet.

Rents appear to have stabilised at about £2.00 per sq. ft. in most instances—although there are favourable exceptions—and supply is likely to outstrip demand in the immediate future.

While there is oil, and more exploration licences in the pipeline, there is hope. Rents of £23,750 for each of four 10,500 sq. ft. units are being sought at a development which the Prudential recently completed at Dyce West Aberdeen.

But there is little, if anything, the developer can do to "flog" a brownbeat manufacturing sector back into adventurous expansion. Although at least one feature of the Scottish rental market, as elsewhere, is the effort often made to improve services to tenants by installing utilities and offices on industrial estates.

The clamour against spiralling local authority rates is no less audible in Scotland than in other parts of Britain. In many cases—particularly multi-storey accommodation—rates are well above the open market rental value.

Ray Maughan

## House prices begin to move ahead

SPRING HAS come to Scotland, the flowers are in bloom, trees in blossom and house prices are beginning to move.

The Royal Institution of Chartered Surveyors estimates a 5 to 10 per cent increase in the last quarter, after a long, flat period. Bernard Thorpe and Partners' Glasgow and Edinburgh offices put the rise at 10 per cent and Glasgow estate agents Slater, Hogg and Howson put the figure at between 5 and 7 per cent.

The only dissenting voice comes from the Nationwide Building Society which, in its latest survey of price movements, detected a 2 per cent fall in Scotland compared to the last quarterly period.

However, leaving aside that discrepancy, the most interesting question is: Do these prices indicate merely a seasonal fluctuation in the market or do they herald a permanent upturn?

There is good reason to expect a steady increase in real house prices in Scotland in the long term. The level of owner-occupation is very much lower than it is in the remainder of the UK, but the level of incomes has risen so that it now at least equals that of the country as a whole. As tenants in council and privately-rented accommodation have become better off, so they have been aspiring to buy their own homes.

The stock of houses for sale has been growing, but not fast enough to keep up with the demand. So real prices have risen. Since 1972 the average price of a home in Scotland has increased nearly four-fold (from £8,300 to almost £24,000) while the retail price index has tripled.

For at least the last nine months the market has been very sluggish, probably because of the pressure on building society funds and high interest rates. But now that rates are falling, will the ascent of prices resume?

The experts are divided. Mr.

Frank Walker, of the RICS in Scotland, sums up two very different reactions in the profession. "Estate agency members of the institution say they are seeing a repeat of what happened last year when there was a 10 per cent rise in the first quarter. Many believe that the 1980 pattern will continue, with the market levelling out and buyers again in command."

"On the other hand, some agents are more confident, believing that the present spurt may continue because of pent-up demand and the fact that house values have fallen behind general inflation. This quarter's reports indicate high activity in the Aberdeen and Dundee areas, Edinburgh middling to good, Glasgow more mixed."

The rise in prices that has occurred so far this year is probably a result of the easing of the mortgage position. Real incomes for those in work remained high last year and the attractive levels of interest being paid to depositors by the building societies ensured a good inward flow of cash.

### Changing

First-time buyers found it easier to obtain loans which is being reflected in the higher-than-average price increases for small flats and houses. One- and two-bedroom flats have risen by 15 per cent in some areas this year.

But there are signs that the position is changing. March was a poor month for building society receipts and increasingly the societies are having to compete for funds with the Government as well as with the banks and other savings institutions.

Real incomes remained high last year, but the Government's determination to hold pay rises below the level of inflation and the growing level of unemployment reduce the amount of spare cash families have.

Other factors will also

dampen activity in the housing market. Local authority rates will rise by far more than the rate of inflation this year, deterring some home owners who would otherwise have "traded up" to larger or more desirable properties. Rate increases of 50 per cent are not uncommon and one authority—Dundee, where the Labour Council is defying the Government's spending cuts policy—is lifting its rates by 150 per cent.

The higher rate rises tend to be in the cities, but rural areas will suffer from the 20p increase in the excise duty on petrol imposed by the Chancellor in the Budget. Over the short-term the demand for properties on the edge of Scottish cities and for country houses within commuting distance of the main commercial and industrial centres is very sensitive to rises in the cost of motoring.

There are some indications that out-of-town estates are suffering, although demand for the more expensive country houses with land attached is still good. The level of new housebuilding in Scotland has been declining since the start last year. Private sector building overtook the public sector provision of new homes only as recently as 1973, but it has dropped markedly as a result of the recession and it could be some time before a recovery is seen.

This year is also unlikely to see much activity in the public sector. The Scottish Office has clamped down hard on those Labour-controlled housing authorities which refused to increase council house rents in line with Government policy.

Mr. George Younger, Secretary of State for Scotland, announced at the beginning of April that £35m was being cut from the provisional housing allocation for 1981-82 and the burden has fallen very heavily on a handful of large authorities such as Glasgow, Dundee and Aberdeen.

Ray Perman

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## THE ARTS

## Cinema

## It's an ill wind . . . by NIGEL ANDREWS

Foxes (AA) Odeon St. Martin's Lane  
Rough Treatment (AA) Camden Plaza  
Scanners (X) Rialto  
Manila (X) Gate 3  
Camden Town  
New Zealand Cinema  
National Film Theatre

No one scanning the tea-leaves in Beverly Hills a year ago could have prophesied that the election of Ronald Reagan to the White House would boost the career of teenage film star Jodie Foster: one Hollywoodite helping another, across the generations and through the bizarre mediation of an assassination attempt.

Foster has been gathering dust for months on British distribution shelves and has now leaped off them, powered no doubt by Miss Foster's current and sudden fame. It's an ill assassination attempt that blows nobody any good. There she sits, that precocious pointed-nosed symbol of the perky shrug, the second all eyes and the gravel voice of a Brooklyn streetwalker. And both she and the film, it eventuates, are fair-to-riveting.

The movie's overlong shelf-life is due, one suspects, to its fuzziness of category: part growing-up saga (an all-female *Breaking Away*), part street-gang melodrama, part genius *lost gaze* at Los Angeles life. But director Adrian Lyne and photographer Leon Biju have harmonised the film by shooting it in an opaque and opaque sheen that's full of eerie visual surprises: sudden bursts of diffuse light from a car or motor-cycle headlamp, interiors

swash with a glowing smoky half-haze. Sixteen-year-old Jeanie (Miss Foster) and her three best friends — Annie, Madge, Deirdre — are all gamely striving to grow up unscathed and at their own pace in a society where drugs, drink, divorce and promiscuity are all on draught at the pull of a handle. Through the tragicomic jungle of growing-pains, plots criss-cross in the movie with no clear mapped but a curiously life-like pattern: and it's only in the film's last half-hour that the by-roads converge (a mite too neatly) into a single highway of narrative — with pale and Quaalude-groggery Annie feeling the mental home where her father has penned her and coming to a sticky end as police, motor-cycle youths and her friends race to be the first to find her.

The drumbeat of doom is too heavy in these closing reels, the special-pleading hysteria for a Society Gone Wrong too plain. *Foxes* is at its best earlier on when throwing crunchy, odd-assorted ingredients into the mixing-bowl and turning the spoon very slowly: the clutching-at-straws romance between plain and virginal Madge and rich, dopy Jay (Randy Quaid), the scattered, spoof-distraught soliloquies of Sally Kellerman as Jodie Foster's divorced mum (moving from emotional sedate to sedate-sex, drink — "like all the other divorced, desperate UCLA graduates!"), and the all-star precocity of Miss Foster herself, a Shirley Temple put through the mangle of experience and coming out straight-haired, straight-nosed and straight-punching. There's also, early in the movie, my nominee for the

cinema's Best Shot of the Year, 1981. When Jodie Foster sneaks into runaway Annie's parents' home to steal her clothes for her mum, plus Great Dane, holding vigil on the settee, the shock-cut tableau of this sentinel pair is stunning: a harsh rain of opaque light slanting down over a composition that's like Wyndham Lewis's Edith Sitwell gone enlarged and framed and put up on a wall in an art gallery.

Andrzej Wajda's *Rough Treatment* needs a shot of this visual adrenalin. The script and performance in this Polish tale of a hydra-headed crisis in the life of a political journalist, whose wife has left him taking their child and whose work colleagues shun him as too outspoken and dangerous-to-know, have a wild and smarting sizzle as of split acid. But Wajda's camera does little more than bob busily around, TV-style mopping up the truths before they burn up. "I worked on this film in a blind rage," says Wajda, and indeed it's an odd "blind" movie, with an *ad hoc*, formlessly weaving, head-and-shoulders presentation and a sort of four-wall claustrophobia better suited to a TV or even a stage play.

But its two most thrilling properties remain intact: the Protean rage and range-of-despairs in the central performance — Zbigniew Zapasiewicz (who was the impish-cynical professor in Zanussi's *Comouflage*) as a leftist pundit-for-all-media whose "steady" home life and urbanely-subversive paper gadfly are suddenly picked open like a concealed wound — and the domino logic

of Wajda and Agnieszka Holland's screenplay where each collapsing item in the protagonist's life tips or topples the next.

Zapaszewicz is a grey-haired, puckish sack-of-potatoes with ironic eyebrows, a mobile lower lip and a marvellous ability to switch from being assailant to victim in a single scene. Wajda and Holland's script endow his story with some mischievous understated supports that keep turning tragedy into pitch-black comedy. A few scenes after being lectured about the "building-bricks" theory of marriage by his wife's divorce lawyer, our hero hits his wife's lover over the head with a toyshop gift he has just bought his child — multi-coloured plastic building bricks. Though made in 1978 *Rough Treatment* has, with Poland's present-day wrestlings of heart and mind, conscience and will, an even more pungent topicality now than then.

A derangement of the synapses that we call telepathy, burlesque somebody in *Scanners*, diagnosing the condition that most of the movie's characters suffer from, and which in this Sci-Fi thriller from the lens of David Cronenberg (*The Brood*, *Rabid*, *Shivers*) results in everything from exploding heads to imploding plottines.

By a perverse inverse special effect, the better Cronenberg's special effects become, the worse his films get. *Scanners* is a derangement of the camera-lens that we call pulp movie-making. The plot, at once intricate and inchoate, concerns the training of a down-and-out telepathic (Stephen Lack) by psychic guru Patrick McGoonan, who wants to launch him against an evil world consortium of "scanners" that is, men who use their telepathic powers to inflict physical injury and/or death.

The film's First Act is eerily effective: bearded McGoonan expounding in his fruity bass the rules and powers of scanning, and the first horrific demonstration when two rival scanners mind-wrestle in a lecture-room, the loser's head suddenly blowing apart like a detonated haggis.

But thereafter the plot dodders on through chase-scene after chase-scene, with nary a shiver down the spine and none of that sense of an inevitable spiral, coiling ever tighter round the victim-audience, that all the best thrillers have. Cronenberg should take leave-of-absence from his special-effects drawing-board — we can take the fissuring foreheads and exploding heads as read — and get back to devising compulsive plotlines and believable people.

Manila is a long, lithe slab of neo-realism by Philippino director Lino Brocka; a prolific turner-out of street melodramas and Oriental films *noir* who has become of late the spearhead of his country's film industry.

Unlike David Cronenberg, Brocka does know how to build a story. The social protest is rudimentary in this tale of an up-from-the-country youth (Rafael Roco) living and working in exploitative Manila and trying to track down his vanished girlfriend. (Spirited off by a rich lady who promised her education and work, she has promptly disappeared from view, perhaps into the bottomless pit of prostitution.) But Brocka knows how to pace his plot, when to give and when to hold back information, and how to breathe his wide-screen images in a shadowy, brooding realism. One's only lament is that this movie is six years old and Brocka has made six feature films since. When will we be seeing them?

At the National Film Theatre, New Zealand unveils its emergent riches from May 1. Some of the season's films have already won the imprimatur of internationalism by being seen at film festivals: Roger Donaldson's Sci-Fi fantasy *Sleeping Dogs*, Geoff Steven's comedy of small-town manners *Skin Deep*, Geoff Murphy's busy chase-caper *Goodbye Pork Pie*. Others are unknown quantities to me as to you, but there are fair grounds for hoping that balmy breezes from the neighbouring Australian renaissance have wafted seeds of creativity into Auckland and points south.

## £120,000 Mobil sponsorship for Scottish Chamber Orchestra

Mobil North Sea has announced a substantial increase in its level of sponsorship of the Scottish Chamber Orchestra. The company, whose Scottish base is in Aberdeen, will donate a total of £120,000 over a four-year period beginning in 1982. The sum is in addition to £18,500 which has already been given for 1981. It is intended that Mobil's increased funding will sponsor the continuation of an Aberdeen concert series for four seasons plus four seasons of Family Con-

certs at the Queen's Hall, Edinburgh, beginning next October.

Mobil are also sponsors of the following arts events in Scotland: English Speaking Union exhibition of contemporary Scottish Art, opening in Edinburgh on August 14; recitals by the Saltire Music Group of Scottish music and verse; performances by Haddo House Choral Society, Haddo House, Aberdeen. Mobil sponsorship of the SCO began in 1979-80.



Roy Dotrice

Leonard Burt

## Fortune

## Mister Lincoln

by MICHAEL COVENEY

Roy Dotrice unveiled his new one-man show in Ford's Theatre, Washington, last year. That famous scene of the Good Friday assassination from which Herbert Mitgang's play surveys the career of the Kentucky rail-splitter. As the bullet penetrates his skull, he sees his life flash before him. With a quick lighting change, we are back in Illinois.

At the last count there were over 5,000 published works about America's first bearded President. Perhaps the perennially interesting question is how Lincoln brilliantly preserved his anti-abolitionist line while insisting on the preservation of the Union through

Constitutional argument. While Mr. Dotrice gives us plenty of effortless, subtle rhetoric, there is no attempt to divulge the secret of his instinctive political acumen. Instead we have a soporific scrap book of homespun philosophy, tearful oratory and sentimental reflection.

The show lacks urgency once you stop admiring either Mr. Dotrice's make-up or the ease with which he suggests Lincoln's height (this actor, in fact, would be more physically suited to impersonate Ulysses Grant, Abe's greatest general). The predominantly lulling delivery mends Lincoln's wittily tactful messages to the front with despair at his wife's extrava-

gance and the death of his first two sons. The great battles of the Civil War hum gently in the background while we are regaled with snippets from the emancipation proclamation, the Gettysburg address (on "government of the people, by the people, for the people," Mr. Dotrice all but caves in at the beauty of his own noise) and the second inaugural speech. Despite the cluttered set of desks, bookshelves, flags and papers, this is no second *Brief Lives*. It is a somnolent, tediously reverential exercise devoid of theatrical spark and smacking fatally of Reader's Digest and underpopulated halls on the Middle American lecture circuit.

## Oval House

## Medea by ROSALIND CARNE

Steve Whitson's outrageous, multi-racial version of this ancient myth is, without a doubt, the most exciting fringe production I have seen this year. It is a wildly ambitious project; non-professional, often messy, even, as Whitson himself suggests in a programme note, anarchic. Yet I was startled, moved and impressed by these young actors (average age 18), while many a smooth West End performance has left me dozing.

Apollonius of Rhodes, Euripides, and Ovid, and two modern treatments of the Medea tragedy by the 20th century American poet Robinson Jeffers, and the 18th century Austrian playwright Franz Grillparzer, provide the textual core of this three hour epic. But the company's starting point is improvisation. Four South London street kids

embark on a mission across the Thames to pick up a pile of stolen goods—sheepskins. One of the skins is golden, the famous prize that drew Jason to Colchis and his fateful liaison with King Aetes' daughter.

Contemporary social reality and Greek myth are successfully intertwined—not smoothly, but with a brazen disregard for theatrical convention. The rubber dinghy is discovered to have a puncture and a heavy wooden Argo is lowered from the gods. Sirens whizz by on roller skates, bearded locks flying. Soon we are in the dark world of Aetes' court, where, in contrast to London, and in spite of a white male sovereign, black women wield considerable power. Act II relates the meeting between Jason and Medea and their subsequent escape, sticking close to the Apollonius source.

Towards the end of the play, Medea's estrangement in a foreign land is as crucial as her jealousy or need for revenge. She is a woman wronged, not simply by an individual, but by everything that individual represents. British common law stands in place of the cold justice and civilisation of Corinth; the words of Euripides

co-exist with black street talk and each language is equally relevant. Our hero's final act of fury is to burn down the home/palace of Jason's girlfriend, Lorraine Glaue.

Oval House have spun a web of passionate personal and political statements in re-creating this great story.

At first I was unsure about Doreen Brown's passive and mysterious black Medea. But she is better at hate than love, and rises magnificently to her role of savage priestess in the final act. Giles Agis creates a fuller personality in his calculating self-aggrandising white Jason. The rest of the company exhibit varying degrees of skill, grace and assurance. Verbal delivery is often wanting and much of the linking monologue from the black taceout, Wayne Fitzgerald, was lost through incoherence. We are left with a warning that this could be a long hot summer, a clear enough reference to recent events in the area. The reminder is unnecessary, for the preceding drama has done what so much overt political theatre usually fails to do, raised our consciousness by stirring our emotions.

## IMPORTANT ANNOUNCEMENT

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It has been noted that stocks with very old production dates (4 years old) of canned orange and grapefruit juices are still in the hands of some wholesalers and retailers, and are being offered for sale to the public.

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DAVID MURRAY

## Festival Hall

## Moscow Philharmonic

The Moscow Philharmonic and its conductor Dmitri Kitanenko were joined on Wednesday by a series of protesters — solo outbursts on the platform, choral declarations from the seats behind the orchestra, and a final dash by a young man who was brought down in mid-stalls by enraged members of the audience. The orchestra was not perceptibly disconcerted, though most of this happened during the music in the first half and the protest was seriously under-rehearsed: signs were displayed upside-down or backwards, and only at the fourth or fifth intrusion could one discover what the protest was about. Visible slogans silently brandished would surely have been more effective and less counter-productive — the audience redoubled its applause for the official visitors.

The Moscow players are highly efficient as well as unruffled. Their sound is clear-cut and a little hard, with phrases collectively bitten off at the ends. Theirs is a palette of primary colours, the various component bands sharply contrasted: gutty, well-drilled strings, very light and reedy woodwinds, warmly romantic brass. Rimsky-Korsakov's "Russian Easter Festival" Overture sounded more directly

sprung from the soil than it usually does in Western concerts, though Rimsky's orchestral *ritardandos* were rendered with vivid delicacy. Prokofiev's "Classical" Symphony enjoyed a straight modern-classical reading.

Vladimir Krainev was the soloist in the same composer's early First Piano Concerto, and treated it as a series of acrobatic hurdles — taken with enormous drive, certainly, but at considerable cost to the sense of the music. The single continuous movement of the work can sound much more subtly constructed than it did here, and endowed with more feeling: even without the competing protests, what we heard would have seemed a mere alteration of furious piano-clatter with overexcited orchestral interludes. The "Pathétique" Symphony of Chalkovsky was solidly professional, lacking any specially distinguished solo winds. Kitanenko made the March a high-speed showpiece, and after it the groans of the Adagio lamentoso had a facetious air. An idiomatic performance, by and large, but not a gripping one; under the circumstances that was understandable — and Mr. Sharanovsky is still in prison.

ANDREW CLEMENTS

## Elizabeth Hall

## Watkins violin concerto

Wednesday's concert by the London Mozart Players was conducted by Mark Elder. He brings to the orchestra a good deal of stylishness in the playing of its staple Mozart and also, on this occasion, a contemporary novelty — the first London performance of Michael Blake Watkins' violin concerto. The concerto has waited two years to reach the capital. It was written for Yfrah Neeman, and he gave the premiere with the London Mozart Players at the Portsmouth Festival in 1979.

Mr. Neeman has made something of a speciality of a particular kind of contemporary violin concerto, in an idiom which carries all the trappings of modernity but wears them lightly, and which at its heart has a quite traditional concern for lyrical flow. Blake Watkins has written a work in much the same vein, and the dedicatee plays it expertly and with impressive familiarity. The result is a convincing vehicle, never strikingly original but

thematically cogent and lucidly constructed.

There is something that seems familiar in the tone of much of the violin writing, and also in the orchestration (for a small band of strings, single woodwind, two horns, harp and percussion). The shadow of Walton's concerto seems to lie across many of the pages — not just those where a solo cantilena lazily over rocking wind accompaniment, but in the juxtaposition of song and scherzo, virtuosic writing and earnest utterance. The form is a substantial single movement: the introduction and elegiac, Bergian coda, punctuated by three cadenzas of varying length, and having at its centre a generous, expansive melody. It is an immediately pleasing work — understanding in the non-perforative sense that it does not ask an audience to suspend belief in the viability of its musical language but stands confidently and unashamedly in a well used tradition.

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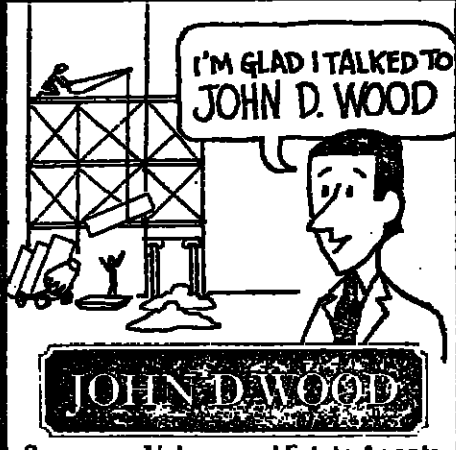


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# The challenge to managers

THERE HAS been much talk in recent months about a change of mood in British industry, leading to productivity improvements on a scale which would not have been dreamt of a few years ago. Some companies claim that they have been able to tackle overmanning, demarcation rules and other sources of inefficiency with little resistance from union officials or shop stewards; this in turn is attributed to a greater understanding on the part of employees of the connection between productivity and job security, between the profitability of the firm and their own livelihood. There are also suggestions that managers have recovered the right to manage, that their past timidity in the face of union opposition has given way to a new determination to take the initiative and where necessary to impose changes which they regard as essential.

## Backlash

It is certainly true that some important gains are being made and these should not be underestimated. But there may be a temptation, both for people in industry and for outside observers (especially those looking for positive results from the so-called Thatcher experiment), to exaggerate or over-dramatise what is going on. Quite apart from the risk of a backlash when the upturn comes, it must be remembered that channelling deeply entrenched habits and practices is not a matter of spectacular breakthroughs which suddenly transform the performance of a company. It is a hard slog, requiring endless patience and meticulous attention to detail.

Nowhere is this more apparent than in the motor industry, where the extent of Japan's superiority in output per man and hence in production costs is now widely appreciated by European managers. A well-known comparison shows that in Ford's Halewood assembly plant six men are required for each vehicle produced each year, three in the Saarlouis plant in Germany and one in Toyota's Japanese plant. In the UK, Ford is embarking on the appropriately named AJ programme ("After Japan") in an attempt to close the productivity gap. But this is only part of a two-pronged approach which the company is following. The other part, no less important, is a determined effort to ensure that existing agreements and procedures are properly implemented. The company has presented its unions with a long list of outstanding problems where

existing agreements are not being honoured or where negotiations on improvements already accepted in principle have bogged down. The list covers items which must be all too familiar to managers in other companies: a refusal to accept new work standards; resistance to reductions in manning; a refusal to allow semi-skilled men to do jobs traditionally reserved for craftsmen; resistance to labour mobility; pressure for unnecessary overtime; and many more.

There is no magic wand which can make these problems disappear. If there is a better appreciation of commercial realities — especially the reality of Japanese competition — on the part of union officials, shop stewards and employees, this should make the management's task easier, but the improvements still have to be negotiated and agreed. In the meantime, Ford wants to press ahead with more ambitious changes in methods and work practices. These will include more automation, greater use of quality circles, and a much more rigorous approach to stock control, quality and work standards. More mobility and flexibility among skilled grades will be looked for, while production operators will be expected to take on wider responsibilities for maintenance and other functions. The flexibility of the Japanese worker, his ability to carry out a number of tasks which in Europe require several different tradesmen, is one of the keys to Japan's high productivity.

## Warning

It is significant that Ford is by far the most successful of the four British major car manufacturers and its efficiency is well above the average for the engineering industry; the seriousness with which it views its productivity shortcomings should be a warning to other companies exposed to international competition.

The fear of bankruptcy is a powerful spur and this is no doubt one of the main factors which has contributed to recent productivity gains in British industry. But the real productivity challenge is not simply a matter of surviving the recession but of working towards a level of manufacturing efficiency which matches that of the UK's strongest overseas competitors. This will require careful planning, detailed consultation and firm implementation; otherwise the progress which has been made in the past year will be thrown away.

# Embargoes: some practical snags

BOYCOTTS AND embargoes make good headlines; but in the real world their effect often is doubtful, at times even the opposite of what is intended. The entire subject has been brought to the fore again by the intention of the U.S. administration to rescind the partial embargo on grain sales to the Soviet Union, and by pressure in the United Nations for extending to oil the existing mandatory embargo on the sale of arms to South Africa.

The grain embargo was imposed last year by President Carter in retaliation against the Soviet invasion of Afghanistan. It never was total: existing commitments were honoured and some other countries did not feel bound to follow the American lead. In practice the embargo may have served its purpose as a political signal to Moscow.

## Harvests

The practical effect on Soviet food supplies appears to have been small — certainly when measured against the effects of poor harvests. No doubt the embargo was a contributory reason, but no more than that. For the Soviet effort, reported last month by the UN Economic Commission for Europe, to revive a sluggish agriculture by raising capital expenditure and cutting red tape.

If the grain embargo has caused friction between the U.S. and some of its allies, the same is all the more true of industrial goods. Washington is critical of German plans for a pipeline from northern Siberia to supply 30 per cent of West Germany's natural gas needs by 1990. The Germans, for their part, see no reason why they should forgo that gas — and some welcome orders for their pipe mills.

Things become complicated in the field of high technology. NATO's machinery to prevent exports to the Russians of strategically sensitive goods has worked reasonably well. But as Soviet rocket technology shows, they are quite capable of going

it alone where they consider the national interest to be overriding.

The argument is finely balanced whether an exporter of advanced technology reduces or enhances the dependence of his customer. The Soviet oil industry badly needs Western technology to get at reserves that are hard to extract. The Russians could eventually develop that technology themselves — but it would cost time and resources. Is that a conclusive argument for forcing them to make the effort? How do we know that, left short of oil, the Kremlin might not be tempted to help itself to other people's reserves?

In the case of South Africa, the UN Security Council imposed a mandatory arms embargo in 1977. Pretoria's refusal to go along with the world organisation's wish to associate with the South West African People's Organisation, with Namibia's slow progress towards independence, has brought about pressure to extend that embargo to include oil.

When, in 1979, the Security Council threatened South Africa with extended economic sanctions, the West abstained. A proposal for tighter sanctions now would almost certainly run into a veto from Britain, France, or the U.S., or from all three. At a time when Washington is said to be eyeing Simons-town as a possible naval base on the route to the Gulf, it is hardly likely to approve sanctions.

## Special cases

The conclusion is that each case must be judged on its practical merits, not by a flourish of rhetoric. Not every preacher of sanctions practises what he preaches. There will always be special cases, but wherever possible, once the western alliance or the world community have decided to act, care must be taken to ensure that all keep in line and that there is no underhand evasion. A blunt weapon may be worse than none at all.

THE French presidential election, the first round of which will be held on Sunday, has come to life as the uncertainty about its outcome has increased.

President Giscard d'Estaing, once so confident that he would win a walk-over victory, has begun to show distinct signs of nervousness at the result of the latest public opinion polls, which show that he has been losing ground steadily and that he could be pipped at the post. The "citizen candidate," as he likes to be known, has even complained bitterly that his nine first-round opponents are all against him, as if the whole point of the election was not to give voters the opportunity to change their President.

That said, the two-round French electoral system produces curious situations which cannot be compared with those in any other country, even ones with presidential systems, such as the U.S. The main object of the candidates in the first round is to be among the leading two, for it is only the latter who survive to fight it out in the final ballot two weeks later.

The whole nature of the battle can thus change between the two rounds, when electoral alliances can be forged between candidates who have been knocked out and one of the two survivors.

All the candidates therefore fight extremely subtle campaigns before the first round and usually tie themselves and the voters up in apparently inextricable knots, which are then unloosed, Houdini-like, before the second ballot.

Thus, President Giscard has been fighting not only M. Francois Mitterrand, the Socialist candidate and his main rival, but M. Jacques Chirac, the Gaullist representative. It is arguable that President Giscard would prefer to face M. Mitterrand rather than M. Chirac in the second round. But, above all, the outgoing President wants to keep M. Chirac's score down as low as possible, so that he will not be the prisoner of the Gaullists as he was during his first presidential term.

The policy differences between the two men are less important than the clash of their personalities, but they are nevertheless substantial.

While both the President and M. Chirac are ardent supporters of a free enterprise society and are strongly opposed to the Socialist and Communist nationalisation programmes, the Gaullist leader has sharply criticised President Giscard's economic policy. He has proposed a vigorous expansion of the economy, the abolition of income tax for the lowest paid as well as capital gains tax, and a reduction of the state's running costs. On foreign policy, too, M. Chirac has hit out at President Giscard, whom he accuses of being weak and vacillating towards the Soviet Union.

M. Mitterrand's main target is, of course, President Giscard d'Estaing. But he also has to keep a sharp eye on M. Georges Marchais, the Communist leader, who risks causing the Socialist leader a great deal of



The three front runners. Francois Mitterrand (left) dreams of forging a left-wing alliance. President Giscard (centre) showing signs of nervousness as Jacques Chirac, the Gaullist leader (right), has gained support after a dynamic and hard-hitting campaign

trouble if he chalks up a good score in the first round.

In the earlier stages of the campaign, everyone was hitting out at President Giscard. During the last few days, when it became clear that M. Chirac, who has conducted a particularly effective and dynamic campaign, had progressed by leaps and bounds in the public opinion polls, the other candidates adjusted their sights accordingly.

The latest polls show that M. Chirac could get anything between 17 and 20 per cent in the first round, while he started campaigning with only a bare 10 to 12 per cent of the voters backing him. That puts him within striking distance of M. Mitterrand's 23 to 24 per cent, though it would need almost a miracle to make up the remaining ground within a few days.

M. Chirac and his staff have cleverly exploited the Gaullist candidate's success and clearly hope that more and more people will jump on the bandwagon as they become convinced that he has a real chance of winning through to the second round.

The Bourgeois, as usual, has played its part. The advance announcement that M. Chirac was going to make an important declaration on Wednesday, coupled with cleverly-propagated rumours that Mme Marie-France Garaud, the late President Pompidou's and M. Chirac's one-time political adviser, was going to stand down in favour of the Gaullist candidate before the first round, boosted the share index by as much as 2.5 points. No better is a lot of truth in it. The second ballot distorts the picture because many people, whose own first choice has been knocked out, will opt for someone whom they do not really want to see as President just to keep out his opponent, whom they like even less.

If the opinion polls are to be believed, and there is no other

really reliable measure of what the country is thinking, President Giscard has lost a great deal of support since the last presidential election in 1974. The polls give him no more than 27 to 28 per cent in the first round, whereas in the first round of the 1974 election, he obtained nearly 33 per cent.

That still puts President Giscard in the lead, some four points ahead of M. Mitterrand, but the gap has significantly narrowed over the past few months.

There are undoubtedly many reasons for the decline in President Giscard's standing in the country. The slack state of the economy, the high level of

What the Gaullists have succeeded in doing is to create a real Chirac psychosis in the other political camps... If the opinion polls are right Giscard has lost a great deal of support since 1974.

important, not only because it designates the two candidates who will fight for the supreme prize, but because it takes a political "photograph" of the country.

It has become a platitude to say that French people vote with their hearts in the first round and with their heads, or wallets, in the second, but there is a lot of truth in it. The second ballot distorts the picture because many people, whose own first choice has been knocked out, will opt for someone whom they do not really want to see as President just to keep out his opponent, whom they like even less.

If the opinion polls are to be believed, and there is no other

unemployment, the ambiguity of his foreign policy and the publicity that has been given to the gifts of diamonds he received from the ex-emperor Bokassa of the Central African Republic, have all contributed to an erosion of his popularity.

Most of all, however, it is the inordinate length of the presidential mandate — seven years — which is bound to create a pendulum effect. Someone who holds the powerful office of French President for as long as Giscard d'Estaing has done almost automatically provokes a backlash.

In addition, it is only natural that a country which has been under conservative rule for nearly 25 years would like to

see a change at the top. What the French describe as "alternance" — the possibility of changing the political colour of the country's government — has not worked in practice in France.

The reason is not that the electoral system is not democratic. It is mainly because, when it comes to the crunch, the electorate has always shied away from voting for a left-wing alliance which would give the Communists a share in government. The French people have never been given the chance, since the creation of the Fifth Republic in 1958, of choosing a Socialist government or President who was not numbered with the Communists.

The situation today is less clear-cut. M. Mitterrand has given an undertaking that he will make no deal with the Communists before the election, that is not before the final result is known on May 10. After he has been elected President, the National Assembly will be dissolved in the hope that the ensuing parliamentary election will bring back a left-wing majority. Before that election, the Socialist and Communist parties will enter into negotiations to see whether they can agree on a common government programme.

It is therefore left open whether M. Mitterrand will govern together with the Communists. But it is clear that he would prefer to forge a left-wing alliance rather than be obliged to rule in co-operation with right-wing parties, which would not only discredit him personally but probably prove to be unworkable in practice.

What is certain is that M. Mitterrand needs the support of Communist voters in the second round of the presidential election to stand any chance of being elected. He must therefore woo the Communist Party between the two rounds, however prudently he goes about

this delicate matter. That may not produce a deal, but it could lead to a tacit understanding, which would have the same effect.

What happens on the other side of the political spectrum after the first round is also very much in the air, though the betting must be that the right-wing family will close ranks in the same way as the left-wing family. M. Chirac has fought a hard battle and has certainly not spared President Giscard. But he has not said anything irreparable and his latest declaration, aimed though it is at maximising his own vote, has emphasized that he considers the Communists as the main threat to the country.

At the same time, M. Chirac will exact a high price for his support in the second round, assuming that he is eliminated after the first ballot. It is a price that President Giscard who has suffered greatly from M. Chirac's headstrong and unco-operative behaviour, both during and after the latter's two years' premiership, may find it very difficult to pay.

Having dismissed him as Prime Minister once, because of fundamental differences over M. Chirac's powers, one can hardly envisage President Giscard appointing the Gaullist leader to the same post again. But as the famous French dictum has it: "impossible is not a French word."

How many Gaullist voters would follow the instructions of their leader to opt for Giscard d'Estaing is even more of a moot point than the attitude of Communist voters to M. Mitterrand.

One opinion poll published by a weekly magazine found that 75 per cent of voters opted for M. Marchais in the first round would spontaneously switch to M. Mitterrand in the second round, after the elimination of their own candidate. However, only 20 per cent of the supporters of M. Chirac, Mme. Garaud and M. Michel Debré, the independent orthodox Gaullist candidate, would switch to President Giscard in the second round.

But that was the picture some two weeks before the election. When the chips are down in the second round, the voters will be thinking much harder about the consequences of their action. President Giscard will then, again, be able to dangle before the electorate the bogey of a collectivists' society and the chaotic situation that would be provoked by a Socialist-Communist government, within which the two components would be constantly at loggerheads, and stand a much better chance of being heard than now.

Such rational behaviour cannot be expected, however, in the first round. Many people will be voting one way or another just to vent their spleen on those in authority — at the head of the Government or at the head of the party they normally support.

A typical statement made by a voter 48 hours before the first round was: "I am voting for Francois Mitterrand because I know he will never be elected." You can hardly get more cussed than that.

# MEN AND MATTERS

## Managing the menagerie

"In the words of the Victorian music-hall ditty, 'Walking in the Zoo is the OK thing to do'. But all that is over. Attendance at the Zoo by British residents has gone down in recent years as our gate charges have gone up." Grim news from Lord Zuckerman, president of the Zoological Society of London, reporting an operational deficit of £686,000 for 1980. "Such further large-scale economies as we can introduce could only be at the expense of the care of the animals and of the services we provide for the public. We are, in effect, up against a brick wall."

Crisis at the Zoo! But what does it mean in animal terms? What is life really like behind the bars when the winds of recession blow? I went to investigate.

The Funereal Cockatoo looked the right sort of bird to approach on such a matter. "You say £686,000?" he replied. "What do you expect? Has the mark of the Beast about it doesn't it? Furling his black plumage, he gave a cackle of grim laughter. "Gloom and decay, what could be better?"

"What could be better, what could be better," chirped in his next-door-neighbour, Festive Amazon Parrot, determined to keep up his spirits. "Four legs good, two legs bad. Blame man. What animal ever made an operating loss in his natural habitat? Good news for Lappet-Faced Vulture over there, though, a few fine dinners in it for him if this goes on." Lappet-Faced Vulture nodded approvingly, taking his eyes for a moment off a toddler which had tripped over temptingly close to his cage.

"I say, Man." It was the voice of an orang-utan. "Call me Pongo. Pongo Pygmaeus is the name. Now I've been around here for a good few years. Not

as many, mind you, as Cocky the Sulphur-Crested Cockatoo who was 56 a few weeks back. But if you ask my advice, it's those Indian Fruit Bats who have started breeding like mad lately. The Sugar Gliders I don't mind, but those bats — well, I don't have to spell out the implications."

Not much liking Pongo's drift. I sloped over to the Barbary Sheep, who had been flocking quietly on the Mappin Terraces since 1916, causing nobody very much trouble. "Can you not unionise? Set up a joint study group with Man to work things out?" I asked. "That would be all very well," replied one, "but even these days, the wolf simply will not dwell with the lamb, nor the leopard lie down with the kid. The organisational problems are simply immense. Even separating the sheep from the goats would take months."

## Nose bag

Proof that there is an export market to be found for almost anything — and, even more encouraging, that British companies and the Department of Trade are alive to the opportunities — comes from the Lincolnshire-based specialist food suppliers Robinson & Carr. The company has just despatched a container load of 14 tonnes of parson's noses to the West African state of Togo.

"We've sent turkey gizzards to the Far East, chicken stomachs and claws to China," says managing director Richard Green, "but this is our first order for parson's noses." The two million turkey rumps are destined for conversion in Togo's kitchens into a delicacy called "soi-ly-laisse". A small parson's nose is delicious, I am told, when tossed in flour, fried until crisp and served in a rich sauce of mustard, chilli and tomatoes.

Green, who gets his raw material from a Unigate turkey farm that supplies Marks and

Spencer and Sainsbury with the choicer parts of the birds, secured the Togo contract after a tip from the DoT.

But the company, with only a handful of employees and a turnover of £3m-£6m, has become adept at sporting its own export openings. It does a huge trade in raspberries, especially to Central Europe, by studying weather reports, including satellite maps, to discover where local crops are likely to be hit by snow or frost.

## Prompt book

Actor Richard Huggett collects theatrical superstitions like some people collect stamps or coins. "Never wear green on the stage... never carry real flowers... or whistle in the wings." But it is the disasters that have befallen productions of Macbeth in the past 374 years that really fascinate him.



"Typical, the people who can't get in complaint and the people who can, don't want to come."

Huggett began collecting the tales of ill-luck which surround the play soon after landing his first part on the stage at the Watford Palace in 1949. An old actor who heard him quoting lines from the unmentionable tragedy threw him bodily out of the dressing-room.

The book which Huggett eventually compiled, The Curse of Macbeth, seemed destined to have no better fortune. It was rejected by 50 publishers who all agreed that no one would want to read such doom-laden chronology.

Then last year Peter O'Toole's Macbeth at the Old Vic, maintaining the tradition of misfortune, ran into a critical storm and Huggett's luck changed. He had contributed a programme note on the play's history and found himself much in demand for TV and radio interviews.

Publisher David Picton-Phillips heard him on a car radio. And within a month had agreed to publish the book. It comes out on Monday and 25 actors who have played Macbeth in recent years, including Lord Olivier and Sir John Gielgud, have been invited to a celebratory party at the Old Vic.

## Glistening bank

Yesterday's annual meeting of Lloyds Bank brought a rebuke for chairman Sir Jeremy Morse from Isle of Wight shareholder Stanley Stevens. Striding up to thrust a duster into Morse's hands, Stevens protested at what he said were "dull, filthy and rusting" brass and steel fixtures on Lloyds edifices. Pinching the duster like a nosegay, Morse replied in words which I doubt Lady Morse would have appreciated: "You remind me of my wife. And you act like her, thrusting a duster into my hand."

Observer

## INVEST IN JAEGER

The Season's new look in Safari jackets in pure cotton, in navy, natural or stone. £69. Worn with the new Jaeger jeans in the same colours. £25.





# Disengaging Britain's telephone lines

SIR KEITH JOSEPH, Industry Secretary, has given himself two months to decide if British Telecom should be stripped of its telecommunications monopolies and exposed to a U.S. degree of free-market competition.

The report by Professor Michael Beesley of the London Business School, commissioned by Sir Keith and published last week, concluded it would be in the customers' interests for it to be free to compete with its monopolies. Sir Keith is inclined to agree but he is meeting fierce opposition from British Telecom and has given it eight weeks to try to demolish Beesley's findings.

BT has been quick off the mark. It claims that implementing the report would mean much higher telephone charges for residential customers (voters) and even higher charges for customers in rural areas (Conservative voters). Small businesses outside the main urban areas would also have to pay higher charges. Only large companies operating between the main centres would be able to benefit from Beesley's proposals.

But it is not just the political-economic argument against monopolies which weighs with Sir Keith. There has been a revolution in the range of services that can now be offered on a telephone line from electronic mail to sophisticated data transmission. Although British Telecom has been ahead in some areas such as videodata, by and large it has been unable to keep up with consumer demand for most of these new services.

Professor Beesley's report is just part of the Government's strategy designed to end the telephone monopoly contained in the British Telecommunications Bill which is now going through Parliament. The Bill splits the Post Office into two separate corporations, telecommunications and posts with Giro,

and allows the Industry Secretary to relax the telecommunications monopoly in three ways. The first—on which most discussion has so far centred—will allow private companies licensed by the DoI to supply telecommunications equipment from telephone sets to advanced digital private exchanges (PABXs).

The second the subject of Professor Beesley's inquiry gives Sir Keith power to allow private companies to lease lines from British Telecom and offer services on those lines to third parties. These are the so-called value added network services. The third, and perhaps most controversial, will allow companies or consortia to build a competing telephone system alongside British Telecom's.

Professor Beesley has called for a complete liberalisation of value added network services. There should be no restriction within the UK on the freedom to offer services over British Telecom's network. He also endorses the establishment of competing networks.

There is a significant problem in defining a value added network service. Professor Beesley takes the broadest possible view that any service offered by a company using BT's lines is "value added" even if it is just the resale of private circuit capacity to be used for speech. British Telecom has a much narrower definition. It says a value added network service is one where a private operator adds special terminal equipment or "conditions" to the lines so that they can sustain a specialised service, such as high speed facsimile or data, which is then offered to the public.

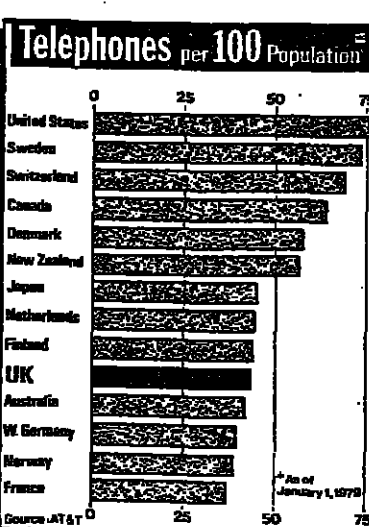
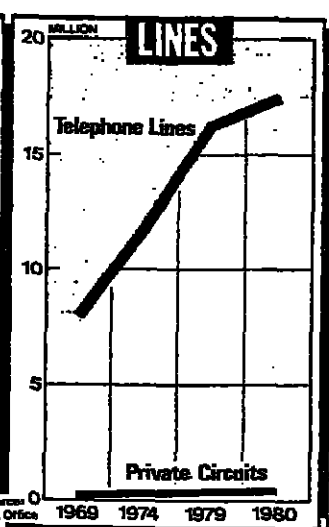
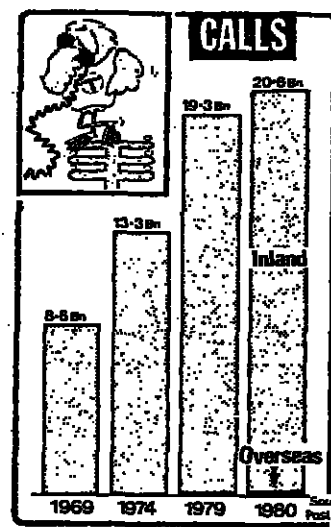
British Telecom objects to the straightforward resale of capacity because most of its capacity is made up of international trunk lines between main cities. These subsidise loss-making local calls. In the

British Telecom faces the sharp edge of competition if a report, commissioned by Sir Keith Joseph, is implemented. Professor Michael Beesley's inquiry concluded that private companies should be allowed to lease lines from BT and offer services on them to third parties. BT objects strongly, and has been given eight weeks to justify its case.

year ending March 1980 BT says it actually lost £36.5m on an income of £2.8bn from inland services, but made a profit of £185.8m on an income of £242.5m from international services.

Another problem comes in defining what the telecommunications boundary is for which BT wants a monopoly. The convergence of data processing and telecommunications technologies has made the definition of "transmission" an obscure and technical debate. The report gives examples of three categories of value added network services. First, there are those already available in the UK either from BT itself or firms licensed by it. These include beepers, car telephones, personal answering services, facsimile and videodata.

Then there are the private networks currently restricted to internal use, such as airline reservation systems. Some organisations told Professor Beesley they would like to extend their



Bob Hutchinson

internal networks to suppliers or customers.

The third category, so far largely confined to the U.S., depends upon the reselling or sharing of leased circuits.

Those who want to end the telecommunications network monopoly argue that free competition would stimulate the brave new world of information technology and that companies would offer many new services. Sir Keith told Parliament last year that he expected that liberalisation would lead to a significant growth in information, data transmission, educational and entertainment services provided over the telephone circuits.

However, in the U.S., where telecommunications have been progressively liberalised since the late 1960s, the growth in non-voice communication has been less than expected. Professor Beesley says that in the 1960s, AT & T the U.S. communications giant, had been widely expected to carry 30 per cent non-voice communication

— such as data, electronic mail and telex — by now, in fact, 93 per cent of AT&T's traffic is still speech.

MCI, one of the most successful U.S. "specialised common carriers" which was founded in 1972 to concentrate on data transmission, reports that 91 per cent of its business is in voice transmission. Professor Beesley notes that he was unable to unearth any operator in the UK or the U.S. who claimed to make profits on non-voice business alone.

In other words, there is little point in liberalising the monopoly for value added network services if they cannot be predominantly supported, at first, by offering ordinary telephone services at a competitive rate to the public network by reselling capacity on leased lines.

The major part of the argument over the next two months will centre on the impact that the Beesley recommendations would have on British Telecom's revenues and profits and on the

rise in residential users' charges that would result.

BT estimates that by 1984 it would lose £110m of revenue if companies were allowed to resell capacity on its circuits. If new competing networks are allowed it says the loss of revenue could be several hundred millions more.

But Beesley thinks BT is unduly pessimistic. Whereas British Telecom says that residential customers' charges would rise by at least 50 per cent, he estimates that the annual residential charge of £60 would go up only £6.40 calculated on the basis of the Post Office's £110m figure.

One of the driving forces for change in the telecommunications network has been BT's poor level of service. Apart from drawing unfavourable comparisons with the U.S., most companies, particularly in London, have complained about the lengthy delay in provision of basic facilities such as telex, modern PABXs and private circuits.

almost total competition with British Telecom both in reselling services and competing networks, yet still insists on limiting its borrowings and controlling pricing. It will effectively be asking it to run in a race with a hobble.

On the other hand, if British Telecom is free to price its services as Professor Beesley recommends and is allowed to invest at the level it would like, it would be an extraordinarily strong competitor.

The most likely competitors for British Telecom will be banks, insurance companies and oil companies with their own extensive private networks which could resell excess capacity and reduce their own substantial communication costs.

The leading candidate to set up an alternative network to British Telecom is a consortium of Barclays Merchant Bank, BP and Cable and Wireless, which is conducting a feasibility study on the technical problems. However the network could be expensive — an initial cost of £50m is likely — and would take several years to set up even if the DoI said "yes" the day the Bill becomes law.

By 1985, BT expects to have a fully digital network linking major centres and a small, high business satellite system. BT would offer many advanced services that are not yet available. So the consortium faces the prospect of having to compete against a vastly improved BT service.

One of the driving forces for change in the telecommunications network has been BT's poor level of service. Apart from drawing unfavourable comparisons with the U.S., most companies, particularly in London, have complained about the lengthy delay in provision of basic facilities such as telex, modern PABXs and private circuits.

But a report published this week by the Post Office Engineering Union on the American telecommunications system written by Mr. Roger Darlington, its assistant research officer, argues that the U.S. system is better than Britain's solely because of high and regular investment. It points out the American system has 55 per cent more fixed assets per telephone than the UK.

Stepping outside his remit Beesley has also said it would be consistent to resell international circuits, although BT should receive a royalty for loss of revenue. BT views this prospect with horror as the international business is the fastest growing and the most profitable.

Competition on international circuits also raises the prospect of a possible competitive satellite system between the U.S. and UK. A small dish system could enable companies to have direct access to a communications satellite over the Atlantic through small aerials on the roof of their buildings. If that happened, it would also be possible to use the same satellite as an internal UK communications system.

A satellite used solely for the UK would be uneconomic because of the short distances to be covered and the problems of local distribution, although it would be a different proposition if it carried transatlantic communication as well.

If the Beesley recommendations are implemented by Sir Keith, the sharp edge of competition, combined with prods from the DoI on services where there is no competition, may transform British Telecom. In spite of some excellent top managers and competent staff it remains a bureaucratic monolith, reminiscent of its days as part of the Civil Service.

## Letters to the Editor

### Monetary control

From Messrs. G. Wood and M. Thomas

Sir—As Peter Riddell pointed out (April 22) all the broader measures of money, and particularly £M3, the target aggregate, have been growing slowly for the past three months. In one view, however, this observation should be interpreted with great care. It does not indicate that monetary control has at last been gained in the UK. Rather it seems to have been the outcome of a combination of exceptionally favourable factors.

Central government borrowing requirement was low — £2.215bn — over these three months. This was in part a consequence of the Government's overspending being concentrated earlier in the last financial year and in part a consequence of the bunching of tax payments that always occurs in the three months for which we have just had monetary data.

Funds have been flowing into National Savings at an exceptional rate. If this rate were to continue, the Government would raise £4.5bn through that medium in the current year. (This surge in National Savings is almost exactly matched by a sharp slowing in the growth of deposits with building societies.)

Gift sales have been very large, particularly in the weeks following the budget. There has, however, been no fresh funding for almost a month; the outstanding calls on partially paid gifts will bring in funds only until the end of May. Also by May, the seasonal dip in the CBR is likely to be over. National Savings may be boosted by the lowering of the age of eligibility for "Granny Bonds," but by that time, the fact that bank lending has been running at a rate close to twice the average of the final three months of 1980 may be having a substantial effect on the aggregates.

Recent monetary data can provide no justification for any claim that last year's monetary excesses were an aberration. Reform of UK monetary control techniques is as necessary now as it was then.

Geoffrey E. Wood, Michael J. Thomas, Bucksmead and Moore, The Stock Exchange, EC2.

**Lord Keynes on investment**  
From Mr. K. Graves.  
Sir—Samuel Brittan's article, "Lord Keynes on investment" (April 13) was fascinating. One must agree with his general point that public works capital expenditure is not "a costless option," but one finds it difficult to know what he is getting at in his detailed arrival at that conclusion. More specifically, Mr. Brittan makes certain points which are quite specific. We are, I think, talking about the interaction of the accelerator and the multiplier—and certainly consumption and investment are two major determinants of economic growth. Much of course depends on the stage we have reached in the trade cycle and on the level of unused capacity. Keynes believed that if it were impracticable materially to increase investment, there would be no

means of securing a higher level of employment except by increasing consumption. Moreover, he declared that "there may be a little too much emphasis on increased consumption at a time when there is still much social advantage to be obtained from increased investment." His view was that "the wisest course is to advance on both fronts at once."

Mr. Brittan suggests that Keynes desired to "see a saturation of the economy with capital." Indeed Keynes spoke of "aiming at a socially controlled rate of investment with a view to a progressive decline in the marginal efficiency of capital," but at the same time he would "support all kinds of policies for increasing the propensity to consume"; for it was "unlikely that full employment could be maintained, whatever we may do about investment" unless this were so.

Your contributor "presumes" that Keynes believed that fluctuations came largely from fixed investment. Indeed Keynes laid great stress on "the vagaries of the marginal efficiency of capital which, in his view, was subject to 'violent oscillations.' In his view, the succession of boom and slump could be 'described and analysed' in terms of about marginal efficiency of capital relatively to the rate of interest."

Stagnation and slumpflation are relatively new phenomena and Keynes wrote of his times, but he was concerned that "consumers will spend less than the increase in aggregate supply price when employment is increased" and that therefore "the increased employment will prove unprofitable unless there is an increase in investment to fill the gap." "Every weakening in the propensity to consume must weaken the demand for capital as well as the demand for consumption."

I hope, Sir, that I have not made confusion worse confounded. K. T. H. Graves, 187, Pensby Road, Heston, Warril.

**Right for the wrong reasons**  
From Mr. J. Hearn.  
Sir—The current argument between monetarists and Keynesians should resolve itself in the next year or two. What is worrying a monetarist economist is that the predictions of the wrong side will be proved right for the wrong reasons.

abandonment of the £8.5bn PSBR for 1980/81. A PSBR of approximately £13.5bn provoked not only high interest rates but also a monetary expansion for 1980 of 19.6 per cent (M3). As all monetarists know this will cause inflation to accelerate towards the end of this year despite what Nigel Lawson says and hopes.

A monetarist analysis of where Government policy is leading points towards a weakening of the country's industrial base and a rise in the rate of inflation. Unfortunately the conclusions of this analysis are the same as a current crop of predictions being made by Keynesian economists and highlighted by the recent statement presented by 364 economists to Mrs. Thatcher. The difference lies not in the conclusions but in the casual analysis. Keynesians are at present saying that there is insufficient total demand causing unemployment whereas monetarists argue that there is too much demand being created through an unproductive public sector. The monetarists believe that this will cause inflation whereas the Keynesians argue that inflation will occur as a result of rising costs rather than excessive demand.

Why has this happened when the Government is an avowed believer in monetary discipline? The reason is that many Government advisors are supporting the current policies as if they are the policies that should be pursued by a Government aiming to eliminate inflation from the economy. It is likely that many monetarist advisors to Government are nothing more than career-minded, one-time Keynesian economists. For example they are still using a Keynesian analysis when they argue that monetary expansion accommodates higher prices rather than causes higher prices. They therefore argue that the 19.6 per cent monetary expansion of 1980 will accommodate the higher prices of 1980 rather than cause the higher prices of 1981/82. So when inflation begins to accelerate they will be discredited and so, by implication, will monetarism.

It is feared that within the next two years this analysis will be proved correct. Government monetarism will be proved to be incorrect and the Keynesians will seem to have been right for the wrong reasons. Even worse, Keynesians will return to the forefront of policy-economic thinking and push us further down the road to ruin. J. B. Hearn, Rayleigh, Essex.

**No Moscow collusion**  
From Mr. K. Romanov.  
Sir—Your article (March 31) alleging collusion between South Africa and the Soviet Union over gold is completely without foundation.

The Soviet Union has no contacts with the Republic of South Africa over gold, diamonds or platinum or anything else. The Soviet Union condemns the racist policies of the Pretoria regime and does not support and cannot support or maintain diplomatic, economic, commercial or any other relations with it.

In view of the extensive co-operation between western countries like Britain with South Africa, above all in the military field, it is justifiable

to wonder whether or not this fabricated allegation of Soviet-South African collusion was not launched as a propaganda smokescreen.

It is worth noting that both Dr. Beers and the Anglo-American Corporation have denied the allegation too. Kiril Romanov, Novosti Press Agency, 4, Zubovskiy Boulevard, Moscow, USSR.

**Planning consent**  
From Mr. S. Burgess.  
Sir—Whatever happened to the Secretary of State's directives purporting to give a fair deal to planning applicants? As yet to another victim of an Alice in Wonderland decision, I can assure him that bureaucratic hypocrisy and cant still predominate.

Having an accepted "double-garden" plot and a house too large for my requirements, I sought to build for my retirement a small dwelling place. Some might consider this a laudable action conferring as it would benefits not only to myself but to the homeless and the builders etc. In the Inspector's report of the recent appeal hearing, it was admitted that I had precedent, consistency and equity in my favour. A Daniel came to judgement! Alas! not so! The appeal was rejected. Apparently the "amenity" of my small plot with its tatty garage, countless weeds and minor bottle-dump was sufficiently endearing to warrant its maintenance. So what does one need to win an appeal?

Although I no longer delude myself that we live in a free society, I endeavour to be charitably disposed to bureaucrats who are my undoubted betters in this world. I comfort myself that the only way I can justify my temerity in submitting a planning application will be to bequeath the plot in question to any old bureaucrat in the certain knowledge that not only will he obtain the necessary permission but that he will build to such architectural perfection that the value of all the neighbouring houses will escalate.

It is hoped that my satisfaction will be gained in the life hereafter when I will be able to sit on my little white cloud and view the "jackals" fighting in my garden. Perchance to dream? Ah! there's the rub! With my proletarian luck I'll probably finish up beneath the sod!! S. G. Burgess, 23 Mount Avenue, New Milton, Hants.

**EEC budget maze**  
From the Deputy Director-General UK, Agricultural Supply Trade Association.  
Sir—Mr. Wyles' article on the EEC budget maze (April 15) was most illuminating, but there is one error of fact.

The amount of VAT revenue collected by each member state is immaterial to the Community's entitlement to member states' VAT-based contributions. The formula by which the Community's revenue ceiling is fixed, apart from Customs duties and agricultural levies, is that each member state is

liable to pay up to 1 per cent of its "VAT assessment base." This is defined in the Council's "sixth directive" and is not dissimilar to conventional descriptions of personal consumption in the overall context of gross domestic product. Otherwise, of course, every time a Government raised its domestic rate of VAT, the Community would get a corresponding rake-off.

Roger W. Dean, United Kingdom Agricultural Supply Trade Association, 3, Whitehall Court, SW1.

**Unpaid bills**  
From Mr. A. Nabham.  
Sir—Referring to H. Main's letter (April 23) the inconvenience and hardship inflicted on small businesses by the civil servants are really under-stated.

After having taken all the beatings by the Government's economic policy, the "beleaguered" small businesses are now trying to re-organise themselves just to survive and meet world competition, only to face again another hardship—this time not the Government but its "yours obediently" civil servants.

Export houses get VAT repayments every month but payment is now due to us for February and March 1981, and very soon April too will be due. We are talking about several thousands of pounds owing to us so far, and unless the Government steps in quickly and arranges the repayments through any other medium than from the VAT office, whatever export orders we have on hand may not be shipped.

It is businesses which create wealth and also collect taxes for the Government and it is the responsibility of any "responsible" Government to see that these businesses are not "battered" because it has dispute with its servants. A. P. Nabham, Sivers, 3, High Street, Slough, Berkshire.

**Advertising cigarettes**  
From the Director, Action on Smoking and Health.  
Sir—In his informative piece (April 21) on the world tobacco trade, David Churchill states that in the UK the health lobby is pressing for a ban on all cigarette advertising — except at point of sale.

I am writing to point out that whereas point of sale advertising was exempted in the past, in the strategies proposed for dealing with our epidemic of smoking diseases, this is no longer the case. In the last few years, far too much has been learned about the manufacture and exploitation of every possible loophole and exception in tobacco advertising regulations around the world to contemplate such an exception here. The strategy so urgently required includes far more than action on advertising; but in that area it must, as in Norway, include an end to all forms of promotion of a product which now causes, according to the most authoritative medical estimate, 95,000 premature deaths each year in this country.

Action on Smoking and Health, 27-35 Mortimer Street, W1.

## GENERAL

UK Sir Keith Joseph, Industry Secretary, addresses Electrical Contractors Association on industry and the future. Leeds.

Mr. Rupert Murdoch, Times Newspaper chairman, speaks at Advertising Association lunch, Savoy Hotel.

Ford Union officials meet management to discuss efficiency. Bayswater.

Dockers shop stewards call mass meeting to discuss pay dispute, Southampton.

UK Federation of Business and Professional Women annual conference opens, Scarborough (to April 25).

Department of Transport gives details of new vehicle registration for March.

## Today's Events

Mr. Denzil Davies, Opposition Foreign Affairs spokesman, addresses public meeting, Loughborough.

Overseas: Mrs. Margaret Thatcher visits Qatar (to April 25).

Lord Carrington, Foreign Secretary, continues visit to West Germany.

Mr. Kenneth Baker, Information Technology Minister, meets Government and industrial leaders, Tokyo (to April 25).

Woodward, Alcar Works, Formby, Liverpool, 3, F. W. Woolworth, Connaught Rooms, Great Queen Street, WC, 11.45.

## COMPANY MEETINGS

Aquis Securities, Clarendon Court Hotel, Maid Vale, W. 12, Bridgewater Estates, Midland Hotel, Manchester, 12.15. Britannic Assurance, Moor Green, Moseley, Birmingham, 12. New Equipment, Croxdale, Co. Durham, 9.30. Record Ridgway, Parkway Works, Kettlebridge Road, Sheffield, 3.30. Tomatin Distillers, Mayfair Hotel, Stratton Street, W. 12.15. Weber Holdings, 63 Piccadilly, W. 2.30.

Woodward, Alcar Works, Formby, Liverpool, 3, F. W. Woolworth, Connaught Rooms, Great Queen Street, WC, 11.45.

# Pensions are expensive

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VAIN FOLLEN



## Vickers jumps £21.3m as business content changes

PRE-TAX profits of Vickers showed a £21.3m advance to £28.6m for 1980 and, as forecast at the time of the merger with Rolls-Royce Motors, the net dividend total is increased from 9.51p to 12p with a final payment of 7.45p.

Turnover rose from £389.8m to £493.2m. The taxable profit was after interest of £16.3m (£12.2m), but included £8.9m (£0.6m) interest on nationalisation in respect of prior years and a £0.5m (£0.4m) share of associates.

A combined Vickers/Rolls-Royce sales and trading profit—£25.5m (£19.5m)—analysis by principal activities shows: engineering equipment including design and projects £18.7m (£15.1m) and £18.3m (£9.5m); engineering products and business equipment £12.1m (£11.2m) and £4.8m (£4.9m); cars £11.9m (£10.0m) and £9.7m (£10.5m); telegraphs and plates and supplies £6.9m (£6.8m) and £9m (£5.9m); overseas engineering £61.6m (£50m) and £3.4m (£0.1m loss); discontinued activities £35.9m (£66.8m) and loss £4.4m (£2.3m). Pre-acquisition profits of Rolls-Royce Motors totalled £4.3m (£11.9m).

Tax for the 12 months took £1.3m (£3m), there were minority profits of £0.9m (£0.4m losses) and extraordinary debits substantially higher at £4.8m (£1.2m). Dividends absorbed £9.2m (£4.7m) and £1.9m (£1.2m) was retained, including interest on nationalisation for prior years earnings per £1 stock unit improved from 8.5p to 12.4p, and excluding such items they are up from 8.5p to 22.7p. At midway pre-tax profits were ahead from £6.3m to £12.6m. On a CCA basis the profit for the year was £16.7m.

### HIGHLIGHTS

Lex looks at the revised terms from Standard and Chartered which match the offer from Hong Kong and Shanghai for the Royal Bank of Scotland. Dunlop has produced its full year results showing a profits setback from £34m to £10m and cut dividend. The group also discloses that it is breaking away from its ten year old agreement with Pirelli. The first major company to tap the post-budget stock market strength with a rights issue is Rowntree Macintosh with a £42m cash call, though full year profits are well down. Lex also reviews the first full year figures from Vickers and Rolls-Royce Motor and then briefly considers the figures for institutional investment during 1980. Other rights issues yesterday came from Elbar and Electrical and Industrial Securities. On the bids front Associated British Engineering goes for Hirst and Mallinson while British Dredging firmly rejects RMC.

Sir Peter Matthews, chairman, points out that three significant events combined to precipitate a major change in the content and direction of the group's business during the 12 months.

First, the International Machine Division (IMD) of Roneo Vickers was sold, substantially reducing group borrowings.

Secondly, conditional agreement was reached with the Government on the amount of compensation to be paid for nationalisation of the aircraft and shipbuilding businesses.

This also improved the group's cash position and removed the hindrance to freedom of business operation of the last six years.

Thirdly, the group merged with Rolls-Royce Motors, this being the first major constructive step towards re-establishing the group's business post-nationalisation.

The process of reducing and rationalising business to meet

falling order books and intensified competition, which was begun in 1979, continued throughout 1980.

Redundancy costs within continuing operations of £1.4m (nil) were set against pre-tax profits, and further redundancy and closure costs of £2.5m (£0.9m) were charged or provided as extraordinary items.

The profit before extraordinary items, and after the interest received on the outstanding nationalisation claim, is considerably higher than that achieved for 1979. Extraordinary items mainly represent the losses on the settlement of nationalisation, the sale of the IMD business, and reorganisation, redundancies and closure of businesses.

The balance sheet at the year-end shows that cash and bank balances rose to £14m (£9.1m) and bank overdrafts were reduced from £21.1m to £12.4m. Shareholders' funds increased from £158.6m to £213.3m.

See Lex, Back Page

## Rowntree declines to £31.4m

FOR THE 53 weeks to January 3 1981 pre-tax profits of Rowntree Macintosh, confectionery manufacturer, fell to £31.4m, compared with £40.4m for the previous year. A rights issue to raise some £42m is also announced.

In his first annual statement as chairman, Mr. Kenneth Dixon reports that high interest rates and the strong sterling exchange rates tended to erode profits. For 1980 interest charges rose from £8.6m to £14.9m and depreciation from £11m to £13.5m.

Although the profit fall cannot be regarded as satisfactory, Mr. Dixon says there was much in the group's performance to encourage the board for the future.

In most markets important to the group, market shares were maintained or increased. UK exports rose in value and were little changed in volume. The group continued its fixed assets investment programme at about the same level as in 1979 and 1978 and still reduced borrowings from £68.5m to £56.7m by the end of the year. Capital expenditure in the UK amounted to £22m, the bulk of which was on projects designed to improve the efficiency of manufacturing and distribution operations.

Turnover for 1980 totalled £29.8m (£30.2m). Tax took £8.5m (£8.5m), minority profits and preference dividends £0.2m (£1.7m) and extraordinary debits £5.3m (£5.1m).

Earnings per 50p share fell from 28.8p to 20.9p but the final dividend is 4.75p net, holding the total of 7.25p at a cost of £7.9m. An at least maintained payment on increased capital is forecast for 1982.

The rights issue is on the basis of one-for-four at 160p. Dealings in the new shares are expected to start on April 27. The issue has been underwritten by J. Henry Schroder Wagg and Co. and the brokers are Cazenove and Co.

See Lex, Back Page

## Dunlop plunges to £10m after poor second half

PROFITS before tax of Dunlop Holdings plunged £24m in 1980 to £10m after the group's second half performance was badly hit by a shrinking UK market and a strong pound which reduced export margins and encouraged competition from imports.

After the first six months, the company reported a pre-tax surplus of £15m, £3m down on the corresponding period, but the deepening recession in the UK hit hard those divisions of the company trading with the automotive and engineering industries and in consumer products.

Operating profit in 1980 was £50m compared with £86m. But the 1979 figure included £2m profits from Dunlop SA and Pirelli which are not now subsidiaries but associated companies.

On a comparable basis, operating profits fell £14m, of which £5m related to the results of UK businesses in the second half.

After current cost adjustments, the pre-tax profit was turned into a loss of £30m (£16m).

The board is recommending a final dividend of 1.35p, making a net total payment for the year of 4p (£3.3p).

Sales fell from £1,590m to £1,390m, but the directors say this was mainly because of the exclusion of the sales of Dunlop SA and Pirelli.

Adjusting for this change, total 1980 sales were 2 per cent higher, with overseas sales 3 per cent up at £534m and UK sales unchanged at £852m. Exports from the UK increased 1 per cent to £149m.

All the group's other trading divisions—engineering, consumer, industrial and sports—suffered reduced profits.

The directors say the group's companies outside Europe have made a satisfactory start to 1981 but in Europe there are no reliable signs as yet of a recovery from the depressed levels of the second half of 1980.

The considerable work done to improve productivity and achieve a lower cost base will, however, stand the group in good stead when there is an improvement in trading activity.

They believe the end of the Dunlop-Pirelli union will help the company's management concentrate more single-mindedly on Dunlop opportunities.

Tax took £31m (£30m) and included £19m (same) for overseas tax and £9m (£5m) for associated companies. The loss attributable to minority shareholders was £6m (profit £2m), leaving an attributable loss of £13m (profit £2m). The loss per 50p share emerged at 11.3p against earnings of 1.4p.

Group losses were met by a reduction in reserves of £21m (£8m).

The directors say there is no provision for extraordinary items in the 1980 accounts because the profits on the sale of Angus Fire Armour and on the sale of 55 per cent of the equity in Dunlop Zimbabwe were fully offset by rationalisation costs mainly in the UK.

They also report that exchange rate movements had an adverse effect on the year's results. If the average rates in 1980 had been applied to the 1979 results the profit before tax would have been £2m lower at £32m.

Group borrowings at the year end were £325m, £12m lower than the previous year.

See Lex, Back Page

## First half setback for Wm. Low

A POOR START by the new fast foods subsidiary has adversely affected first-half profits of Wm. Low & Company, leaving the pre-tax surplus for the 28 weeks to March 21, 1981, down at £835,343 compared with 1979.81.

The directors of the group, which also operates supermarkets and freezer centres, say they are considering carefully whether to continue the involvement in fast-foods. They expect second-half results from the other divisions to be nearer those of last year. Total 1979-1980 pre-tax profits were £2.24m (£2.4m).

First-half losses in the fast foods operation amounted to some £225,000, including some set-up costs.

Group turnover increased from £46.83m to £57.47m—supermarket and freezer centre sales rose by 22 per cent but costs, especially energy and interest charges, grew even faster, say the directors.

The interim dividend is held at 2.1p net—last year's final was 5.4p.

SPAIN	Price	+ or -
April 23	30	
Banco Bilbao	348	
Banco Central	289	
Banco Exterior	322	+1
Banco Hispano	324	
Banco Ind. Cst.	331	-2
Banco Santander	319	+2
Banco Urquijo	214	
Banco Vizcaya	140	
Banco Zoroaga	65	
Deutsche	60.2	+0.5
Fisco	28	-0.5
Gal. Preciosos	57.7	
Hidro	97	+0.3
Industria	88	
Petroliber	81	-4
Seguros	61	
Telefonos	64.7	+0.5
Union Elect.		

## Laporte profits fall by £5m

DUE primarily to losses sustained in Stallingborough and the attributable share of losses from the new Interox operation in Houston, U.S., taxable profits of Laporte Industries (Holdings), chemical manufacturer, fell from £16.87m to £11.7m for 1980. External sales amounted to £196.53m, compared with £190.13m, and included £67m (£65.6m) from Interox.

The dividend is cut from 8.75p to 7p net per share with a final payment of 3.5p.

The directors state that the rate of loss in the U.S. is declining, with the build-up of sales and manufacturing capability, but a solution could not be found for the elimination of the Stallingborough problem without the closure of the sulphate plant.

Rationalisation costs from the closure totalled £10.1m and are the major part of an extraordinary debit for the year of £11.07m—included in this item are £3.5m redundancy payments to be made in 1981.

Trading in the first three months of the current year has followed the pattern of the 1980 last quarter, but the steps taken should have a favourable impact on profits, the directors state.

The decision to discontinue pigment manufacture on the sulphate plant was unavoidable, the directors say, owing to reduced demand in the UK, coupled with the much lower profitability of exports caused by strong sterling.

Trading profits of £15.42m (£19.67m) were split as to: Parent £5.46m (£7.8m); principal Interox companies £8.12m (£10.14m); other associates £1.84m (£1.74m). Interest charges were up nearly £1m from £2.8m to £3.73m.

Earnings per share are shown as 5.49p (17.17p) on historic figures and as 9.33p deficit (0.03p earnings) CCA adjusted.

### comment

There were few surprises in the Laporte figures as the market

was well primed for both the dividend cut and hefty extraordinary item. The shares, strong ahead of the results, moved to 112p a new high for the year, where they gain support from a 9 per cent yield. Staff have been cut by 1,000 to 600 with £3.5m redundancy costs payable this year taken beneath the line. Wages saved and other trimming should reduce fixed costs by £5m in full year. Included above the line is a £1.7m property sale and further disposals will be included next year. Stripping this out, the group's non-titanium dioxide interests barely broke even, in the second half. Losses in the U.S. and Brazil in the face of destocking and strong sterling dragged down Interox earnings. The final dividend reflects the level of maintainable earnings next year, probably around £14m pre-tax, with no full blooded recovery in sight before 1982.

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### REPORTS TO MEETINGS

## Bank chiefs: cautious optimism

Sir Jeremy Morse, chairman of Lloyds Bank, and Mr. Robin Leigh-Pemberton, chief of part at National Westminster, echoed each other's statements at their separate annual meetings yesterday.

Both expressed "cautious optimism" about trading prospects, and both, in one case again the Chancellor's proposed "windfall tax" on the banks, and hoped Parliament

would reconsider. Both deplored the industrial action being taken in pursuit of a pay claim by the Banking Insurance and Finance Union.

Mr. Leigh-Pemberton said that "hard evidence was scarce" that the recession had bottomed out but a few key indicators were taking a turn for the better.

He added that the marked slowdown in monetary growth in

recent months provided reasonable prospects for reduced interest rates. However, he warned that lower rates would put pressure on banks' domestic earnings making them under considerable pressure to reduce costs.

Sir Jeremy stressed the effect of the recession in the "much higher level of provisions" for bad and doubtful debts, although the bank's "position was properly provided for."

He also warned shareholders again that the changing moves in the takeover for Royal Bank of Scotland—Standard Chartered increased its bid for Royal yesterday—could have an impact on Lloyds' plans to buy Royal's Lloyds and Scottish Finance house subsidiary. Lloyds already has just over 50 per cent of L and S, but full takeover could be delayed if there were a Monopolies Commission reference of the bids for Royal.

At other meetings yesterday chairman reported: First quarter results of British Aluminium Co. showed a pre-tax loss of £2.4m and a substantial deficit was expected for the first six months. Mr. Utiger, chairman, told members.

Large cost savings were being effected in all parts of the group, but prospects for the second half depended heavily on the "timing and extent of the forecast recovery in the UK economy and on trends in the international aluminium industry."

The current year had started slowly at Stiebert Co., and the pattern of activity was similar to that in the closing months of 1980. Lord Boardman, chairman said.

Although there were some signs that the worst of the recession was over, he did not anticipate this coming through in increased sales until the latter part of this year.

The group was continuing with a high level of capital investment and was seeking suitable acquisitions.

### DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corre- sponding div.	Total last year
Anglo Scottish	0.9	July 2	0.9	2.8
Arden Electrical	1.0	July 1	1.0	3
Beaufort Group	Nil	June 10	1.05	1.35
Bentalls	1.05	June 10	1.05	1.35
British Assets	1.05	June 10	1.05	1.35
S. Casket	0.5	June 25	0.5	1.75
Clive Discount	1	June 16	Nil	1.5
Combined English	1.66	July 21	1.66	3.15
De Vere Hotels	3	July 1	3	10
Dunlop	1.35	July 1	2.65	4
East Rand Gold	100	June 12	85	200
Elect. & Ind. Secs.	3.08	June 12	2.68	4.15
Flight Refuelling	1.6	July 3	1.3*	2.07*
Free State Geduld	365	June 12	475	950
Haden Carrier	8.9	June 16	6.75	12.5
Huntleigh	0.8	July 1	0.61	1.5
Laporte	0.5	June 12	5.25	8.75
Wm. Low	2.1	June 1	2.1	7.5
McKechie Bros.	2	June 10	2	7.28
Owen Owen	3.25	July 1	2.7	4.25
H. Perry	2	July 1	2.7	3.5
President Brands	1.35	June 12	350	885
President Steyn	270	June 12	280	655
Rowntree-Macintosh	4.75	June 12	4.75	7.25
Rush & Tompkins	2.5	July 6	2.5	3.75
David Scott	1.5	July 1	1.5	2.1
J. C. Small & Tidman	1.5	July 22	2	3
Spencer Gears	0.25	July 3	0.35	1
Steel Brothers	4.85	July 3	4.85	8
Tavia & Arnold	3.2	July 1	3.2	3.94
Vickers	3.2	July 1	5.96	12
Welkom Gold	155	June 12	130	280
Western Elgids	700	June 12	675	1,500
Wire & Plastic	1.22	July 1	1.12	1.95

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ For 16 months. § South African cents throughout. ¶ Further details and results for half year to March 31, 1981 will be circulated shortly.

## "TOTAL INVESTING AND BORROWING MEMBERSHIP NOW EXCEEDS ONE MILLION PEOPLE."

(Summarised from the 1980 Britannia Building Society Annual Report by Sir Hubert Newton, Hon. M. A. (Keele), FCIS, FBS.)

I will not attempt to follow some other Building Society Chairmen by predicting the future of Minimum Lending Rate nor will I prophesy the trend of home costs in 1981. Even intelligent guesswork may be proved wrong by circumstances which may occur later.

I can however inform you that in a year—which was not a particularly good year for housebuilding and when interest rates remained at the highest level in the history of the Building Society movement—the results of the Society were highly satisfactory and a progressive rate of growth was achieved.

Total assets grew by over 17% to £1,464 million. Liquid resources were maintained at a high level, and represented 25% of total assets.

Reserves were increased from £48.7 million to £55.4 million.

The number of investing and borrowing members increased in the year to a total membership which now exceeds one million for the first time in the Society's history. Towards the end of 1980, the Society increased the amount of mortgage approvals to a level of approximately £60 million.

Your hard earned money will thrive with us and I hope that when you come to choose a Building Society Britannia will be yours—eventually.

My thanks to all those who have contributed to the progress of the Society throughout the year.



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1980-81	Company	Price	Change	Gross	Yield	P/E
76	39 Airsprung	76	+1	4.7	6.2	12.1
52	21 Armitage and Rhodes	52	+2	1.4	2.7	21.4
193	82 Barden Hill	193	+2	9.7	9.0	7.3
99	32 Deborah Services	99	—	5.8	5.9	7.6
125	88 Frank Horsell	203	—	6.4	6.2	3.2
110	39 Frederick Parker	105	+2	1.7	3.1	23.9
110	65 George Blair	66	—	3.1	4.7	—
110	59 Jackson Group	106	—	6.9	6.6	4.0
124	103 James Burroughs	117	—	7.9	6.8	8.6
334	264 Robert Jenkins	315	—	31.3	3.9	3.8
351	60 Scruttons "A"	92	—	5.3	10.2	3.8
224	206 Torday	206	—	15.1	7.3	3.5
23	8 Twinlock Ord.	11	—	—	—	—
50	68 Twinlock 15% ULS	72	—	15.0	28	—
116	35 Unilever Holdings	43	—	3.9	6.6	6.9
103	81 Walter Alexander	101	—	5.7	5.6	5.8
283	181 W. S. Yeates	239	+2	13.1	6.1	4.9

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## CORAL INDEX:

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## Profits up 49% despite recession

Dividend maintained  
Balance sheet improved  
Ample facilities for working capital  
All divisions profitable except for farm equipment (now re-organised)

Results to 31.1.81	1981	1980
	£'000	£'000
Turnover .....	58,998	55,855
Profit .....	733	493
Earnings .....	655	420
Earnings per share .....	3.6p	2.3p
Dividend per share .....	1.0p	1.0p
Net tangible assets per share .....	63p	64p





Portable flare for landfill gas



Tree planting for new quarry



Forklift handling of unfired bricks

# 'London Brick rides the recession'

Jeremy Rowe, C.B.E., Chairman.

The following are extracts from the circulated Statement of the Chairman, Mr. Jeremy Rowe, C.B.E., for the year ended 31st December, 1980.

## The Trading Year

The full impact of the recession was felt in the second half of the year. Profits were affected both by a reduction in brick sales and by the added cost of putting bricks to stock and short-time working. Higher prices helped to some extent to reduce the effect of lower turnover on operating margins.

Overall the achievement of a pre-tax profit for the Group of £10,742,000 compared to £12,741,000 for 1979 was not unsatisfactory and demonstrates London Brick's ability to ride the recession and to withstand what may prove a historically low point in housebuilding.

## Construction

1980 was a bleak year for the construction industry. The economic recession and the high cost of borrowing money affected every type of building work and, in particular, the level of housing construction fell to its lowest point for over fifty years. In the private sector 98,000 houses were started compared with a yearly average of 166,000 during the nineteen-seventies and over 200,000 during the nineteen-sixties. The public housing sector fared even worse, with only 55,000 houses started in comparison with an average of 134,000 in the nineteen-seventies and 169,000 in the nineteen-sixties.

Last year I said that it must remain a matter of national concern whether the current low level of housebuilding was sufficient to provide everyone with one of the most basic of human necessities—a home of their own. Since that time we have witnessed a further reduction in the additions to the housing stock of 31 per cent.

Of course it can be argued that there is now a crude surplus of houses over households but this is an oversimplification and disguises the complexity of the problem. To begin with, these houses are often neither of the right type nor in the right place to satisfy current needs. Also, existing dwellings do not always match up to modern standards. But the current situation is compounded by the nineteen-sixties 'baby boom' which is now being translated into a nineteen-eighties 'new household boom'. If we are to satisfy this additional requirement alone, and regardless of normal replacement, we should be building an extra 155,000 houses a year—more than the sum total achieved in 1980.

## Production and Marketing

The building contractor is more flexible and therefore better able to cope with this lack of a consistent national policy in new housebuilding than continuous process industries engaged in the manufacture of building materials. London Brick has built up a skilled and specialised labour force

dedicated to keeping the presses running and the kilns 'burning' bricks. Over the years we have sought to insulate ourselves from the 'boom or bust' attitude to housebuilding by the creation of our own brick bank and by progressive methods of adjusting output.

In 1980, as stocks rose, the first step was taken of eliminating production overtime. By the autumn it became obvious that this was not enough and all fletton brickworks went onto a four-day week. Whilst this produced a significant cut in our wages bill it did not prevent an inevitable and sizeable increase in our unit costs. The trade unions were kept fully informed and their response was both realistic and statesmanlike.

In spite of the measures taken we had by the year end over five hundred million bricks in stock. This heavy investment in our brick bank has been made with the benefit of past experience and in the belief that bricks produced at historically low cost will be needed and will be sold profitably when construction revives.

Since the end of the year it has been necessary to further reduce production and the decision has therefore been taken to close Ridgmont Works.

Our market share, particularly in housebuilding, is such that during 1980 deliveries were considerably reduced. This did not mean that our sales force did not make a great effort to obtain what business was available and in particular to increase our penetration into other markets.

During 1980, the eventual goal of mechanically handling all our bricks on building sites came a great deal nearer through the almost universal adoption of LBC Strapak bricks. In this system, bricks are supplied in packaged units and in most cases the units are delivered on London Brick vehicles fitted with self-unloading equipment.

## Long Term Planning

Last year, I mentioned our long term plans to replace, over a period of time, fletton brickworks in Bedfordshire and at Whittlesey in Cambridgeshire. Old works such as Stewartby have been extensively modernised over the years and indeed could remain profitable for many years to come. Why then are we seeking to replace them? The reasons are simple. With the benefit of the latest technology, higher quality fletton bricks can now be made at a lower cost in more modern designs of factory. These will provide improved

working conditions and greater security of employment for our workforce. Both the layout and location of new factories will allow our operations to be much less obtrusive, to the benefit of the inhabitants and environment of basically rural areas. Finally, it is only through the construction of modern kilns with higher stacks that an immediate improvement in air quality will be made, and unlike existing kilns, allow the future fitting of any practical gas filtration plant which may be developed.

Detailed reports confirming this have been produced both by the Department of the Environment and by independent consultants commissioned by Bedfordshire County Council. Both reports stress the benefits for air quality which would result from the developments for which planning applications have been submitted. In particular, the consultants recommended Bedfordshire County Council to approve the first stage of the replacement for Stewartby Works. Despite this advice the County Council attached conditions which made it impossible to implement the new works part of the plan, whilst providing consent for future mineral extraction at the existing plant. It is, however, pleasing to be able to report that on the 26th March 1981 our application for permission to build a new works at Ridgmont was considered and that consent was granted.

In Cambridgeshire, the County Council has greeted our plans for that area with some enthusiasm and by the end of the year had indicated, in principle, their approval for the construction of a new five million bricks per week factory at Whittlesey.

The planning consent granted last year by Bedfordshire County Council has assured us access to mineral reserves in Bedfordshire for many decades to come. In future, these minerals will be extracted with environmentally improved methods and the operations screened by extensive tree planting. Many of the saplings are grown at our own seven-

acre tree nursery at Stewartby where foresters work under the professional supervision of the Company's Environment Officer.

Both our Estates and Engineering departments are involved in the detailed planning and efficient execution required to open up new pits. Their expertise and skills would, however, be of little avail without the preparatory work undertaken by the Company's geologists in their continuing search for and analysis of the Oxford clay.

## Geology

Although Oxford clay has been known for centuries, it was only in 1881 that its unique fuel content and suitability for brickmaking was discovered at Fletton, near Peterborough. This clay is the basic raw material used for fletton brickmaking. It supplies not only the mineral containing the necessary moisture content for brick pressing but the majority of the fuel required to fire the kilns themselves.

Surveying and analysis of Oxford clay throughout our operations is the role of the Geology section of our Research department. The section operates a mobile drilling rig, capable of removing cores to a depth of 1,000 feet.

## London Brick Landfill

Geological research has shown that the clays around and beneath our quarries are impervious and it is this property and their depth which makes them particularly suitable for land restoration by means of controlled landfill. London Brick Landfill was formed therefore a decade ago to provide an essential service to local authorities and industry for the disposal of household and industrial waste, and in so doing to restore exhausted clay workings to productive use.

A particular milestone was the inauguration two years ago of the Hendon waste rail transfer scheme, providing a disposal service for the domestic waste of three London

Boroughs. During the past year, this scheme has been followed by an equally large project for the disposal of domestic refuse collected and compacted by the Greater London Council at their transfer station at Hillingdon in London.

The results illustrate the long term benefits which have stemmed from the formation of this 'home-grown' subsidiary a decade ago, with its extensive development and investment in industrial buildings, refuse transfer stations, engineering plant and equipment and in the landfill sites themselves.

During the year the Company, in conjunction with the Department of Energy's Energy Technology Support Unit and the Department of Environment's Waste Disposal Unit, has been carrying out a research project investigating the factors affecting the generation of natural gases in the landfill site. The most important constituent of the gases is methane, the major contributor to the heating power of North Sea Gas.

This gas is of a low grade compared to normal piped supplies and the total volumes potentially involved would not appear to warrant the cost of refining. However, in our case brick kilns are close by and offer a possible means of recycling the energy recovered from the landfill site in its crude form. Whilst at this stage the gases collected must be flared off, the research work is now moving on to evaluate the potential of the gas in unrefined form for firing fletton bricks.

It would, however, be wrong to over-emphasise the potential value of landfill gas. Considerable cost may be entailed in using the gas effectively and with the volumes and values involved it must be in the immediate locality that use is found for the energy.

## Farming

Agriculture, and in particular our subsidiary London Brick Farms Limited, forms the important 'third link' in the cycle of land use which results from brickmaking. Just as land is farmed prior to mineral extraction, so land restored is returned normally to agriculture.

During 1980, 60 acres of restored land at Stewartby produced its first harvest, with a yield of over 2 tonnes per acre of winter wheat. Near Peterborough, the 280 acre Clapgate Farm was purchased during the year and let to London Brick Farms.

The dairy herd, based at Manor Farm, Yaxley,

has now been built up to the full strength of 300 Friesian cattle. During the year the majority were heifers in milk, providing good yields.

Arable farming, based in Bedfordshire, produced very good yields for the 1980 crops, with winter wheat in particular yielding 2½ tonnes to the acre.

## Subsidiaries

The breadth of the present recession is such that activities in widely differing fields have all been affected by the economic downturn and as a result the broader base of activities of the subsidiary companies has not provided the buffer against a downturn in housebuilding to the extent that was originally hoped.

Banbury Alkon, acquired originally to provide the Company with a stake in prefabrication, home improvement and leisure, has proved a most unrewarding investment and in 1980 incurred a substantial loss. The problems relate to the effect of the recession on their various markets and have been compounded by poor management. During the year, following a series of detailed investigations, a major reorganisation was planned and a new senior management team recruited. The reorganisation will involve substantial costs and these have been provided for in full as an extraordinary item in the accounts. It is as yet too early for the changes that have been made to prove their effectiveness but there should be a progressive improvement through the current year.

New management at Midland Structures has trimmed back production and reduced the labour force to match the lower demand for structural steel. The steps taken have stemmed previous losses and are now bringing a return to profitability.

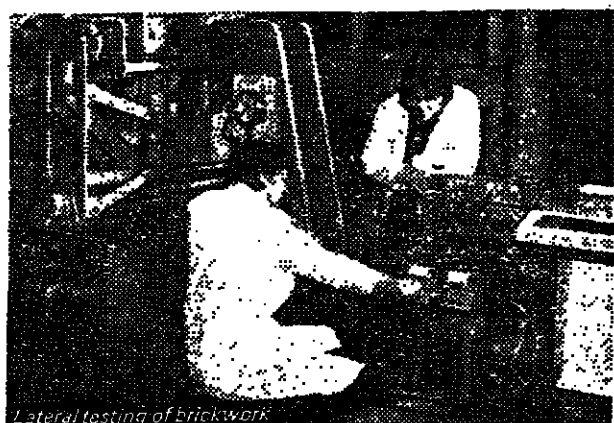
Finally, 1980 has proved a satisfactory year for Croydex. In spite of the fall in the retail trade and the effect of a poor summer, encouraging progress has been achieved in its houseware, bathroom and garden markets.

## Tribute

This has been a year in which the group has been hit by the sheer force of the recession and its impact on our different markets. In these trying circumstances employees have given their continued support and have reacted realistically to the sometimes unpleasant steps that have had to be taken. This speaks well not only of our industrial relations but of the loyalty and good sense of our many employees.



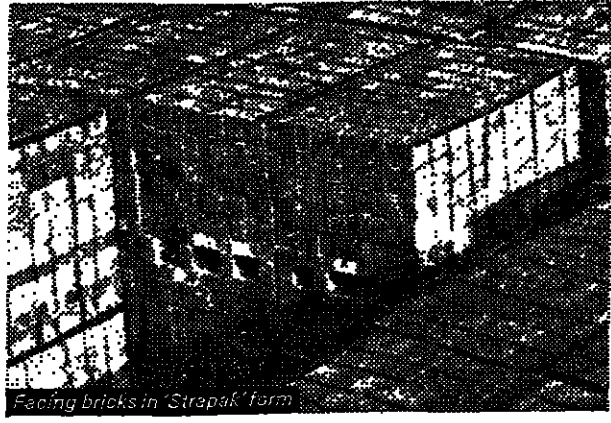
Rough terrain vehicle for Landfill



Lateral testing of brickwork



Cattle on a London Brick Farm



Facing bricks in 'Strapak' form



Sailing lake, once a quarry

Bricks for homes,  
homes for people...



LBC Facings used for the award winning Avondale Estate

To: The Secretary, London Brick Company Limited,  
12 York Gate, Regent's Park, London NW1 4QL

Please send me a copy of the Annual Report

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Address

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## McKechie hit by recession

THE SEVERITY of the UK recession and increased interest charges due to the acquisition of Airfix last November have virtually halved pre-tax profits of McKechie Brothers in the half year to January 31, 1981.

On turnover down from £68.15m to £60.35m, the surplus fell to £1.4m against £3.24m after interest charges of £1.35m (£921,000).

The directors of the group, which is engaged in engineering and the manufacture of non-ferrous metals and chemicals, say that although UK conditions remain very depressed they do not seem to be worsening. They expect greater stability of demand over the next few months before a gradual pick up occurs.

The reorganisation of the major South African interests will not affect profits from that source this year, they add, and continued favourable trading conditions should give good overseas results in the second half.

Operating profits on the first half fell from £8.38m to £2.25m and the pre-tax surplus included associates' earnings of £2.25m against £2.78m.

After a much lower tax charge of £896,000 (£3.35m) and minorities, the attributable balance emerged at £3.17m (£4.74m).

For the current year the directors state that the first quarter has resulted in sales and

Earnings per 25p share are shown as 8.5p (11p) and the net interim dividend is maintained at 3p—last year's final was 5.2765p.

### comment

For the present it seems that McKechie's business is best seen as the sum of two parts: stable growth from its, mainly South African, associates—volatility in the UK. Both views need some qualification. There are signs that the South African economy is beginning to level off, after impressive 50 per cent expansion last year, associate profits are now rising at about 15 per cent. Still they now contribute 60 per cent of the pre-interest profits. UK operating profit has fallen by 65 per cent, reflecting slackness of demand across the board. The UK operations, which include a number of recent acquisitions, should have the potential to earn more than the £10.1m seen in 1980. But there is no prospect that they will do so this year. A pre-tax total of £9.5m for the whole group seems a more likely outcome, suggesting a fully-taxed p/e of 13—diluting for the shares issued to purchase Airfix Plastics—while a maintained dividend yields 8.6 per cent on yesterday's price of 122p (down 5p).

## G. Spencer halfway downturn

PRE-TAX PROFIT of Spencer Gears (Holdings) for the six months to the end of 1980 plunged from £181,000 to £54,000 on increased turnover of £3.1m, compared with £2.99m.

In the last financial year, this general engineer and industrial gear manufacturer, made a profit before tax of £429,421 (£450,363) and turnover was £6.68m (£4.97m).

The directors have declared an interim dividend of 0.25p (0.35p net) per 5p share on the enlarged capital: last year a total of 1p was paid.

Mr. F. W. Forbes, chairman, says that since the beginning of the second quarter the group has had the benefit of a rights issue in September and therefore interest charges will be lower in the second half.

The subsidiaries supplying the brewery industry continued to maintain their share of the market he says.

How losses were recorded in the group's engineering subsidiary. Nevertheless despite the general recession in the engineering industry, Spencer Gears has a strong order book.

Considerable progress is being made, and with new management there the directors are confident that this modern well-equipped gear-cutting factory, now fully completed, should have a much increased turnover in the second half and should show improved results, Mr. Forbes says.

The pre-tax profit for the half year was struck after interest of £135,000 (£99,000). There was again no tax charge.

Stated earnings per share emerged at 0.34p (0.35p).

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## Haden Carrier surges to £6m

PROFITS OF Haden Carrier improved for the third consecutive year in 1980, rising by 65 per cent at the pre-tax level from £3.78m to £6.24m. Turnover for the period was higher at £202.2m, compared with £202.47m. Midyear profits rose from £1.15m to £1.69m.

A final dividend of 8.9p (6.75p) brings the total up to 12.5p net, an increase of 2.5p. A scrip issue on a one-for-one basis is also proposed—the new shares will not rank for the 1980 dividend.

The directors say that the current year, like 1980, will not be easy but they are optimistic that the group can maintain a steady profit improvement.

The surplus was struck after interest receivable of £68,000 (£67,000 charge). The previous year's figure included a share of associated company profits of £206,000, against nil this time.

Tax was higher at £2.16m (£1.71m) after which stated earnings per 25p share showed a sharp rise, from 26.9p to 53.1p.

Minorities amounted to £43,000 (£20,000) and after an extraordinary credit of £195,000 (£256,000 debit) the attributable balance emerged at £4.31m (£1.83m).

On a CCA basis the pre-tax profit is reduced to £5.74m (£2.97m) and on the same basis, earnings slip to 46.6p (16.5p).

About half of the profit improvement came from trading operations, the balance from interest arising from a substantial improvement in the group's liquidity—which was largely due to effective control by the trading companies, the directors explain.

They say the building, industrial and process engineering division achieved a good result, although the UK market in both the public and private sectors lacked growth overall. In the Middle East, several long-standing large contracts are now close to completion. The industrial finishing sys-

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are in arrears or whether the sub-divisions shown below are based mainly on last year's timetable.

Company	Date
Amalgamated Investment	May 15
Amalgamated Power Engineering, Brimmer, Clayton & Co., Dares Estate, Futura, Metro, Scottish Ontario Investment, Sileo Shoes, Vesper, Ban Williams.	May 12
Amalgamated Investment	May 15
Amalgamated Power Engineering, Brimmer, Clayton & Co., Dares Estate, Futura, Metro, Scottish Ontario Investment, Sileo Shoes, Vesper, Ban Williams.	May 12
Amalgamated Investment	May 15
Amalgamated Power Engineering, Brimmer, Clayton & Co., Dares Estate, Futura, Metro, Scottish Ontario Investment, Sileo Shoes, Vesper, Ban Williams.	May 12

terms division advanced further and the overall share of international markets showed an increase, although the UK continued at a low level.

The mechanical handling side had a good year in the UK and further progress was made overseas. The group's product companies maintained their market share and achieved a good level of turnover, although this was not reflected in equally satisfactory results, the directors add.

Group liquidity remained good and borrowings against the £7m medium-term loan facilities were at a very low level.

A geographical analysis of trading profits for 1980 shows: UK £2.9m (£3.5m), Continental Europe £1.33m (£1.07m), U.S. £1.07m (£1.7m), Middle East £1.63m (£1.89m), Australia £32,000 loss (£300,000 loss) and Africa £800,000 loss (£775,000 loss).

## Setback for Harold Perry

SALES AND profits of Harold Perry Motors, Ford main dealer, are both down for 1980, but the dividend per share has been effectively maintained.

Turnover fell from £115.28m to £106.45m and the taxable surplus dropped 31 per cent to £3.42m against £4.93m. The net distribution per 25p share is 3.5p (3.5p adjusted) with a final of 2p.

New car profits slumped by 42 per cent, the directors explain, but the vehicle service and repair, used car sales, and the hire purchase company all did better than in 1979. Group operations, other than new vehicle sales, made up 64 per cent of total profits.

Mr. J. F. Macgregor, chairman, says that results for the current year will depend on when and how quickly the expected upturn in the economy develops—first-quarter profits were down from £1.37m to £900,000.

Group profits were subject to tax of £1.37m (£1.59m); the directors say changes in tax law, which withdrew first-year allowances on leased cars, materially increased the 1980

charge, and they have also made it necessary to reinstate the deferred tax provision. This amounted to £2.55m.

Stated earnings per share were down 7.1p to 11.4p.

### comment

Second-half pre-tax profits proved to be less than 50 per cent of an already depressed first-half total. Even so, Harold Perry is justified in claiming to have fared better than the rank-and-file of the motor trade. It would be surprising if Ford's largest main dealer had not. But the 1981 first quarter figure accompanying these preliminary figures suggests no more than the ghost of an upturn: commercial vehicles are still a particularly sticky market. Property revaluations have boosted shareholders' funds by nearly a third, while operating cash flow has eliminated last year's overdraft, so there is now negligible gearing. The shares rose 3p to 98p where a maintained final brings the yield to 5.2 per cent. Together with a fully-taxed p/e of 10.5, that confirms Perry's premium status in a drab sector.

## Profit slip at Steel Brothers

Pre-tax profits of Steel Brothers Holdings, the construction, foodstuffs and manufacturing group, slipped from £5.31m to £3.59m in 1980 on turnover down from £100.78m to £100.72m.

The group is maintaining the dividend with a final payment of 4.85p, making a net total for the year of 8p, and the directors say the company is well placed to benefit from any improvements in trading conditions and from recent capital projects.

After the first six months, profits had fallen from £2.95m to £2.65m and the directors warned that the surplus for the year was unlikely to match 1979's level.

The taxable surplus this time was after increased interest charges of £2.41m (£2.25m). There was a tax credit of £215,000 (charge £2.65m) after crediting deferred tax released of £2.25m (nil).

After an extraordinary debit of £146,000 (credit £92,000) and minorities of £376,000 (£494,000), the retained earnings were up from £2.23m to £4.36m. Earnings per 25p share emerged ahead at 48.64p, more than double last year's 23.78p.

### comment

Steel Bros. is gradually solving its problems in rice trading and milling and the attributable loss here, taking in closure costs in Spain, has been confined to under £200,000 at the net level. Its Dutch engineering difficulties, too, are slowly being righted. The Wiener machinery manufacturing activities turned round by £400,000 to a small profit and, while window frames have fallen into a loss of £57,000, installation delays last year should be swept up to sustain this year's profits. In North America, which contributed £2.09m of the trading profit before central overheads, lime production has been successfully increased. Steel has also ploughed about £1m into the Garwick Catering facility which offers good potential for expansion. Currency realignments probably pulled profits back by about 9 per cent which accounts for the pre-tax shortfall although the shares fell by 5p to 170p. The yield is just under 7 per cent but net worth of 236p per share provides some support.

## Hestair up £0.24m despite farm machinery losses

DESPITE SUBSTANTIAL losses in the agricultural machinery division, taxable profits of Hestair showed a 49 per cent improvement in the year to January 31, 1981, rising from £293,000 to £735,000. At mid-year the surplus was ahead from £55,000 to £433,000.

Mr. David Hargreaves, chairman, says the results would have been better but for a further severe downturn in demand for farm machinery—two factories in this division have now been closed.

The group's other divisions, which include specialist vehicles, consumer goods and property development, all traded profitably and maintained full-time working.

Turnover edged ahead during the year from £55.96m to £58.92m. The surplus—which is converted to a loss of £129,000 (£680,000 loss) by CCA adjustments—was subject to tax of £73,600 (£73,000), giving stated earnings of 3.6p (2.3p), or 1.9p (1.3p) fully taxed.

A single dividend is held at 1p net and absorbs £183,000 (same). After extraordinary debits of £397,000 (£630,000) relating mainly to the farm equipment factory closures, the retained earnings at £73,000 (£393,000 loss).

The chairman says the

balance sheet has been improved by the negotiation of a new £3m medium-term loan, with the result that there was no current overdraft at the year end.

### comment

Hestair's recovery faltered slightly in the second half with profits down 36 per cent on the past year, due largely to a collapse in earnings from its employment bureaux. Farm equipment remains a black spot with losses growing to £900,000 against £200,000 last year. Still, Hestair finished the year with increased profits thanks to a remarkably strong performance from its vehicles division which generated earnings of £2.1m, helped by higher exports at margins far better than those seen in the depressed UK car market. Interest charges took water and central costs rose by 17 per cent. The group claims its best start for four years and appears confident the farm equipment division will break even for the year pre-interest. Given some recovery in employment bureaux, growth on the vehicle side and the wiping out of farm equipment losses the group could earn around £2.5m, still below its late 1970s level. The shares at 33p unchanged yield 4 per cent and are on a fully-taxed earnings multiple of 19, which is looking for a recovery.

## Second half boost lifts Owen Owen to £2.6m

AFTER A difficult first half, sales of Owen Owen, department stores group, showed a marked recovery in the second six months with profit reaching a record level as the benefits of more aggressive selling policies and stringent expense control came through in both the UK and Canada.

The pre-tax surplus for the period emerged at £3m, compared with £2.79m, after charging pre-opening expenses and initial trading losses of new stores at Redditch in the UK and at Kitchener in Canada.

It meant that the group finished the 53 weeks to end-January, 1981, with a profit before tax of £2.62m, compared with £2.58m, and despite increased losses at the interim stage. Sales for the year were higher at £109.18m (£100.15m), excluding VAT.

The total dividend is being stepped up from 3.7p to 4.25p net by an increased final of 3.25p (2.7p).

Tax, reduced by £1.52m (£465,000) chiefly in respect of accelerated capital allowances and stock appreciation relief, came out as a credit of £134,000 (£680,000 charge), after which the net balance emerged at

£2.75m (£1.9m). Minorities amounted to £175,000 (£126,000) and after extraordinary credits of £357,000 (£780,000) the attributable profit was up from £2.26m to £2.65m.

Stated earnings per 25p share rose to 28.5p (19.86p). An analysis of trading shows that in the UK sales expanded by 7.6 per cent to £74.65m, but profits fell back by 17.5 per cent to £1.56m. In Canada, where results were adversely affected by the decline in the Canadian dollar against sterling, turnover was £26.2m, a rise of 5 per cent, with profits 74.2 per cent higher at £573,000. The Plumbs Contracts subsidiary had sales of £8.34m, up 43.7 per cent, and profits of £487,000, an increase of 32 per cent.

A professional valuation as at year-end of the UK properties and fixed plant is in the course of finalisation and present indications are that the valuation will show a surplus over book value of not less than £25m.

The group has completed the purchase of the minority stake held by the Hudson's Bay Company in G. W. Robinson for £2.35m and Robinson's is now a wholly-owned subsidiary.

## Arlen into reverse

On turnover down from £3.8m to £3.17m, Arlen Electrical has turned in a pre-tax loss of £291,000 for the half year to the end of December, compared with a profit of £119,000 previously.

The directors say all the group's factories had returned to full-time working at the beginning of 1981 and, although margins are still under pressure, preliminary third-quarter figures show an improvement.

On the basis of this trend and the control of borrowings, they are paying an interim dividend of 1p (1.5p) net. Holders of 1.9m shares have waived their rights to the current payment.

Last year a total of 3p was paid from profits of £331,400 (£502,900).

After a first-half tax credit of £151,000 (£31,900 charge), the stated loss per 25p share is 3.65p (1.81p earnings).

The results do not include Transvideo and St. John's Wood Studio, which started operations during the period. The directors say turnover of these two subsidiaries amounted to £195,000 and the accumulated loss, after writing off start-up expenses, was £42,000, of which £22,000 is attributable to the group. Both subsidiaries are now breaking even, they add.

## TOMATIN DISTILLERS

At the Annual General Meeting held on 24th April, the Chairman Mr. A. P. de Boer, confirming Heineken's purchase of 1,350,000 new shares in the company, said that this new arrangement had raised approximately £1.5 million and would strengthen the capital base. He said that this new link would have substantial financial and commercial benefits in years to come.

Copies of the Report and Accounts may be obtained from The Secretary, Tomatin Distillers Company Limited, 34 Dover Street, London W1X 4HX.

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# Difficult conditions reduced profits but building for the future continued

Extracts from the Statement by the Chairman, Michael H Caine

## Trading Performance

High interest rates, the strength of sterling, the severe cut-backs in public sector capital expenditure and the recession were all adverse factors. Attributable profit before tax was over 40% down on 1979.

Engineering made a loss. The number of employees was reduced by one fifth. Some of the smaller companies experienced a major collapse in demand and J & T Lawrie was closed. Losses were also made in Plenty Group—of substantial amount—and in our two US engineering investments. The remaining engineering companies made a profit. Fletcher Sutcliffe Wild, in coal-mining machinery, and Sigmund Pulsometer Pumps did well. Fletcher and Stewart, although also in profit, faces a severe shortage of orders for new factories.

The rest of the Group was only 11% down on the comparable 1979 figure.

The Food Distribution Division's total profit was approximately at the 1979 level. This result included an addition of £800,000 from the new wholesale businesses—Kearley & Tonge and Warriner & Mason—offset by reductions in retailing and in the wine businesses.

The Health Products Trading Division through successful management action exceeded last year's profits in both UK health foods and the chemists' shops. Spirits and Liqueurs' profit increase was almost

entirely accounted for by the change to 100% ownership of United Rum Merchants.

The International Trading operations produced lower profits but the Shipping Division performed encouragingly, with Coe Metcalf producing excellent results.

The Agricultural Division became part of the 45% owned US company IBE. The partnership has made a good start with its interest in poultry breeding worldwide accompanying our traditional prowess in tropical agriculture.

The Authors Division relied mainly on income from the books of Agatha Christie.

## Development

We do not shrink from change nor hesitate to reshape our businesses so as to allocate resources to improve the return on the shareholders' money employed. Many of our businesses have bright prospects and resources will be made available to them. Their growth will not be hindered by reluctance to make a choice between prospects.

## Prospects for 1981

With an upturn in the economy our profits would move sharply forward. But in our financial projections we are not looking to such an upturn in 1981.

In Engineering there will be strict economy and continued efforts to improve productivity and the competitive position of those businesses. In Food Distribution there will be a single-minded concentration on securing a major increase in wholesale food profits.

We enter 1981 recognising the necessity of maintaining and, where possible, raising personal standards of performance, and determined to return to growth in shareholders' earnings.

### Analysis of profit before taxation attributable to Booker McConnell

Division	1980	1979
Engineering	£10.9	£9.0
Food distribution	£13.3	£13.3
Health products & pharmacies	£4.2	£2.6
Spirits and liqueurs	£2.6	£2.6
International trading	£2.5	£2.5
Shipping	£1.4	£1.4
Agriculture	£1.3	£1.3
Authors	£1.2	£1.2
Parent company	£1.6	£1.6
	£1.6	£1.6

### Earnings per share

Year	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980
£p	11	12	13	14	15	16	17	18	19	20

Years prior to 1977 reflect previous accounting policies

Summary of Results	1980	1979
Turnover	£m	£m
	833.9	669.9
Profit before taxation attributable to Booker McConnell	12.8	21.8
Equity earnings	11.5	19.4
Earnings per share:	pence	pence
historical cost basis	9.5	15.5*
current cost basis	3.9	8.4*
Dividends per share	3.1	3.1*

\*adjusted for share split and capitalisation issue in June 1980

To: Booker McConnell Limited, Bucklersbury House, 83 Cannon Street, London EC4N 8EL.

I would like to know more about Booker McConnell. Please send me a copy of your report and accounts.

Name \_\_\_\_\_

Address \_\_\_\_\_

**Booker McConnell Limited**

## NEW RECORDS IN 100th YEAR

THE SCOTTISH LIFE ASSURANCE COMPANY

CHAIRMAN'S STATEMENT—YEAR 1980

RESULTS

- Net new annual premiums by 10% to £11.3m
- New single premiums up by 17% to £1.0m
- New Sums Assured £57m
- Cash flow up to £49.4m
- Growth rate on Protected Growth Plan a new record 11.7%

BONUSES

- Declaration for triennial raised compound bonuses to £5.50 p.a. for Life Fund and £5.50 p.a. for Pensions Business Fund. Other bonuses similarly increased to new record levels.
- Special Centenary Bonus of 10% of all bonuses declared up to £1,427
- Termination Bonus introduced at rate of 2% of sum assured for each year of participation after the second with a further 2% for each year after the eighteenth.

INVESTMENTS

- Total assets under management now £300m
- Including investment reserve of £52m
- Cash flow invested 60% in gilts, 52% in equities and 8% in property and mortgages.

NEW CONTRACTS

- Cashplan—highly successful short term single premium policy for the self-employed.
- Capitalplan—new flexible short term savings plan.

**Scottish Life**

The Scottish Life Assurance Company

19 St Andrew Square

Edinburgh EH2 1YE

Tel: 031-225 2211



# Vickers

In case you wondered  
what we make these days

[illegible]



# Steels

(INTERNATIONAL TRADERS AND MANUFACTURERS)

## 1980 Preliminary Profit Announcement

	1980	1979
Group turnover	£'000 100,723	£'000 100,780
Group profit before items listed below	6,885	7,457
Interest	2,407	2,245
Profits of associated companies	4,478	5,212
Group profit	1,107	596
Taxation U.K.	490	809
Taxation overseas	1,540	1,845
Deferred taxation released	2,030	2,654
Taxation (credit) charge	(215)	2,654
Profit after taxation	5,800	3,154
Extraordinary (loss) gain	(148)	492
Profit after all charges	5,654	3,646
Minorities	376	494
Profit attributable to members	5,278	3,152
Preference dividends	36	36
Ordinary dividends	886	883
	922	919
Profit retained	4,356	2,233
Earnings (including the release of deferred taxation of 20.27p) per ordinary share	48.64p	23.78p

In a year of worldwide recession, high interest rates and a strong pound, group profit has declined from £5.8 million to £5.6 million but due mainly to the release of deferred taxation provisions made in prior years and a lower tax charge the profit attributable to members has increased from £3.2 million to £5.3 million.

The group is well placed to benefit from any improvements in trading conditions and from recent capital projects.

Current cost accounts required by SSAP 16 have not been prepared as no suitable indices of price changes are published in many of the countries in which the group operates.

### DIVIDEND

The recommended final ordinary dividend per share is 4.85p (£537,352) and dividend warrants will be paid on 3rd July to shareholders registered on 1st June 1981. The total dividend for 1980 is thereby unchanged at 8p (gross 11.43p) per share.



Steel Brothers Holdings Limited  
Sondes Place, Dorking, Surrey

## Companies and Markets BIDS AND DEALS

### No commercial logic in Ward bid says Tunnel

IN A FORMAL rejection of the bid from Thos. W. Ward, cement and specialist chemicals producer Tunnel Holdings has estimated its profits for the year to last March 29 are "comfortably in excess" of £14m before tax, against £10.5m previously and £8.6m in 1978-79.

Tunnel intends to lift the annual dividend from 8p to 14p, which it says will be covered approximately three times on the basis of estimated attributable profits of "not less than" £10m.

Tunnel maintains that the merger would make no commercial sense. The group "has a great future", Mr. J. D. Birkin, chairman and managing director, says. "To free itself of Ward's restrictive presence, Tunnel has previously examined the case for acquiring Ward but could find no commercial justification whatsoever."

Ward, whose cement and roadstone activities contributed 70 per cent of its trading profits in the year to last September, has owned 29.9 per cent of the rights in Tunnel since 1973. In 1978, it challenged the Tunnel

purchase of Barrow Hepburn's specialty chemicals business.

Tunnel strongly defends its policies of concentrating on efficiency in cement, diversifying into specialty chemicals and investing overseas to reduce its total dependence on the UK construction sector. "Our results in depressed trading conditions have demonstrated that we are succeeding," says Mr. Birkin. "When two businesses of similar size with different business philosophies are forcibly merged following a contested bid, the difficulties are intensified and, in the case of Tunnel and Ward, the potential problems are enormous," he adds.

The Tunnel Board advises shareholders to take no action on the Ward offer, and will not be accepting the offer in respect of its own beneficial holdings.

comment Tunnel's defence document convincingly undermines the commercial arguments put by Ward. The longer delivery distance proposed would raise Pitone's distribution costs from well

below the industry average to well above it. Tunnel's predicted jump in pre-tax profits for the year just completed is well above outside forecasts. The key to the improvement has been the benefit from the coal conversion programme and improvement in market share in the areas in which the company has chosen to concentrate—a strategy which Ward would reverse. Even after the proposed dividend increase, Tunnel's cover remains 1.3 times. Quite apart from differences in management style, acceptance of Ward paper may have disadvantages for shareholders, since Ward is likely to become involved in heavy capital expenditure at some stage at its Ketton works. Furthermore change of control could result in the loss of an important share in Tunnel's developing business. Meanwhile, quite apart from the commercial argument, the price offered by Ward has been caught up by the upward movement of the market and the premium element in the bid is probably now only a few pence. As it stands, Ward's bid should really be a non-starter.

### Surprise £1.5m approach to Hirst & Mallinson

Associated British Engineering has launched a £1.5m bid for Hirst & Mallinson, the catering and pharmaceuticals group.

The bid has come as a surprise to Hirst's board which had not been informed in advance but it has the support of the largest shareholder, Grosvenor Securities, which owns 28.6 per cent. The bid is six ABE shares for every five Hirst. With ABE's share price yesterday unchanged at 25.5p, this values the offer at 30.6p a share, compared with a

market price for Hirst of 31p yesterday after a 1p rise.

Hirst is discussing the bid with its advisers, Charterhouse Japhet, and urges shareholders to take no action yet. ABE has employed Guinness Mahon to act for it. ABE wants to expand in the field of distribution both in the marine sector and in developing countries. The deal needs approval by ABE's shareholders because it involves the issue of 9.2m new shares.

### Denbyware agrees £2m sale of U.S. interest

Denbyware has agreed to sell its 50 per cent interest in International Ceramics for £2m cash.

The agreement is between Denbyware and Sherwood Refractories Inc. (a wholly owned subsidiary of TRW Inc.) which already owns the other 50 per cent of ICI.

The price is over 21 times the value at which Denbyware's share of ICI's capital and reserves would appear in Denbyware's own accounts.

The directors point out that the timing of the transaction and EGM (which has been delayed by external events) is unusual. With Crown House's proposed offer now being unconditional it is likely that Crown will be in a position to control the outcome of the meeting.

The directors of Denbyware and the Minister Assets Group intend to exercise any votes re-

maining under their control at the time of the meeting in favour of the deal.

Crown House has advised Denbyware that it approves of the transaction in principle. It will, however, determine its voting intention after considering the detailed terms of the agreement.

Acceptances for Crown's offer have been received in respect of 1.7m Denby shares (27.21 per cent). Crown House and its subsidiaries now own or have accepted 44.4 per cent of the shares (66.13 per cent).

### S. PEARSON AND CEDAR POINT

The tender offer by S. Pearson and Son for a further 15 per cent interest in Cedar Point has been successfully completed.

### Savoy: Forte decision 'next week'

Sir Charles Forte said yesterday that he would make a decision early next week on the prospective bid for the Savoy Hotels group.

Meanwhile, he was keeping open his three options. These were, he said, "To appeal" against the courts' refusal to permit a splitting of the different classes of shares so that an offer could be made for one class alone; "to make a general offer if we seem to have a chance of succeeding"; or, "to go home and call it a day—at least for a while."

Sir Charles confirmed that he had had "one or two meetings" with his advisers in the past couple of days. However, he pointed out that the courts' written judgment had only been delivered yesterday and his legal advisers were still studying it.

### British Dredging urges rejection of RMC offer

THE British Dredging Company, the Cardiff-based aggregates and construction group, yesterday urged shareholders to support a £721,000 rights issue and called upon them to resist a £4m planned bid by Ready Mixed Concrete.

Last week RMC, the building materials producer, announced that it was planning to bid for British Dredging, explaining that it was not satisfied with the underwriting arrangements for the rights issue which British Dredging had concluded with Equity Capital for Industry.

The underwriting agreement granted Equity Capital for Industry "extensive rights which are not available to other shareholders." RMC is a large shareholder in British Dredging, holding 27.85 per cent of the group's equity.

The dredging company is to put a resolution to shareholders at an extraordinary general meeting in Cardiff next Friday which will authorise the rights issue. Ready Mixed Concrete plans to vote against the resolution and said that its bid for the company is conditional on other shareholders voting against it.

If the rights issue goes ahead Equity Capital for Industry will become a major shareholder with a stake of between 12.5 per cent and 20 per cent of the enlarged share capital.

M & G, which holds a 7 per cent stake, is thought likely to support the rights issue proposal.

## MINING NEWS

### W. Holdings and Welkom lift interim dividends

BY GEORGE MILLING-STANLEY

THE DECEMBER quarterly reporting season of the South African gold mines is brought to a close by the gold producers in the Anglo American Corporation group.

The group's mines have all reported lower profits for the quarter, in line with the lower average gold price prevailing over the period, but interim dividends declared by the OFS producers have mostly been well maintained.

Western Holdings and Welkom are both outstanding among the dividends, with record payments. After containing the rise in working costs to negligible levels last quarter, Western Holdings saw profits fall by just 2.2 per cent, and is to pay an interim dividend of 700 cents (389p), well above the market's best expectations. The payment compares with 675 cents last time.

Welkom's interim of 155 cents is also outstanding, and compares with last year's interim of 130 cents. There will, however, be some disappointment with President Brand's payment of 295 cents, against 320 cents last time, which is less than the market had been hoping for.

East Rand Gold and Uranium (Ergo), the dump retreatment operation, is to pay a final of 100 cents, compared with last year's 85 cents, making a total for the year of 200 cents. Full-year profits were 46.9 per cent higher than in the previous year, and Ergo comfortably beat its targets for gold and uranium production. The latest payments are compared in the following table.

	1981	1980	1979
cents	cents	cents	cents
ERGO	100	100	85
F. S. Geduld	385	476	476
Pres. Brand	295	320	320
Pres. Swan	220	220	220
W. Holdings	700	675	675
Welkom	155	130	130

The main factor in the lower profits reported by the mines for the March quarter was the lower average gold price received. Prices received by the increases in working costs in line with the timing of sales, and the average quarterly prices received are compared below.

GOLD PRICE RECEIVED (R per kilogramme—\$ per ounce)

	Mar. 81	Dec. 80	Dec. 79
R15.362	(582)	(582)	(582)
ERGO	R15.362	(582)	(582)
Elandrand	(582)	(582)	(582)
F. S. Geduld	R15.102	(582)	(582)
F. S. Salpilas	R15.384	(582)	(582)
President Brand	R15.017	(582)	(582)
President Swan	R15.105	(582)	(582)
S. A. Land	R15.224	(582)	(582)
Welkom	R15.224	(582)	(582)
Western Hldgs.	R15.005	(582)	(582)

The quarterly reports also emphasise once more the vulnerability of the industry to producers, where minor changes in the gold price or ore grade have a marked effect on profits. Free State Salpilas, which at 2.43 grammes of gold per tonne has the lowest grade of the

mines concerned, saw its profits plunge by 84 per cent to R1.06m.

This mine also faced a sharp increase in development costs associated with the work on No. 3 shaft, and received much lower income than normal from the Joint Metallurgical Scheme, which processes slimes from the Orange Free State mines.

Overall, however, the Orange Free State mines contained the increases in working costs to less than 10 per cent.

This control of costs was also a feature at most of the group's mines in the Transvaal, with the exception of Western Deep Levels, where refrigerator plant breakdowns contributed to a 15 per cent cost increase.

The young Klandsrand actually managed to reduce working costs by 17 per cent, largely as a result of improved efficiencies. The mine achieved a milling rate in excess of 100,000 tonnes of ore a month for the first time in March.

South African Land, which at present treats only ore from outside sources, also achieved a 17 per cent reduction in costs owing to an improvement in the grade of rock supplied.

Mar. Dec. Sept. 1981 1980 1979  
East Dega. 18,408 24,389 27,168  
ERGO 100 100 85  
F. S. Geduld 385 476 476  
F. S. Salpilas 295 320 320  
Pres. Brand 220 220 220  
Pres. Swan 220 220 220  
S. A. Land 700 675 675  
Welkom 155 130 130  
W. Holdings 28,922 28,943 28,271

### Poor first quarter for Amax

FOLLOWING THE general pattern, lower first quarter earnings are reported by another transatlantic natural resource major, the diversified Amax.

The company's earnings were 20 per cent lower than in the previous year, but they were more than offset by lower sales and increased costs, while copper earnings fell in line with lower sales and prices coupled with higher costs.

Not were matters helped by a strike at the 64 per cent-owned

buoyant first quarter of that year when metal prices were still rising high.

During the past quarter higher prices than those of a year ago were received for molybdenum but they were more than offset by lower sales and increased costs, while copper earnings fell in line with lower sales and prices coupled with higher costs.

Not were matters helped by a strike at the 64 per cent-owned

Canada Tungsten Mining which began on November 14 and resulted in that company only managing to break even.

On the other hand, higher prices led to an increase in earnings from iron ore and compared with a year ago, there was the inclusion last quarter of earnings from the acquisitions last year of Rosario Resources and phosphate interests of the Borden company.

### British Sugar calls for 'no action' over offer

SIR GERALD THORLEY, British Sugar chairman, yesterday urged shareholders to take no action when the document giving details of the takeover bid by S. and W. Berisford was "eventually published."

In a letter to shareholders, Sir Gerald noted British Sugar had ascertained that the Government (which holds a 24.5 per cent stake in British Sugar) had given no indication of any intention to accept this offer for its shares.

He adds that the British Sugar board reiterated its view that the bid by Berisford makes no sense for customers, employees, farmers or shareholders. Expectations that Berisford would be forced to raise the value of its bid pushed British Sugar shares up again on the Stock Exchange yesterday. They closed 5p higher at 51p, while Berisford shares slipped 4p to 117p.

DUPORE SALES The sale by Dupore to British Steel Corporation of the businesses and assets of London Works Steel, Flather Bright Steels and Nationwide Steel Stock has been completed. Dupore bankers have subscribed for at least £2.5m of 1 per cent redeemable convertible participating cumulative first preference shares and £2m convertible subordinated loan stock. 1980, both of which are unlisted. The existing 34 per cent cumu-

lative preference shares of £1 each have been redesignated 34 per cent cumulative second preference shares.

### GASCO HAS 39.3% OF SAINT PIRAN

Gasco Investments confirmed yesterday that its holding in Saint Piran, the controversial tin mining and property group, is now 39.31 per cent, acquired through its subsidiary, Gasco Investments (Netherlands).

It also claims to have received acceptances amounting to a further 6.98 per cent for its 50p per share bid. This is 35p below the level the Takeover Panel said it must bid at.

Burns Mines, headed by Mr. Tom Scrase, senior partner of Gittins the stockbroking firm, has said that he is attempting to mount an alternative and higher bid for Saint Piran, to be announced before the first closing date of the offer.

Y. J. LOVELL Y. J. Lovell (Holdings) announced that 2,619,297 ordinary shares owned by Sir Donald Gosling, Mr. R. F. Hobson and certain other shareholders have been placed mainly with institutional investors by S. C. Warburg and Company, Brokers to the placing were Carr Sebas and Company, Lovell says. Sir Donald Gosling and Mr. R. F. Hobson now cease to have a financial interest in the company.

## Thomas Tilling

### Extracts from the 1980 Annual Report

- \* Sales rose by 20% to a new high level of £1,700 million.
- \* Profit before interest and tax at £99 million was 5% below the record figure for 1979.
- \* Operations in the USA contributed £29 million to profit before interest and tax.
- \* Profit before tax was £71 million and the total dividend recommended for 1980 increased to 7.5p per share.
- \* Net tangible assets per ordinary share rose from 146p to 157p.
- \* Balance sheet gearing remained strong, with net borrowings reducing from 28% to 27% as a percentage of total funds employed.

#### Principal Companies:

Builders' Merchants

Graham

Construction, Materials,

Equipment and Services

Clecon

Palmer

Selwood

Tilcon

Energy Equipment

NWS Supply

Ramteck

Industrial Equipment Distribution

Newey & Eyre

Insurance

Comhill

Manufacturing Engineering

Cimex

Clarkson

DCE Vokes

Gascoigne

Hansen

Hobourn

Medical Supplies

InterMed

Furniture

Rest Assured

Publishing

Heinemann

Textiles

Pretty Polly

Tiles and Pottery

Pilkington's

Vehicle Distribution

Stratstone

For the 1980 Annual Report please write to:

The Secretary (H), Thomas Tilling Ltd., Crewe House, Curzon Street, London W1Y 8AX. Tel: 01-499 4151, Telex: 28798

### LONDON TRADED OPTIONS

(Total contracts 2781)								
	April			July			Oct.	
Option	Ex'n price	Closing offer	Vol.	Closing offer	Vol.	Closing offer	Vol.	Equity close
BP	330	58	1	—	—	—	—	389p
BP	390	5	1	34	23	42	—	"
BP	430	10	4	17	3	28	—	"
BP	450	10	1	11	6	10	—	"
BP	500	1	1	5	5	—	—	"
Com. Union	160	4	1	16	2	21	—	161p
Cons. Gold	460	17	2	7	1	65	—	481p
Courtauld	50	25	1	26	1	28	—	78p
Courtauld	50	15	6	17	20	28	40	"
Courtauld	70	5	45	101	6	13	48	"
Courtauld	80	—	—	49	—	—	—	"
CEC	600	105	—	125	4	143	—	705p
CEC	650	50	1	50	40	105	4	"
CEC	700	50	1	50	—	—	—	"
Grand Met.	160	45	1	52	—	55	—	205p
Grand Met.	180	26	1	33	228	37	—	"
Grand Met.	200	7	40	171	138	25	20	"
Grand Met.	220	1	1	8	67	13	5	"
ICI	240	60	1	70	1	78	2	236p
ICI	280	20	1	50	5	50	—	"
ICI	300	6	1	32	106	37	27	"
ICI	360	6	46	20	51	27	50	"
ICI	360	10	1	5	1	—	—	"
ICI	360	10	2	5	25	1	—	"
Land Sec.	330	97	1	99	1	—	—	426p
Land Sec.	360	37	1	45	1	62	—	"
Land Sec.	420	8	1	27	17	42	—	"
Land Sec.	460	35	1	2	20	3	—	"
Mar. & Sp.	100	25	2	29	4	34	—	134p
Mar. & Sp.	110	25	1	25	29	4	—	"
Mar. & Sp.	120	15	3	20	60	22	16	"
Mar. & Sp.	130	6	1	13	201	17	12	"
Shell	350	26	23	48	1	56	—	282p
Shell	420	4	—	36	10	38	—	"
Shell	460	1	1	4	10	3	1	"
Totals			352		1146		276	"
		May		August		November		
Barclays B's K	320	79	8	88	—	93	—	453p
Barclays B's K	460	19	9	28	1	80	—	"
Barclays B's K	460	6	4	17	9	10	—	"
Imperial C.p.	30	1	—	—	2	5	50	75p
Imperial C.p.	30	1	—	31	2	8	—	"
Imperial C.p.	90	15	1	11	3	—	—	"
Lasmo	650	4	3	43	2	35	—	359p
Lasmo	700	3	2	20	2	45	—	"
Lasmo	700	3	3	12	7	22	2	"
Lasmo	900	7	9	12	1	11	—	"
Lisgrove	100	3	16	7	4	10	—	94p
Lisgrove	110	1	60	4	—	37	—	"
P. & O.	140	1	15	20	60	10	2	161p
P. & O.	160	7	21	141	—	10	17	5
P. & O.	180	3	10	61	—	—	—	397p
Racal Elec.	330	35	14	52	4	88	—	"
Racal Elec.	390	14	8	35	3	40	2	475p
Racal Elec.	480	1	—	3	—	—	—	"
Totals			166		147		78	"



## CES slides to £3.2m

DESPITE A static second half, with profits at £3.5m against £3.6m, Combined English Stores Group finished the 53 weeks to January 31, 1981 behind at £3.2m pre-tax, compared with £3.6m—result, included losses attributable to activities of companies disposed of during the period, up from £259,000 to £381,000.

Sales expanded to £106.96m (£89.66m) and the dividend maintained at 3.15p net per 12p share, with an unchanged final payment of 1.60p.

The directors are confident that the action taken to eliminate loss-making activities will lead to a substantial profit improvement, and that the group will be able to take full advantage of any opportunities for expansion that may arise.

Collingwood The County Jewellers, Salisbury Handbags and Allens Chemists all produced trading profits in line with or above last year's figures, but Harry Fenton and Kentalls, the men's and ladies' wear com-

panies, again incurred substantial losses, the directors state—a major reorganisation of Harry Fenton, including the closure of 25 branches, has been carried out which should result in a substantial reduction, at least, in the level of loss during this year.

Pre-tax figure for the 53 weeks turned into a £245,000 loss on a CCA basis—£1.03m from property disposals, and associates share of £181,000 (£267,000 loss).

Tax for the period was a credit of £311,000 against a £580,000 charge, and after minorities £113,000 (£125,000) and an extraordinary debit, up from £91,000 to £1.15m, the available balance came through at £2.32m compared with £2.32m—extraordinary item includes £592,000 written off goodwill.

Earnings per share are shown as 7p (7.27p).

## ● comment

Shares in Combined English Stores rose 5p to 47p on a main-

ained dividend and bullish chairman's statement. On a CCA basis the dividend is uncovered and it was only thanks to an acceleration in property disposals and tax credit that the dividend was covered by historic attributable earnings. Stripping out property sales, the group moved from a small interim loss to a £1.5m pre-tax profit for the year, roughly half last year's figure. Fenton, its mainwear subsidiary, loss about £1m and similar losses were jointly attributed to Youngsters and Herald, now sold. The group hopes the Fenton losses have been stemmed but it is too early to tell as it traditionally produces an interim loss and this year is no exception. Earnings in the wholesale division got a healthy boost from the newly acquired Mercado. The shares gain support from the yield of 10 per cent, rather than speedy recovery prospects with earnings of about £2m in sight next year.

## £1m profit for Clive Discount

IMPROVED trading conditions enabled Clive Discount Holdings to bounce back into the black with a net profit of £1.03m for the year to the end of March 1981 compared with a loss last time of £4.16m.

The directors say the profit was struck after allowing for taxation, rebate and a transfer to inner reserves.

They have recommended a final dividend of 1p (nil), making a net total for the year of 1.5p against an interim payment only for the previous year of 2.12p.

This dividend policy, add the directors, is consistent with the declared intention of rebuilding resources after the heavy losses of the previous year.

After dividend payments, the retained balance was £417,000, against a loss last time of £246,000.

The directors say trading conditions showed a marked improvement last year and satisfactory progress was made. An encouraging start has also been made to the current year.

They also state that last year's successful rights issue, which raised £2m, was a significant factor in rebuilding the company's capital base.

## British Assets lifts dividend

REVENUE BEFORE tax of British Assets Trust, investment trust, marginally increased from £2.94m to £2.96m for the six months to the end of March, 1981.

The directors have decided to increase the quarterly dividend rate and the second-quarter payment will be 1p (0.85p). They expect the total payment for the current year will be not less than 3.95p, compared with the previous year's 3.5p.

Net asset value per 25p share was up from 90.5p to 122.5p.

## Liberty Life seeks London listing

LIBERTY LIFE, the largest proprietary insurance company operating in South Africa, is seeking a London listing for its shares. Dealings should start on April 27.

In addition to its South African interests, Liberty Life holds 25 per cent of Montreal Life (where it acts in partnership with Guardian Royal Exchange), the majority shareholder, and has recently acquired nearly 20 per cent of Sun Life.

Liberty Life sees the London listing as part of its international diversification plans, and is looking for a partner—not necessarily Sun Life—with which to develop a significant share of the UK life market.

## Rowntree Mackintosh

## 1980 Preliminary Announcement

	1980 £m	1979 £m
Turnover	629.8	601.3
Trading profit before depreciation	58.7	57.6
Depreciation	13.9	11.0
Trading Profit	44.8	46.6
Interest	14.9	8.6
Share of Associated Companies' Profits (Note 1)	29.9	38.0
Profit before Taxation	1.5	2.4
Taxation	31.4	40.4
Minority interests and preference dividends (Note 2)	8.5	6.5
Profit attributable to Ordinary Shareholders before Extraordinary Items	22.9	33.9
Extraordinary items (Note 3)	0.2	1.7
Ordinary Dividends (Note 6)	22.7	32.2
Interim 2.5p per share (1979 2.5p)	5.3	5.1
Proposed Final 4.75p per share (1979 4.75p)	17.4	27.1
	2.7	2.7
	5.2	5.2
	7.9	7.9
Added to Reserves	9.5	19.2

## Notes

- The share of associated companies' profits reflects mainly the Group's 20% holding in The Associated Biscuit Manufacturers Ltd.
- The minority shareholdings in Wilson-Rowntree (Pty) Ltd., the Group's South African subsidiary, were acquired at a cost of £3.3m following schemes of arrangement which became effective on 1st December, 1980.
- Extraordinary items include adjustments on the translation of overseas net assets (£4.5m) and the Group's share of associated companies' extraordinary items (£0.8m).
- Earnings per Ordinary share were 21.5p in 1980 compared with 29.8p in 1979, calculated on the profit before extraordinary items.
- The Annual Report will contain Current Cost Accounts prepared in accordance with SSAP 16. The current cost profit and loss account will include the following adjustments:

	1980 £m	1979 £m
Current cost operating adjustments:		
Additional depreciation	5.6	5.9
Additional cost of sales	6.4	3.5
Monetary working capital adjustment	2.0	8.6
	14.0	10.0
Gearing adjustment	3.5	2.1
	10.5	7.9

The above items, together with adjustments relating to minority interests and associated companies, leave a current cost profit attributable to Ordinary shareholders of £11.4m (1979 £23.3m) before extraordinary items of £0.5m (1979 £2.7m). On this basis the Ordinary dividends in respect of 1980 will be covered 1½ times, compared with three times cover in 1979.

6. Subject to shareholders' approval, the proposed final dividend of 4.75p per Ordinary share will be paid on 8th July, 1981 to Ordinary shareholders registered at the close of business on 12th June, 1981.

## Summarised Group Balance Sheet

	1980 £m	1979 £m
Funds Employed		
Share Capital	56.8	56.7
Reserves	186.4	169.0
	243.2	225.7
Minority Interests	1.7	11.1
Net Borrowings—Loan Capital	39.0	30.3
Bank overdrafts and short term loans (net)	16.7	33.5
	55.7	63.8
	300.6	300.6
Represented by		
Fixed Assets	184.0	176.0
Investments	12.8	11.5
Stocks and Debtors less Creditors and Provisions	103.8	113.1
	300.6	300.6

## Extracts from the Chairman's Statement

In writing my first report to shareholders I must begin by paying tribute to my predecessor, Sir Donald Barrow, who retired on 17 March on his sixtieth birthday. He leaves a strong, vigorous and profitable company, recognising its debt to its leadership, and confident of its ability to continue to grow in the UK and abroad.

1980 was a testing year in which to sustain objectives framed for the long term. Under-utilisation of capacity in the UK and European confectionery industries has intensified pressure on margins as companies have tried to protect their market shares and volume. The high level of interest rates and the strong sterling exchange rate have tended to erode profits. Although we cannot regard as satisfactory an outcome in which 1980 profits are below those of 1979, nevertheless there is much in 1980's performance to encourage us for the future.

In most of the markets important to us, market shares were maintained or increased.

Our UK exports to third parties increased in value and were little changed in volume.

We were able to continue our programme of investment in fixed assets at about the same level as in 1978 and 1979 and still achieve a significant reduction in borrowings at the end of the year.

We have maintained our dividend at a level which is still well covered both on an historical and current cost accounting basis.

As the recession ends we shall be well prepared with efficient capacity to exploit growth in volume rapidly. We are convinced that adherence to the fundamentals of good value, high and consistent quality, efficient production and relevant advertising at competitive levels of expenditure will, as in the past, prove to be a potent, though demanding policy.

## Finance

Group turnover rose by 5% to £630m; at unchanged exchange rates, the increase would have been 9%. Sales volume was down by about 2%.

Trading profit at £44.8m was 4% lower than 1979's £46.6m after allowing for a £3m increase in depreciation charges reflecting the heavy investment programme. Interest charges were £6.3m higher, a very substantial increase caused in roughly equal parts by higher rates and higher average borrowings, the latter a consequence of our determination to maintain our capital expenditure programme, the acquisition of Nuts Chocolate-fabrick BV and the effect of inflation on working capital values.

Pre-tax profit was £31.4m compared with £40.4m in 1979. £1.5m (1979 £2.4m) was attributable mainly to the consolidation of our 20% share of the profits of The Associated Biscuit Manufacturers Ltd.

## Rights Issue

The Board has announced a rights issue to raise approximately £42.0m (net of expenses) by the issue of 27,084,884 new Ordinary shares of 50p each at a price of 160p per share.

## Operations in the UK

The UK Confectionery Division traded successfully last year in a market still depressed by the disadvantage, compared with most other sections of the food industry, of the increase in Value Added Tax in June 1979. Industry tonnage was 4½% lower in 1980 than in 1979; this fall reflected not only the effect of the discriminating VAT but also, in common with many other industries, de-stocking by distributors.

In this difficult market, and facing continued intense competition, the Division maintained its market leadership, slightly increasing its tonnage share, but at some cost to its trading margins.

Particularly encouraging—and a powerful reason for having confidence in the Division's policy of supporting established major brands—was the excellent performance of Kit Kat, the Division's biggest line, which in the face of competition from both established and new products again achieved record sales.

In order to make the fullest use of the Division's strength in the chocolate biscuit count line market, where Kit Kat is the

leading brand, from the middle of the year the Division assumed responsibility for all the Group's UK biscuit interests.

An unhappy side of 1980's experience was the need for short-term working at six of the factories. Although the number of people made redundant was small, the cumulative effect of actions to control costs led to a reduction in the total number of employees of 1,400 compared with the beginning of the year.

The planned reorganisation of the Grocery Division referred to in last year's Report took place in June 1980. After the biscuit products were transferred to the UK Confectionery Division, all the remaining products—spreads, pickles, nuts, desserts and table jellies—became the responsibility of Rowntree Mackintosh Sun-Pat Ltd. This new company, which operates from a factory at Hatfield that has benefited from substantial capital expenditure on new plant and equipment, has started well.

## Operations Overseas

Exports from the UK, both external sales and intra Group, were £60m compared with £63m in 1979. Once again the Group increased its share of UK confectionery exports. The excellent external sales performance was achieved at acceptable profit margins at a time when the price competitiveness of UK exports was weakened by the strong pound and an inflation rate internationally high. This success says much for the enthusiasm and commitment of the Export Division staff and the wide, international acceptance of our products. We were delighted with the recent announcement that for the third time since 1972 the Company has received the Queen's Award for Export Achievement.

We encouraged the European Division to persist, despite intense competition and severe pressure on margins particularly on products imported from the UK, in its strategy of building brands with an eye to long term profitability. This strategy is not likely to lead to immediate trading results significantly different from breakeven, but it is vigorously and determinedly pursued—and we have the financial and managerial resources to do so—a major profit earning section of the Group will progressively emerge.

The Overseas Division, which is responsible for our companies in Australia, Canada, the Republic of Ireland and South Africa, achieved record profits, flowing from a sales value increase of 9%. Our success in these markets shows the benefits of resolutely pursued long-term marketing strategies.

The two Rowntree Mackintosh brands, Kit Kat and Rolo, currently on national sale in the USA under the licensing agreement with the Hershey Foods Corporation sold well and fully justified the confidence both companies had in their acceptability in the USA. Despite a somewhat depressed market, our Japanese licensee, Fujiya Confectionery Co Ltd, continued to seek every opportunity to develop sales of Kit Kat and Golden Toffee Wafer, the two brands they currently manufacture in quantity.

## Outlook

Our experience this year is encouraging so far as it goes. However, I do not think it would be prudent to make a firm forecast for 1981 so early in the year. We have set targets for ourselves which we believe are realistic but we are acutely conscious, as the Board of nearly every UK company must be, of economic uncertainties that can affect performance in many of our major markets, and especially in the UK. Sturdier evidence of a recovery of UK confectionery demand would do most to strengthen our confidence in 1981's outcome.

Our attitude to these times of recession and uncertainty is, firstly, to look beyond them to the next cyclical upswing, keeping our brands strong and planning to have enough efficient capacity to let us seize the chances for growth that will come; and, secondly, to recognise the pressures of the present and, without ever losing sight of the future, seek greater efficiencies of operation wherever we can. We believe these policies will achieve results, taking one year with another, that will satisfy shareholders, employees and all others who share an interest in the Group's progress and well-being.

Kenneth Dixon

KIT KAT \* QUALITY STREET \* YORKIE \* SMARTIES \* POLO \* BLACK MAGIC \* GOOD NEWS \* FOX'S GLACIER MINTS  
ROWNTREE'S PASTILLES \* AFTER EIGHT \* WEEK-END \* AERO \* ROLO \* DAIRY BOX \* TOFFO \* MATCHMAKERS  
JELLY TOTS \* WALNUT WHIPS \* DRIFTER \* BLUE RIBBON \* BREAKAWAY \* MONTEGO  
CREAMOLA \* PAN YAN PICKLES \* TABLE JELLIES \* SUN-PAT PEANUT BUTTER \* CHEDDAR SPREAD

## The world's largest distributor of earthmoving equipment

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## Companies and Markets

## INTERNATIONAL COMPANIES AND FINANCE

## Exxon and Gulf Oil earnings cut by soft product demand

BY DAVID LASCELLES IN NEW YORK

EXXON and Gulf Oil reported sharp falls in first quarter profits yesterday because of the softness of the oil products market, much as expected.

Exxon's earnings were \$1.6bn, or \$3.70 a share, down 17 per cent from last year's \$1.93bn, or \$4.40. But this included substantial gains from the impact of the strong dollar on Exxon's net foreign currency debt. Leaving these aside, operating earnings were \$1.36bn, a decline of 25 per cent on the same quarter of 1980. Revenue in the three months was \$30.3bn, down from \$27.7bn.

Clifton Garvin, chairman, said: "With the continued rise in cost of OPEC and other crude oil supplies, and conservation on the part of petroleum consumers, overall demand has declined, leaving the industry with considerable excess capacity and inability to recover increased costs in many markets. The U.S. market, in particular, has become increasingly depressed over the past year."

Exxon's capital expenditures were up nearly 50 per cent to \$2.4bn.

Gulf Oil, the fifth largest U.S. oil company, reported a 22 per

cent -earnings decline- from \$389m, or \$1.89 to \$303m, or \$1.55, reducing its return on sales from 5 per cent to 4. Revenues were up slightly to \$7.9bn.

Mr. Jerry McAfee, chairman, blamed the drop on the "significant losses" Gulf suffered on its downstream operations—refining, marketing and chemicals—in both the U.S. and Europe. The loss was \$186m compared to a profit of \$347m last year.

Earlier, Standard Oil Company (Indiana), the Amoco group, had reported a 35 per cent drop in net profits to \$376.7m as a result of a \$208.5m loss on refining, marketing and transportation.

Standard Oil of Ohio (Sohio) meanwhile reported a rise in profits from \$520.4m to \$450.7m as a result of higher prices for its Alaskan oil output. The company, 53 per cent owned by BP, has raised its dividend a third to 60 cents a share. Gulf Oil also benefited from higher prices for its oil and gas production, but the growth in profits of \$5m to \$230m was held down as a result of downstream difficulties.

THE PROPOSED merger of Standard Brands and Nabisco will leave the new company—to be called Nabisco Brands—in eighth or ninth place among the world food and drink companies.

The merged group will have a market capitalisation of around \$2bn and sales this year approaching \$6bn in a broad range of products including biscuits, breakfast cereals, peanuts and snack foods, cake mixes, pet foods, coffee and tea, confectionery and beers, wines and spirits. Non-food and non-consumer activities cover toiletries, proprietary pharmaceuticals and corn sweeteners and baking and other food ingredients.

International operations will account for about a third of total sales.

The exact position of the top food and drink companies in the world is complicated by not all companies breaking down their earnings according to source. However, the companies included in the accompanying tables derive more than half of their sales from food or drink.

Unilever is by a clear margin the largest food company in the world with some \$5.7bn

David Churchill looks at the world's leading food and drinks groups

## Nabisco and Standard Brands join forces

## TOP 10 U.S. FOOD AND DRINK COMPANIES 1980

Company	Activity	Sales \$bn
Dart & Kraft	Dairy, foods	9.4
Beatrice Foods	Foods, soft drinks	8.3
General Foods (incl. Oscar Mayer)	Foods, soft drinks	7.7
PepsiCo	Soft drinks, snacks	6.0
Coca-Cola	Soft drinks	5.9
Standard Brands/Nabisco	Biscuits, snacks, confectionery, oils	5.7
Consolidated Foods	Foods	5.3
Ralston Purina	Animal feeds	4.9
Greyhound Corporation	Meat	4.8
Borden	Dairy, foods	4.6

Companies included have more than half total sales from food or drink. U.S. figures based on last published accounts.

(\$12.45bn) of its total external sales of \$10.2bn coming from its world-wide oils, dairy, and food businesses. Animal feeds account for another \$700m. Detergents account for some \$1.7bn of sales.

Unilever is one of the dominant food processors in the UK, the Netherlands, and West Germany and its total sales in the EEC were \$5.8bn according to its last published figures.

North America accounts for slightly more than 51bn of sales, followed by the Far East with \$280m and Africa with \$700m.

The Swiss-based Nestle group is also firmly established in second place in the world food and drink markets. Instant drinks, mainly coffee, accounted for almost 31 per cent of its turnover last year, with dairy products earning a little more than a fifth of total sales.

## TOP 10 EUROPEAN FOOD AND DRINK COMPANIES 1980

Company	Activity	Sales \$bn
Unilever	UK/Netherlands	22.2
Nestle	W. Germany	18.9
Grand Metropolitan	Switzerland	16.9
Alfred Breweries	UK	15.7
Associated British Foods	UK	14.8
Imperial Group (excl. tobacco)	UK	13.7
BSN Gervais-Danone	France	12.5
Ranks Hovis McDougall	UK	11.3
Tate & Lyle	UK	10.8
Borden	UK	10.6

Companies included have more than half total sales from food or drink. U.S. figures based on last published accounts.

virtually all the markets for instant drinks, including the U.S. where competition has been particularly fierce, have increased volume sales over the past year. Sales of Nestle's dairy products have especially risen in Third World markets, where Nestle has come in for strong criticism from consumer lobby groups over its policy of promoting powdered milk in Third World countries. It is

argued that powdered milk encourages mothers not to breast-feed and thus leads to higher infant mortality rates.

In total, nearly 47 per cent of Nestle's turnover comes from Europe, 19 per cent from North America and nearly 16 per cent from Latin America and the Caribbean.

The largest U.S. food company is Dart and Kraft, although about 30 per cent of

the company's sales come from non-food areas. Dart, which produces Tupperware kitchen equipment and Duracell batteries, merged with Kraft last autumn.

Beatrice Foods, the second largest U.S. food company, also has some 27 per cent of its sales from non-food areas, mainly manufactured and chemical products. However, the bulk of its sales come from dairy and soft drinks activities, with well-known trade names in the U.S. as Dannon yogurts and 7-Up soft drinks.

Beatrice is also involved in specialty meats, confectionery and snack-foods, and agricultural products.

According to food industry analysts, the long-term trend in both Europe and the U.S. is towards greater centralisation of food companies. This is because in the future food markets will be virtually static, which therefore encourages rationalisation of processing facilities.

The other major trend, however, is towards expansion in the less developed markets, either directly by exports or by setting up local production plants.

## Oil drilling boom helps Schlumberger

By Our New York Staff

SCHLUMBERGER, the leading oil services company, rode on the back of the boom in oil exploration to register a 40 per cent increase in first quarter profits.

The company yesterday reported that net income was \$271m, or \$1.41 a share, up from \$191m, or \$1.14 a share. Revenue rose 25 per cent to \$1.43bn.

However, Schlumberger revealed that its Fairchild Electronics subsidiary suffered a 5 per cent drop in sales because of a severe slowing of orders and price reductions in the semiconductor industry.

Mr. Jean Riboud, the president, said the record results were attributable to the strength of oilfield activity throughout the world, and he noted that the number of active drilling rigs in North America had reached a record of 4,000.

Looking at the various divisions, he said drilling and production services reported record revenue, but measurement and control operations grew moderately.

He gave no figures for the revenue decline at Fairchild, which Schlumberger acquired in 1979.

## InterNorth expects profit growth

By Terry Byland

INTERNORTH, THE U.S. energy company, said the first shipments of liquefied propane gas under its 10-year contract with Shell Oil in the Brent Field in the North Sea are expected to start next year. Shipments of 260m gallons a year are projected.

Mr. W. A. Strauss, chairman and chief policy officer, said yesterday in London that the company, which earns the bulk of its profit from natural gas and liquid fuel operations in the U.S., will achieve a "good increase" in earnings this year.

Last year, the company, formerly Northern Natural Gas, earned \$211.7m on sales of \$3bn. It operates 21,500 miles of pipeline serving domestic and industrial customers in the central states of the U.S.

Mr. Strauss predicted further growth in the company's major area of business, and commented in particular on the growing use in the U.S. of propane as a fuel for trucks. This source of business is growing rapidly and now makes up 17 per cent of the company's propane sales.

Also showing signs of growth is the group's sales of polypropylene to the U.S. food packaging industry.

## International Thomson income falls by 18%

BY OUR FINANCIAL STAFF

INTERNATIONAL THOMSON Organisation, the Toronto-based holding company whose main operating businesses consist of North Sea oil and UK tourist industry and newspaper interests, yesterday announced a fall in after-tax profit from \$55.2m (US\$93.3m) to \$45.1m.

But the 1981 figure includes the predicted extraordinary debit of \$23.9m from the sale of the Times newspapers and supplements to Mr. Rupert Murdoch.

Trading profits showed an increase from \$211.8m to \$265.8m on sales of \$917.2m against \$687.1m.

After deducting the losses from discontinued operations and extraordinary losses, chiefly

attributable to Times newspapers, earnings for the year show a fall from \$36.1m or 25.9p a share to \$19.7m or 14.1p.

The per share earnings on continuing operations last year were 32.4p against 39.6p in the previous twelve months. After allowing for the loss of 4.9p on discontinued operations, against a similar loss of 13.7p in 1979, and extraordinary losses for 1980 of 13.4p, final earnings for last year fell from 25.9p to 14.1p.

The Thomson interests received \$12m or the sale of Times newspapers and supplements after losing about \$70m on the two newspapers over the previous 14 years.

## Hudson's Bay sees upturn

BY ROBERT GIBBENS IN MONTREAL

HUDSON'S BAY Company, the largest Canadian department store, controlled by Thomson family interests, expects a substantial recovery in earnings during 1981. The company includes the Bay department store chain across the country, and the Simpsons and Zellers chains, which have been acquired in the past two years.

In the fiscal year ending January, consolidated earnings fell by 29 per cent to \$373.4m (US\$61.6m), (\$2.59 a share, in-

cluding \$18.8m in extraordinary items. The company said that inflation and higher energy prices kept consumer disposal incomes down.

The Bay says it plans to spend about \$160m in the current year to open 10 new Bay stores, two new Simpsons stores, and 14 new Zellers outlets. Most of these new openings will be in growth areas of the country, mainly Western Canada. Comparable spending in the previous year was \$140.4m.

## Good second quarter for Rockwell

By Our Financial Staff

ROCKWELL International, the U.S. aerospace, motor products and electronics company, pushed up net profits from \$79.7m to \$82.6m in the second quarter to March 31, to almost offset the decline recorded in its opening quarter.

Sales of the group, which is prime contractor on the Space Shuttle and its main engine, were unchanged in the period at \$1.8bn. Per share profits were \$1.22 against \$1.08.

Despite the improvement, profits were slightly down from \$148.4m to \$148m for the half year on sales of \$3.4bn against \$3.3bn. Earnings per share were \$1.95 against \$2.02.

Rockwell said second quarter earnings from its aerospace business were substantially improved. Profits were also aided by a significant increase in interest income and an improved performance by its general industries business.

Aerospace results included a pre-tax gain of \$15m on the sale of its general aviation division. It said results were hurt by lower automotive earnings because of the continued depression in the car and truck market, and lower electronics earnings, mainly as a result of the discontinuance of a product line.

The total order backlog was \$7bn at March 31, compared with \$7.7bn a year earlier.

## Foreign D-Mark bond halved

BY FRANCIS GHILES

A DM 150m foreign Deutsche mark bond was launched yesterday for the World Bank by Deutsche Bank. This is one-half of what was initially planned at the German Capital Markets Sub-Committee meeting earlier this month. The cut reflects the relative lack of interest in acquiring such paper.

The Bundesbank would not have been keen to see the size of the issue kept at DM 300m. It was thought that German investors were buying large amounts. The German central bank is not keen to promote capital export in any shape or form at present. The scaling down of the size of the issue, however, ensured a good showing in the secondary market where the bonds finished around the price of issue at 99.

In the dollar sector the first oil-linked Eurobond convertible at a \$30m bond to 1990 for the U.S. company, Enbridge, was priced yesterday. Before it was priced yesterday, the indicated coupon of 7.5 per cent

was increased to 8 per cent, the initial amount of \$30m cut by one-third and the yield, available to investors, was increased from 12.4 to 14 per cent.

Swiss franc bond prices moved up by yesterday and only one new issue was announced, a \$100m 10-year public issue for Japan Development Bank, which carries a coupon of 8.5 per cent and is managed by Swiss Bank Corporation.

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## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Wednesday, May 13.

U.S. DOLLAR		Change on					
STRAIGHTS		Issued	Bid	Offer	Day	Week	Yield
Amer. Air 15% 8/81 (WV)		100	99 1/4	100 1/4	0	0	15.19
Amoco 13% 8/81		76	99 3/4	100 3/4	0	0	14.73
CIBC 14% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 12% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 10% 8/81		300	99 3/4	100 3/4	0	0	14.66
Chrysler 8% 8/81		200	99 1/4	100 1/4	0	0	14.73
Chrysler 6% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 4% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 2% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 0% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 1% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 2% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 3% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 4% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 5% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 6% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 7% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 8% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 9% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 10% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 11% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 12% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 13% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 14% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 15% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 16% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 17% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 18% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 19% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 20% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 21% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 22% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 23% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 24% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 25% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 26% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 27% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 28% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 29% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 30% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 31% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 32% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 33% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 34% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 35% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 36% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 37% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 38% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 39% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 40% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 41% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 42% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 43% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 44% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 45% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 46% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 47% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 48% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 49% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 50% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 51% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 52% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 53% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 54% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 55% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 56% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 57% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 58% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 59% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 60% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 61% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 62% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 63% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 64% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 65% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 66% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 67% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 68% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 69% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 70% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 71% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 72% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 73% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 74% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 75% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 76% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 77% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 78% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 79% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 80% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 81% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 82% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 83% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 84% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 85% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 86% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 87% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 88% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 89% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 90% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 91% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 92% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 93% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 94% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 95% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 96% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 97% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 98% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 99% 8/81		100	99 1/4	100 1/4	0	0	14.73
Chrysler 100% 8/81		100	99 1/4	100 1/4	0	0	14.73



## Consumer goods slump takes toll of Moulinex

DODSWORTH IN PARIS

THE SLUMP in the French and European consumer goods market took a heavy toll of Moulinex, the French kitchen and household equipment group, whose net profits dropped by almost 35 per cent, from FF9.0m to FF5.9m (\$12m) for 1980.

The company's consolidated sales rose by only 5.5 per cent against a domestic inflation rate of 13.8 per cent, from FF2.1bn to FF2.2bn. Depreciation amounted to FF139.4m, an increase of almost 7 per cent. Moulinex's performance was

expected to decline substantially last year following the announcement by M. Jean Mantelet, its chairman and founder, that he was looking for closer links with a larger group to ensure the future of the company. M. Mantelet, who has a 65 per cent stake in the business, has made it clear that he would support a merger, but despite persistent rumours, no bidder has so far announced itself.

The company has introduced substantial short-term working

this year. It admitted yesterday that its stocks remained high, but added that cuts in output should help it to get back to a better balanced situation.

Moulinex is aiming for a recovery led by a number of new, more sophisticated products. Some of these have already been introduced, but they only had a marginal impact on sales at the end of last year. The group added that it was continuing with its international diversification, particularly in South America.

## Dividend cut from Solvay as earnings tumble

By Giles Merritt in Brussels

SOLVAY, the giant Belgian chemicals group, has announced a dramatic profits tumble for 1980 and it is to cut its dividend. Despite a further increase in consolidated turnover, profits have plunged to BFr 1.98bn (\$56m) from the BFr 5.1bn achieved in 1979.

Solvay said that the setback was due to weak demand for plastics, raw materials price rises, and the group's own investment drive in the U.S. Sales rose by 14 per cent to BFr 138.5bn.

In September last year, when declaring its half-year interim figures, Solvay warned that net earnings for the first half had fallen by 7.5 per cent on the same 1979 period and stood at BFr 1.68bn. It added that prospects for the rest of the year were "not encouraging."

The Belgian group had also warned a year ago that the exceptionally high profits and sales achieved during 1979 reflected stock building by industry that was liable to hit Solvay's 1980 performance. In 1979 turnover rose by 27 per cent from BFr 95bn to BFr 121bn, and net profits leapt by 44 per cent from the BFr 3.26bn of 1978.

Dividends on the A and B shares are to be cut by a fifth to BFr 200 per share with the payment on the C shares moving down by a similar percentage to BFr 80.

## French groups in merger talks

BY DAVID WHITE IN PARIS

TWO IMPORTANT French holding groups, Pricel, based mostly on textiles, and Chargeurs Réunis, with interests in shipping and air transport, are studying plans for a merger.

Share-exchange terms for the formation of the new group, which would use the name Chargeurs Réunis, are due by the middle of June so that they can be put to shareholders at the end of July. Pricel, which has built up diversified interests to offset the decline in the textile industry, already owns 24 per cent of Chargeurs Réunis.

The merger would also bring in Société Financière de l'Armement, a finance unit two-thirds controlled by Chargeurs Réunis. It is also proposed to absorb Société Financière d'Investissement et de Place-

ments—a leading shareholder in Chargeurs Réunis.

Pricel reported a drop of almost 8 per cent in its consolidated earnings for last year, to FF1.06m (\$20.6m) from FF1.15m, including for the first time its share in profits from Chargeurs Réunis. Turnover was 15 per cent down to FF1.8bn as a result of the sale of five textile plants and the closing down of four others.

The company, which intends to hold its net dividend at FF1.950 a share, said that on the basis of results in the first quarter, this year should see a marked recovery in its industrial subsidiaries.

Chargeurs Réunis, despite strong competition and poor results on its main shipping routes, improved its consolidated net earnings last year

by 25 per cent to FF1.128m from FF910m. Turnover was 14 per cent higher at FF6.44bn.

The company, which like Pricel is proposing to maintain its dividend of FF1.250 net a share, said that last year's trends were continuing this year.

In a separate deal, IFI International—an offshoot of Instituto Finanziario Industriale (IFI), holding company of the Agnelli family—is to acquire Chargeurs Réunis's 50.8 per cent stake in Safe-Alcan, a French concern engaged in the rubber industry, writes Rupert Corwell in Rome.

The agreement stipulates that Chargeurs Réunis will take direct control of the existing 65 per cent stake held by Safe-Alcan in Ste. Seppie, a company operating in the cosmetics and pharmaceuticals field.

## BMW profits

fall but

## Payment held

By Kevin Done in Frankfurt

THE WEST GERMAN manufacturer of high-performance cars and motor cycles, Bayerische Motoren Werke (BMW) is maintaining its dividend payment at DM 10 a share despite a fall in after-tax profits.

The company boosted its turnover worldwide by 9.6 per cent to DM 8.12bn (\$3.76bn) last year, but suffered an 8.5 per cent drop in parent company after-tax profits to DM 160m (\$74.08m) compared with DM 175m in 1979. More than half of the BMW equity is held privately by the Quandt family.

Despite the recession in important world car markets BMW managed a marginal increase in production and volume sales of 1.2 per cent.

The company suffered a serious decline in sales in the home market, in common with nearly all domestic car makers,

## Shipping upturn boosts Van Ommeren result

BY CHARLES BATCHELOR IN AMSTERDAM

VAN OMMEREN, the Dutch shipping, storage and transport group, reported a near doubling of profits in 1980 and plans to pay a sharply higher dividend. Profits in the current year are also expected to develop favourably.

Net profit rose to FF 92.4m (\$38.5m) from FF 47.5m in 1979 with much of the improvement occurring in the shipping and tank storage divisions. Earnings per share rose to FF 3.92.

The company proposes a final

dividend of FF 2.20, taking the total payment to FF 3.20 a share, compared with FF 1.80 the year before. The final payment may be taken either in cash or as FF 1 in cash and FF 0.50 in shares.

At the time of the announcement of the 1980 half-yearly figures Van Ommeren pointed to favourable developments in the dry cargo market and its tank storage activities as well as the modernisation of the group fleet.

Net earnings have improved to FF104.1m (\$20.4m) from FF80.7m despite a modest decline to FF95.5m from FF100.8m in operating profits. Parent company operating profits totalled FF100.7m against FF80.2m.

## Good year for Poclair

POCLAIR, THE French maker of earthmoving equipment which is 40 per cent controlled by Tenneco-Case of the U.S., has increased 1980 net profits by 29 per cent but is again not paying a dividend, writes our Financial Staff.

Net earnings have improved to FF104.1m (\$20.4m) from FF80.7m despite a modest decline to FF95.5m from FF100.8m in operating profits. Parent company operating profits totalled FF100.7m against FF80.2m.

## State funds for Danish steel plant

By Hilary Barnes in Copenhagen

THE DANISH Government has asked the European Community to approve a financial reconstruction of Det Danske Staalvalseværk, the scrap-metal steel works. The plan is understood to involve a substantial government subsidy, as well as funds put up by shareholders and financial institutions.

It is felt here that the Community will react favourably to the Danish plan on the grounds that the mill is the only one in Denmark, is small by European standards, and is one of the most modern in Europe.

The financial package is expected to total Dkr 750m (\$51m), including a government investment of Dkr 200m. Details may be revealed next Tuesday at the annual meeting.

The steel works produces just under 800,000 tonnes of crude steel a year, and about 650,000 tonnes of milled steel. Its 1979 turnover was Dkr 1.17bn (\$172m) on which there was a loss of Dkr 132m.

## Income dips at Societe Generale de Banque

BY OUR BRUSSELS STAFF

BELGIUM'S largest bank, the Societe Generale de Banque, increased its non-consolidated balance sheet by 17 per cent last year to BFr 1,002.2bn. Net profits, however, dipped to BFr 1.9bn (\$54m) from BFr 1.98bn.

The bank ascribed the slow-down in earnings to the reduced profitability of Belgian industry. This in turn reflects the country's high interest rate levels. Other factors include the slower growth of savings in Belgium and increases in the bank's own general costs have also contributed.

The rise in the balance sheet, however, was for 1980 a marked

improvement over SGB's performance in 1979, when the balance sheet increased by 14.5 per cent over the year before.

For 1980, deposits and the yield from issuing cash certificates rose by 10.6 per cent over 1979, to BFr 527.5m, which shows a slight improvement over 1979 when the year on year rise in customer deposits had been only 10.1 per cent.

Bankers' deposits, though, increased by 28.8 per cent over 1979, which showed a substantial gain over the 20.4 per cent advance recorded in 1979 on 1978.

Dividend is being maintained at BFr 225 a share.

## Aker reduces losses

BY FAY GJESTER IN OSLO

AKER, the Norwegian shipbuilding and offshore fabricating group, made an operating loss after depreciation of Nkr 4.3m (\$784,814) in 1980, compared with one of Nkr 15.8m in 1979. Most of its member companies maintained activities throughout the year but profitability was poor.

Product prices were depressed by world overcapacity, and on some contracts operating costs exceeded budget estimates. The group forecasts

an improvement this year as increased activity on Norway's continental shelf leads to more profitable oil-related orders. It does not expect to reap the full benefit of the offshore upswing, however, until 1982-83.

Turnover fell to Nkr 2.3bn from Nkr 3.7bn a year earlier. For the seventh year running, no dividend is being paid.

The group's net result, after special items and year-end appropriation, was a profit of Nkr 10.5m, compared with a deficit of Nkr 3.9m in 1979.

## Fiat lifts stake in Sofim

BY RUPERT CORNWELL IN ROME

FIAT, IN which IFI has a 30 per cent controlling interest, has confirmed that it has acquired the 24.5 per cent interest formerly held by Renault, the state-owned French motor company, in the capital of Sofim, the diesel engine manufacturing concern based close to Foggia in southern Italy and capitalised at L30bn (\$28m).

The transaction increases the Turin-based car manufacturer's stake in Sofim to 95 per cent; the remaining 5 per cent stays

in the hands of Alfa Romeo, the number two Italian motor group.

The 2,000cc and 2,500cc engines produced by Sofim are mostly used to equip the diesel versions of Fiat's 131 and 132 models. Renault uses them for its "Master" commercial vehicle.

This will continue to do, with the difference that henceforth it will buy the engine direct from Sofim, instead of being automatically entitled to a share of the output.

هذا من اجل

This announcement appears as a matter of record only.

April 1981



The Rivers State of Nigeria

U.S. \$15,750,000

Medium Term  
Project Loan

U.S. \$29,038,717

Fixed-Rate Loan

(with the funding and payments guarantee of  
the Export Credits Guarantee Department)

for the Reactivation, Modernisation and Expansion of the  
Container Glass Factory, Port Harcourt

Guaranteed by:

The Federal Republic of Nigeria

Managed by:

American Express Bank

International Group

Midland Bank Limited

National Westminster Bank Group

Provided by:

Midland Bank Limited

International Westminster Bank Limited



American Express International Banking Corporation

This announcement appears as a matter of record only.

April 1981



The Imo State of Nigeria

U.S. \$18,750,000

Medium Term  
Project Loan

£6,033,000

Fixed-Rate Loan

(with the funding and payments guarantee of  
the Export Credits Guarantee Department)

for the Owerri Capital City Industrial Infrastructure Project, Phase 1

Guaranteed by:

The Federal Republic of Nigeria

Managed by:

American Express Bank

International Group

Midland Bank Limited

National Westminster Bank  
Group

Standard Chartered Bank Limited

The Sumitomo Bank, Limited

Provided by:

Midland Bank Limited

Standard Chartered Bank Limited

International Westminster Bank Limited

The Sumitomo Bank, Limited

Agent:



American Express International Banking Corporation

## J.C. Penney International Capital N.V.

U.S. \$100,000,000

12½% Deferred Purchase Notes Due 1986

unconditionally guaranteed by

J.C. Penney Financial Corporation

Paid as to U.S. \$250 per Note

and payable as to U.S. \$750 per Note

on 1st May, 1981.

### Notice to Note Purchasers

NOTICE is hereby given to persons entitled to Notes that payment of the final installment of U.S. \$750 per Note is due to be made to J.C. Penney International Capital N.V. ("Corporation") on or before 1st May, 1981 ("due date") or, immediately available funds.

Accordingly:

(A) any person shown in the records of CEDEL S.A. ("CEDEL") as having paid the final installment of the issue price on account of such Notes must either—

(i) authorize CEDEL, not later than its opening of business on 20th April 1981, to debit his account with CEDEL on that day with the amount due in respect of the holding of partly paid Notes as shown in CEDEL's records as at the close of business on 20th April 1981 at the rate of U.S. \$750 per Note in order that CEDEL can make payment or, immediately available funds to the Corporation on behalf of such person on 1st May 1981; or

(ii) make payment in New York Clearing House Funds not later than 10.00 a.m. New York time, on 30th April 1981, of the amount due in respect of his holding of partly paid Notes, at the rate of U.S. \$750 per Note, to the account of CEDEL at Citibank N.A., Corporate Trust Office, 55 Broadway, 14th floor, New York, NY 10043, U.S.A. Account No. 1064-5071, in favor of J.C. Penney International Capital N.V. It is essential that each such person notify CEDEL prior to 10.00 a.m. New York time, on 30th April 1981 of the number of Notes in respect of which such person is making payment, the amount of such payment and of the bank or other agent through whom such payment is to be effected.

(B) any person shown in the records of Euro-clear Clearing System Limited ("Euro-clear") as having paid the first installment of the issue price on account of such Notes must authorize Euro-clear not later than its opening of business on 20th April 1981, to debit his account with Euro-clear on that day with the amount due in respect of his holding of partly paid Notes as shown in Euro-clear's books at the close of business on 20th April 1981, at the rate of U.S. \$750 per Note.

The Corporation is entitled to accept payment of the final installment of the issue price of any Notes at any time after the due date for payment thereof but may elect at any time after 1st May, 1981 not to accept such payment. No payment made after 1st May, 1981 due date shall be accepted unless accompanied by a further payment representing interest accrued at the rate of 15% per annum calculated from (and including) 1st May, 1981 to (but excluding) the date of actual receipt by the Corporation of payment. In the event that payment of the final installment in respect of any Note is not made on or before 1st May 1981, the Corporation will be entitled (subject to its right to sole and absolute discretion) to accept later payment to retain the first installment of the issue price previously paid for such Note and will have no obligation to repay such installment or to pay interest thereon for any period subsequent to 1st May 1981.

Please note that fully paid interests in the temporary Global Note will be exchangeable for Notes in definitive form not earlier than 30 days following completion of the distribution of the Notes (as determined by Credit Suisse First Boston Limited) but not to be before 15th August 1981 upon consideration to CEDEL (either directly or through Euro-clear) of such fully paid interests and the definitive Notes to be received in exchange therefor are not U.S. nationals or residents.

Neither CEDEL nor Euro-clear will clear any transactions in the Notes for settlement on or after 1st May 1981 unless such transactions are in fully paid Notes.

J.C. Penney International Capital N.V.

24th April 1981.

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## M. P. KENT LIMITED

Property Development

### INTERIM STATEMENT

6 Months to	31.12.80	31.12.79
	£'000	£'000
Sales	10,367	7,783
Profit before Taxation	2,074	1,516
Taxation	—	37
Profit after Taxation	2,074	1,479
Cost of Dividends	123	107
Earnings per Share	9.7p	6.9p

- \* Profit at the interim stage of £2,074,142 is up 37% on corresponding period for the previous year.
- \* Interim dividend raised 15% to 0.575p per ordinary share.
- \* The policy of expanding into prime property developments for forward trading continues and to this end a further major site acquisition has been made in Holborn, London for a 40,000 sq ft gross office development.
- \* Satisfactory progress continues with our various existing property development schemes. The sales and profits from those developments now under construction should reflect substantially in our future cash flow and trading results.

M. P. Kent, Chairman



M. P. Kent Limited,  
Northcliffe House, Colston Avenue, Bristol. Tel. (0272) 214971

### U.S.\$25,000,000 Guaranteed Floating Rate Certificates of Deposit due 26th April, 1983 **Banco Internacional de Colombia (Nassau) Ltd.**

(Incorporated in the Commonwealth of the Bahamas)

Unconditionally Guaranteed by

**BANCO INTERNACIONAL DE COLOMBIA**

(Incorporated in the Republic of Colombia)

In accordance with the terms and conditions of the above-mentioned Certificates of Deposit and the Fiscal Agency Agreement dated April 21st, 1980 among Banco Internacional de Colombia (Nassau) Ltd., Banco Internacional de Colombia, certain Financial Institutions named therein and Citibank, N.A. as Fiscal Agent, notice is hereby given that for the six month interest period from 24th April, 1981 to 26th October, 1981, the Certificates will carry an interest rate of 16 1/2% p.a. The relevant Interest Payment Date will be 26th October, 1981 and the interest then payable per U.S.\$500,000 nominal of the Certificates will be U.S.\$42,717.01.

April 24th, 1981  
By: Citibank, N.A., Fiscal Agent

**CITIBANK**

Companies  
and Markets

## INTERNATIONAL COMPANIES and FINANCE

### Iscor sells part of Metkor to Rembrandt

By Our Johannesburg Correspondent

ISCOR, South Africa's state-owned steel producer, has sold part of its investment in Metkor to Partnership in Industry, a wholly-owned subsidiary of Rembrandt, the diversified tobacco concern, as part of its policy of disengaging from private sector enterprise. The companies decline to disclose details of the sale, but the shares are believed to have been sold at a market-related price. This would put a value of about R8m (US\$10m) on the ordinary share part of the deal.

Metkor is an industrial holding company with a 37.1 per cent interest in African Gate, the engineering company, 37.3 per cent of International Pipe and Steel Investments (which in turn has 52 per cent of Stevart and Lloyds and Dorbyl, the steel engineering companies), 38.7 per cent of Union Steel, and the entire share capital of Wispeco Holdings, the wire rope manufacturer, and Hart, the cookware manufacturer.

The Rembrandt subsidiary spent the R8m or so to acquire 10.5m Ordinary Metkor shares from Iscor. In addition, it has bought 4.1m of the 4.9m Metkor 10.5 per cent cumulative convertible non-redeemable preference shares held by Volkskas Industries, a wholly-owned subsidiary of the Volkskas group, the banking and finance concern. Though these transactions apparently give Rembrandt less than a 14 per cent stake in Metkor, Mr. Joggie Vermooten, the deputy chairman of Metkor, and Volkskas say that when the preference shares are converted in October 1981, Rembrandt will have 20 per cent of Metkor's equity. Iscor will be left with a 30 per cent interest.

Exposure of the Metkor sale has raised the idea in Johannesburg that Iscor's next move will be to sell all or part of its 45 per cent interest in Samancor, one of South Africa's major producers of ferro-alloys and manganese and iron ores. Tommy Muller, the Iscor chairman, says, however, that this is not being considered at present.

In 1977, Iscor sought to sell its Samancor stake to General Mining, the mining house. A substantially higher bid from Anglo American led to Government intervention.

### Multi-Purpose Holdings to make record rights issue

BY WONG SULONG IN KUALA LUMPUR

MULTI-PURPOSE Holdings (MPH), the financial arm of the Malaysian Chinese Association, the Chinese partner in the Government, is to raise \$85m ringgit (US\$ 165m) by way of rights—the largest ever issue of the kind in Malaysia or Singapore.

The proceeds of the issue will go to finance the group's expansion plans, which include a stake of something less than 50 per cent in United Malaysian Banking Corporation, an estimated 150m to 200m ringgit, the purchase of Inter-Continental Housing Development, the Hong Kong company with substantial property interests in Malaysia for 200m ringgit, and the purchase of a 1,700 acre estate with housing potential near Kuala Lumpur, at a cost of 33m ringgit.

A broad capital reorganisation will increase the MPH's paid-up capital to 380m ringgit,

making it Malaysia's biggest non-oil company in terms of issued shares.

MPH said it would capitalise 14.7m ringgit from its share premium account and 52.3m ringgit from its capital reserve account to make a three-for-five scrip issue. At the same time, it will make a one-for-one rights issue of 1 ringgit shares to be sold at 1.5 ringgit.

A further rights issue of 100.7m shares, priced at 1.75 ringgit each, is to be made to Multi-Purpose Cooperative which will end up holding more than 50 per cent of MPH.

Multi-Purpose Cooperative has over 25,000 members, who are also members of the MCA. Meanwhile, two of MPH's publicly quoted companies, Malaysian Plantations, and Bandar Raya Developments, have announced improved earnings for the year ended December.

Malaysian Plantations lifted

pre-tax profit by just 4 per cent to 14.5 ringgit, and is declaring a final dividend of 12 per cent. Bandar Raya, a property developer, reported better results, with pre-tax earnings rising by 30 per cent to 9.2m ringgit. It is paying an unchanged dividend of 10 per cent.

MPH was formed five years ago by the MCA to encourage Chinese to venture into large-scale business, as opposed to traditional family-based enterprises. Earlier this year, the group's plan to buy 51 per cent of United Malaysian Banking Corporation, Malaysia's third largest bank, ran into political opposition from the Malays. A compromise formula is currently being worked out.

MPH has also said it would be seeking a public listing on the Kuala Lumpur stock exchange later this year, although the form of listing has not yet been disclosed.

### NTT develops largest computer

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

JAPAN'S state telecommunications monopoly, Nippon Telegraph and Telephone, has developed a computer which it says has the world's largest main storage capacity. The so-called DIPS-II Model 45 can accommodate 128 megabytes of information, approximately four times as much as other recently announced big computers.

The NTT computer, of which a single unit has so far been built, is designed for telecom-

munications use, rather than for general purposes, and will be built only for NTT itself. The manufacturer of the computer will be Fujitsu, Japan's leading commercial computer maker.

NTT has three research laboratories in which equipment for use in its telecommunications networks is developed in partnership with engineers from the private sector. The corporation does not manufacture equipment but

places orders with private companies. Apart from Fujitsu, both Hitachi and NEC have built earlier models in the DIPS-II series.

NTT's report of the new computer comes two months after an announcement by Hitachi of a new computer in its M series, said at the time to be the most powerful in the world. Fujitsu is also expected to come out with a new computer in the near future.

### OIL PRODUCT VENTURE IN PACIFIC AREA

### Kuwait furthers downstream ambitions

BY PATRICK COCKBURN

THE KUWAIT Petroleum Corporation (KPC), the national oil company, has agreed with Pacific Resources of Honolulu to set up a joint venture to supply petroleum products to customers in the Pacific area.

KPC will contribute \$185m in cash to the venture, which will be owned equally by the two partners.

Pacific Resources will manage the new venture, and put in its oil refining, marketing and related petroleum operations. Last year, the company had sales of \$838m.

KPC is currently negotiating two other joint ventures, in

Bahrain and Malaysia. In Bahrain, Kuwait will join the local government and Saudi Arabia in establishing a new cracking facility at the 250,000 barrels a day Awaji refinery. This will cost \$400-\$600m and most of the crude for the refinery will come from Saudi Arabia.

In Malaysia, KPC is planning to enter a joint venture with the national oil company, Petronas, to set up a 200,000 barrels a day refinery near Kuala Lumpur.

Two options are being considered, according to the Middle East Economic Survey. Petro-

nas, it is said, will either build the refinery itself, with KPC installing its own cracking facility nearby, or Petronas will look after the distillation and join with KPC in looking after the cracking with KPC.

All three schemes are part of Kuwait's attempt to move into downstream operations in the oil industry, both by increasing its own refining capacity to some 750,000 b/d and by entering joint ventures overseas.

KPC recently established the Kuwait Overseas Petroleum Exploration Company, capitalised at \$364m, as a wholly owned subsidiary. This company

will undertake oil exploration and field development. KPC also set up, at the end of last year, the Kuwait International Petroleum Investments Company.

The corporation sees its future as moving away from the sale of crude oil to the major oil companies, and towards refining and marketing. Following the recent quarrel with its main customers over a premium of \$5.50 charged on the price of much of its crude, Kuwait is likely to reduce its sales to about 1.2m b/d compared with a previous ceiling of 1.5m b/d.

This is neither an offer to sell nor a solicitation of an offer to buy any of these securities. The offering is made only by the Prospectus.

2,000,000 Shares

### International Income Property Inc.

#### Common Stock

The Company is offering to holders of its outstanding Common Stock at the Subscription Price stated below the right to subscribe for additional shares of Common Stock, through the exercise of transferable Rights, at the rate of one share for each one share of Common Stock held of record at the close of business on April 2, 1981.

The Subscription Offer will expire at 8:00 P.M., New York Time, on April 23, 1981.

The underswriters have agreed, subject to certain terms and conditions, to purchase any unsubscribed shares and, both during and after the subscription period, may offer shares of Common Stock as set forth in the Prospectus.

Subscription Price \$9.50 Per Share

Copies of the Prospectus may be obtained in any State in which this announcement is circulated from only such of the underswriters, including the undersigned, as may lawfully offer the securities in such State.

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April 2, 1981

Compagnie de Banque et d'Investissements

Pierson, Holding & Pierson N.V.

Banca del Gottardo

### Spending boom lifts CNA profits

By Our Johannesburg Correspondent

CNA INVESTMENTS, the South African retailer of periodicals, books and audio equipment has benefited strongly from the country's consumer spending boom. In the year to February 28, turnover rose 29.3 per cent to R90.5m (\$112m), from R70m in the previous year, while pre-tax profit was 89.8 per cent ahead, at R8.65m (\$10.7m) compared with R4.56m.

The management says that all subsidiaries traded strongly over the year, and that CNA itself increased its market share in the highly competitive retail sector. Central Data systems was sold to Lucem Holdings, with effect from September 1, for R750,000 in cash and R1.7m in certificates which are automatically converted into Lucem shares at market-related prices in 1983.

A total dividend of 50 cents a share has been declared, from earnings of 165.8 cents. During the preceding year the dividend total was 33 cents and earnings per share 82.2 cents.

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We are pleased to announce that

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APRIL 1981

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NEDERLAND B.V.

U.S. \$30,000,000  
Euro-Commercial Paper Programme  
Guaranteed by

**Marubeni Corporation**

The undersigned has been appointed exclusive issuing agent  
for the Euro-Commercial Paper of Marubeni Nederland B.V.

**Credit Suisse First Boston Limited**



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April, 1981



# BRDESCO

**Banco Brasileiro de Descontos S.A.**  
São Paulo

**U.S. \$ 65,000,000**

**Medium Term Loan  
(Resolution 63)**

Managed by  
**Deutsche Bank Aktiengesellschaft**  
London Branch

**The Sanwa Bank, Limited**  
New York Branch  
**Société Générale**

Provided by  
**Deutsche Bank Aktiengesellschaft**  
London Branch

**The Sanwa Bank, Limited**  
Panama Branch  
**Société Générale**

**Associated Japanese Bank (International) Limited**

**Banca Nazionale dell'Agricoltura**  
New York Branch

**European American Bank (Bahamas) Limited**

Agent

**The Sanwa Bank, Limited**  
New York Branch

Brian Groom looks at the new face of East-West espionage

## Subversion: a two-way traffic

AT THE height of the Anthony Blunt spy scandal in Britain at the end of 1979, Mr. George Young, a former deputy director of MI6, declared that Soviet intelligence activities had shifted in emphasis since the 1930s from recruitment at the old universities to subversion in industry.

From the other side of the ideological divide, the Soviet news agency Tass has claimed that the U.S. Central Intelligence Agency is providing funds, ostensibly raised by the AFL-CIO union federation, to buy printing and duplicating equipment which is smuggled into Poland for use by the independent union Solidarity.

A succession of similar allegations of secret banky-panky with trade unionists on either side of the Iron Curtain has surprised no-one in an uncertain world of decaying détente. Mr. Chapman Pincher, the self-appointed spy-watcher par excellence, claims that some left-wing union leaders and officials follow instructions from Moscow to try to reduce British living standards so that those prevailing in the Soviet Union will not seem so harsh.

But because assertions are generally offered more freely than evidence, because so much can be put down to propaganda, and because independent witnesses are rare in the strife-torn world of international trade unionism, few have even begun to ask the important question: how far are the allegations true?

Attention in the West has tended to focus on big power involvement with Third World union politics. The charity War on Want stirred up controversy in Britain in 1978 by publishing "Where Were You, Brother?", a book by Don Thomson and Rodney Larson which alleged that links between the Trades Union Congress's international department and the Foreign Office were unhealthily close, and that Western trade unionists' money was being used against the interests of genuine Third World workers' movements,

instead favouring the political and commercial aims of Western governments and business.

It drew together the many allegations of CIA "covert activities," citing evidence from Senate reports and from, among others, former CIA agents Philip Agee and Joseph Smith. The book also detailed some of the activities of the Prague-based World Federation of Trade Unions, the Communist world's union international. But Mr. Thomson, although he says the WFTU is "completely run" by the KGB, the Soviet intelligence service, has described the WFTU as "more of a shambles than any real and significant force."

However, there are those who feel that direct East-West intelligence in the trade union field has become a boom industry as Western involvement in Eastern European economies has grown and the Eastern bloc has tried to penetrate Western markets.

Dr. G. K. Busch, former international research head of the U.S.'s United Auto Workers (UAW) and former assistant to the general secretary of the Geneva-based International Chemical, Energy and General Workers Federation (ICF), claimed in a report published last year by the London-based Economist Intelligence Unit that Russian, Czechoslovak, and Polish intelligence organisations had made a "substantial effort" to expand contacts among Western unionists. This had become the main espionage field after military intelligence, he said.

It provoked counter-intelligence efforts in which "British, American, French and German trade unionists" are routinely observed by their security forces interested in whom they meet and where they travel. These were supplemented by "positive intelligence efforts towards supporting and sustaining Eastern European 'dissident' labour activities."

Mutual trade union penetration, Dr. Busch claimed, was aimed not only at providing information on products, mar-



ANTHONY BLUNT  
A shift in emphasis

kets and industrial relations problems which could be exploited, but also at establishing "sleepers" who in a war could try to disrupt production, energy supplies, and transport and communications links.

The independent credentials of Dr. Busch's two former employers (he subsequently became a London consultant) are good. The Auto Workers split from the AFL-CIO in 1968 after a flood of accusations that the latter had been a conduit for CIA funds.

The ICF fought a long jurisdictional war with the now defunct, Denver-based, International Federation of Petroleum and Chemical Workers, which was repeatedly alleged to be a CIA creation. The ICF has also shown hostility to the Eastern bloc: its general secretary, the Canadian Mr. Charles Levinson, is the author of the book *Vodka-Cola* which criticises the transfer of Western production to the East to take advantage of low wages and a shackled workforce.

Dr. Busch cites as evidence of subversion by the Eastern bloc: the conviction in 1976 of Hans Faltermeter of the West

German Public Service Union for supplying union secrets to East Germany, and the subsequent implication of "other officials of the DGB (union federation) the revelation in 1978—that Vladimir Bukrayev, who headed the publications department of the UN's International Labor Office in Geneva, was a KGB agent; the subsequent exposure of Bukrayev's ILO colleague Grigori Miagkov; the accusations in 1979 by the defector Arkady Shevchenko against Soviet personnel at the UN; and a claim that Josef Frolik, the Czechoslovak defector, spent years in the UK spying mainly on trade union affairs.

Mr. Boris Averyanov, head of the International Affairs Department of the Soviet All-Union Central Council of Trade Unions and a regular visitor to Britain's TUC conferences, is described as a "colonel in the KGB."

Dr. Busch describes this catalogue as "sketchy"; but he offers no evidence at all of Western activities. Assuming their existence, he describes reasons for them: apart from the political advantage of promoting dissidence, Western Governments "see economic advantage in side-stepping Eastern European dumping of products."

True or not, Western Governments have probably felt a temptation to nurture the industrial unrest, which the Eastern bloc's Soviet masters fear so much, and which has played a part in successive cracks in the Communist monolith from the East German workers' revolt in 1953 onwards.

These have reached a peak with the powerful alliance between intellectual dissidents and workers in the Polish crisis. Consistently Moscow has sought to compromise Solidarity's independence and split the workers from the dissidents, by lining it up with familiar Cold War enemies.

What Tass did not say was that even if the allegations are

true, the activities would be very little different from those of Eastern Europe in support of the Portuguese Communist union federation CGTP-Inter-sindical, which has received money, printing supplies, propaganda specialists and organisers from comrades Eastern bloc unions practically indistinguishable from their governments.

But alongside any temptation for Western governments to interfere discreetly, there are dangers. Solidarity has been taking its first, tentative steps in the murky waters of trade union internationalism. In the latter's long history what has survived, in Dr. Busch's words, is "the Cold War battle for advantage." If Solidarity were now caught making the wrong sort of friends, the Russians would score a propaganda victory.

In the wider arena it is in practice impossible to establish the real extent of trade union subversion and counter-subversion. But a heightening of the propaganda war tends to strengthen the hands of those who argue for more of the real thing, and new battles would only further weaken the spirit of trade union internationalism, long a victim of the Cold War.

The International Labour Organisation, a somewhat fragile forum for co-operation, suffered a major blow in 1977 when the U.S. pulled out in protest at the ILO's "politicisation" and ineffective record on human rights. The Americans rejoined last year, but received an immediate slap in the face in the form of a resolution condemning Israeli settlements on the West Bank.

Now the ILO, in a further blow to its credibility, has had to give up investigating charges that the Soviet Union contravened its Convention 87 by suppressing free trade unions. Soviet refusal to co-operate made the inquiry pointless.

\* War on Want, 467 Caledonian Road, London N7 9BE. 01 20  
† Special Report No. 75, EIU, 27 St. James's Place, London SW1A 1NT. E3.

### ELANDSRAND GOLD MINING COMPANY LIMITED

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The Committee of The Johannesburg Stock Exchange has granted a listing for the letters of allocation and subsequently for the shares, as follows:

- (a) Renounceable letters of allocation (nil-paid) in respect of 21 135 587 shares will be listed from April 27 1981 to May 20 1981, both days inclusive. Dealings on The Johannesburg Stock Exchange from April 27 to May 1 1981, inclusive, will be for settlement in Account No. 18; thereafter dealings will be for normal settlement.

The last day for splitting renounceable letters of allocation will be May 21 1981.

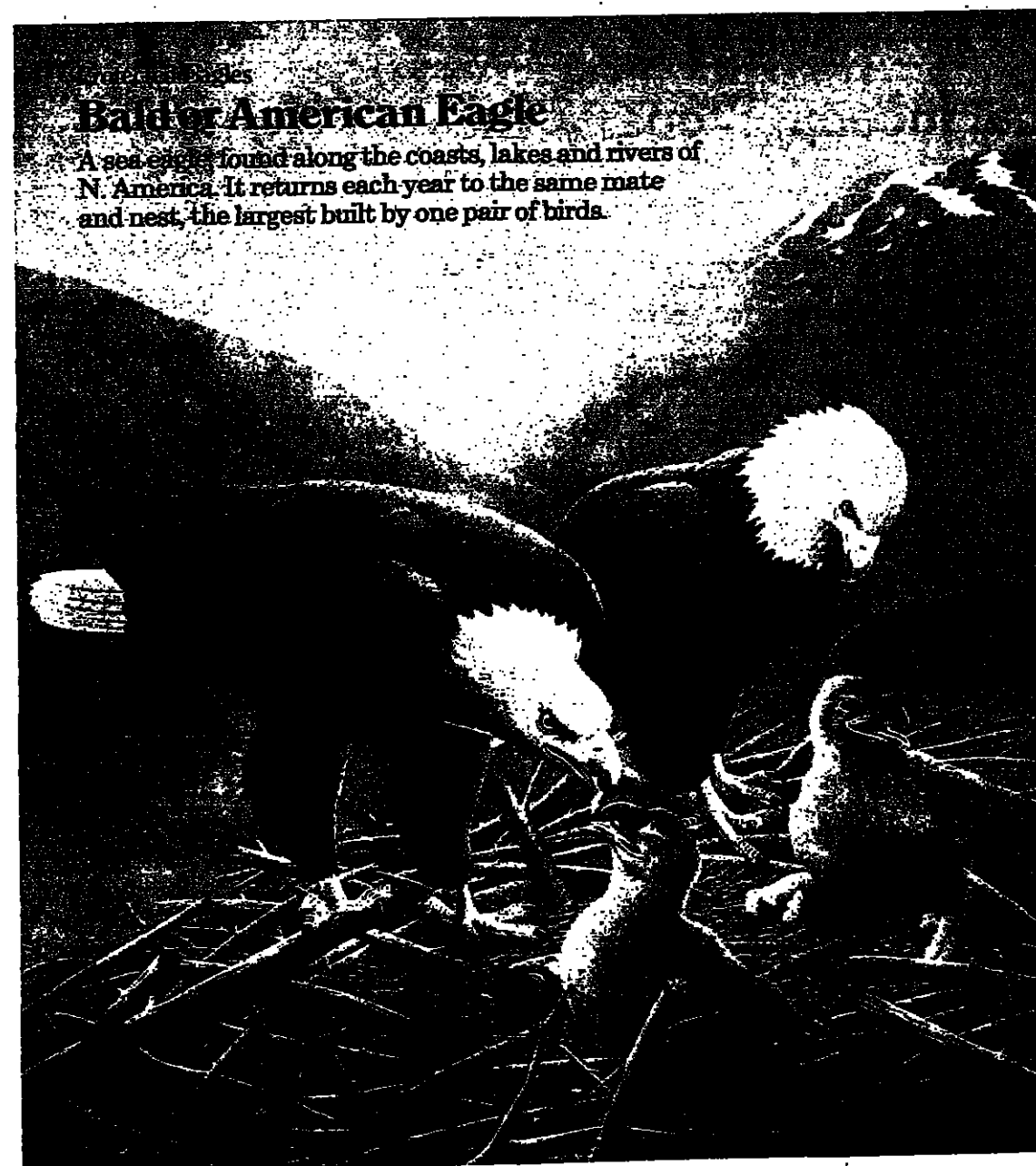
- (b) With effect from May 21 1981, a total of 96 619 825 shares of 20 cents each will be listed, made up as follows:
- 75 484 238 shares being the existing issued capital of the company;
  - 21 135 587 shares arising from the offer. Deals in these shares on The Johannesburg Stock Exchange between May 21 and June 12 1981, inclusive, will be for settlement in account No. 24. All subsequent deals will be for normal settlement.

The Council of The Stock Exchange in London has granted a listing for the new shares with effect from April 27 1981. Dealings in London will commence in nil-paid shares from that date, and in fully-paid shares from May 21 1981. Dealings in nil-paid shares in respect of the period April 27 to May 1 1981 will be for deferred settlement on May 6 1981.

Johannesburg  
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The last day for splitting renounceable letters of allocation will be May 21 1981.

- (b) With effect from May 21 1981, a total of 9 182 700 shares of 35 cents each will be listed, made up as follows:
- 6 802 000 shares being the then existing issued capital of the company;
  - 2 380 700 shares arising from the offer. Deals in these shares on The Johannesburg Stock Exchange between May 21 and June 12 1981, inclusive, will be for settlement in account No. 24. All subsequent deals will be for normal settlement.

The Council of The Stock Exchange in London has granted a listing for the new shares with effect from April 27 1981. Dealings in London will commence in nil-paid shares from that date, and in fully-paid shares from May 21 1981. Dealings in nil-paid shares in respect of the period April 27 to May 1 1981 will be for deferred settlement on May 6 1981.

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# The U.S. nuclear power battle

A RECENT visitor to the offices of the Nuclear Regulatory Commission, the U.S. Government's nuclear inspectors, was told how his staff were being "hijacked" from their normal jobs. Dr. Harold Denton, public hero of the reactor accident on Three Mile Island in 1979, was busy recruiting a special task force for a top-priority operation. No one knew how long the recruits would be away—many months, perhaps years—so those left behind were displaying the yellow ribbons Washington once tied to its troops pending the return of the American hostages.

Dr. Denton is director of the NRC's office of nuclear reactor regulation, roughly equivalent to Britain's chief nuclear inspector. His current mission has nothing to do with the stricken reactor itself, although the accident certainly gave rise to his problem, by reflecting a lot of the NRC's efforts into accident-related activities.

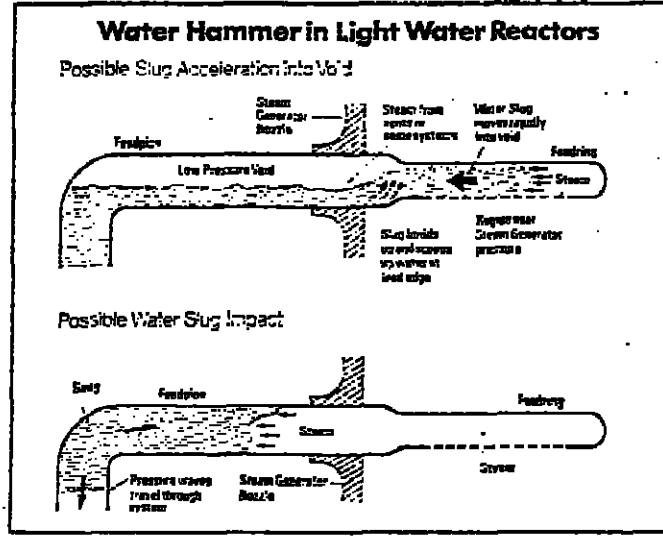
Dr. Denton's task is to get the 12 or so new U.S. nuclear power stations expected to be completed over the next year licensed and producing power as quickly as possible. The new Administration—still massively importing oil, even though nuclear energy generated more electricity than oil (11 per cent, as against 10.8 per cent) in the U.S. last year—wants them on-line with as little delay as possible.

But a nationwide cadre of critics of nuclear power is still prepared to fight Dr. Denton every inch of the way, at public hearings which review the plants' safety precautions. Ironically, they are regular customers of the NRC, for copies of close on 1m. documents the agency makes available from its 150-odd public document rooms in Washington and near nuclear plants across the country. Every day the NRC adds an average 365 documents to the pile, each one potential ammunition for those determined to hamper the progress of nuclear energy in the U.S. More than 1.8m. pages of these documents were bought by the public last year.

For a year after the accident on Three Mile Island the NRC halted all licensing of power reactors, until the reports of the various public and private inquiries were substantially complete. Last year the agency issued low-power licences for four new stations, and later uprated two of them to full power. Now its nuclear inspectors are faced with a deluge of a dozen new plants nearing completion. "It's my first priority," says Dr. Joseph Hendrie, chairman of the NRC. Dr. Hendrie, chairman at the time of the accident



Dr. Joseph Hendrie, chairman of the U.S. Nuclear Regulatory Commission; the water hammer report is due next year



but sacked by President Carter as a token public sacrifice soon after, returned to the top seat last month at the request of the Reagan Administration. As a reactor engineer, he is technically the most expert of all the commissioners. But he acknowledges that his former chairman, Mr. John Ahearne—now demoted to a commissioner, as he was himself in 1979—had spoiled out late last year just how slow the licensing process, with all its opportunities for intervention by opponents, had become in the U.S.

One industry estimate, advanced by Mr. George Gleason, founder and executive vice-president of the American Nuclear Energy Council, a Washington lobby for nuclear energy, puts a figure of \$2-\$3bn as the likely cost to the U.S. electricity consumer of delays in licensing the dozen plants. That is his estimate of the cost of generating power from alternative fuels—oil or coal, mainly—while the newly-finished nuclear plants remain idle, plus the cost of maintaining the idle nuclear plants in peak condition.

Dr. Hendrie divides the dozen plants into two groups of six. One group is already moving through the protracted U.S. licensing process. At public hearings they are being questioned particularly about modifications called for by the nuclear inspectors in light of the accident on Three Mile Island. He believes that these six will be delayed by up to three months apiece. For the operating company this can mean an extra cost of between \$0.5-2m. a day, depending on size and location, while its plant is not working.

The second group faces longer delays after completion. From six to 12 months or more, according to Dr. Hendrie. "At \$1m a day one has the feeling one ought to do something," he remarks wryly. The "recovery plan"—for the recovery of the NRC's reputation as brisk and efficient licensers of new plant—has centred on doubling Dr. Denton's corps of nuclear inspectors. His primary aim is to ensure that no public hearing is ever delayed for lack of an expert NRC witness to speak up for a plant. His chairman believes that the NRC also achieved something of a breakthrough last autumn when its five commissioners endorsed a scheme to license power plants initially at low power, about 5 per cent of full rating. The owner cannot make electricity at this power level but he can test a lot of the plant and "just about roll the turbine," Dr. Hendrie reckons it can recover at least two, perhaps three months of the delay. He would like to see the low-power level raised to 15 per cent of full rating, but one of his fellow commissioners has balked at this.

Beyond the delayed dozen looms a still bigger problem. "The question is whether the system is working in a way that will prevent future delays, and the answer is No," says Dr. Denton.

For the moment a major obstacle to the reform of the U.S. regulatory system is the composition of the five-man commission itself. It became clear in the aftermath of the accident on Three Mile Island that only one of the five commissioners—the chairman himself—had any real experience of nuclear reactor technology. Two years later, one commissioner's seat is unfilled. The

remaining four divide into two pairs: Mr. Ahearne and Dr. Hendrie, who accept the Reagan Administration line about the necessity of making the best use of nuclear energy; and Mr. Victor Gilinsky and Professor Peter Bradford, whose priorities are more akin to those of the Carter Administration, namely that nuclear energy is the source of last resort to be approached as cautiously as possible.

Over the next few months the commissioners can be expected to change radically, says Dr. Hendrie. He himself expects to remain only until this July, when President Reagan will appoint a new chairman.

As for the 3,300-man agency itself, a major reorganisation of Dr. Denton's division began a year ago, in preparation for the increased volume of new licensing work and to take account of the lessons of Three Mile Island. A major innovation was the creation of a division of human factors safety, devoted to people-related aspects of safety and the benefits and hazards of having people involved in nuclear plant operations. A recurring point made in the various reports on Three Mile Island was how inadequately the human factor—the man-machine relationship—had been considered in the design, operation and regulation of U.S. nuclear power plants.

The NRC's own "TMI action plan" now requires all U.S. nuclear station licences and applicants for an operating licence to audit their own designs of control room and report to the NRC. To examine these self-audits, the NRC has formed its own teams of engineers and human factors specialists.

Should anyone remain unaware of the fact, the latest annual report of the NRC, released this month, observes that Dr. Denton's office of nuclear reactor regulation was "profoundly affected" by the TMI accident and its aftermath. Nevertheless, it continued to study what even before the accident was known as "unresolved safety issues" in light water reactors.

Water hammer is one example it reports upon this year. As illustrated in the accompanying sketches, water hammer is the knocking one may hear when a water tap is turned off too quickly, usually because of faulty design. In a very big hydraulic system such as a light water reactor, intense pressure pulses can be generated when, for example, a steam-propelled slug of water bursts into low-pressure void in the system, or drives the water against a bend in the pipework. The shock can reverberate throughout the system.

The NRC reports that in the past few years over 200 incidents involving water hammer have been reported by U.S. nuclear reactor operators. None has caused a leakage of radio-activity. But the risk remains that the primary circuit or an emergency core cooling circuit could be ruptured in this way. The NRC plans to publish its findings and final recommendations for living safely with water hammer in the summer of 1982.

What the NRC lacks at present—in fact, in its budgets for 1982 and 1983—are any funds for safety-related studies on the fast breeder type of reactor. Under President Carter, development work on this plutonium-fuelled reactor was forbidden. But the new Administration plans to restart development of commercial fast breeder reactors, and specifically of the Clinch River prototype in Tennessee.

If the NRC is ever to licence, the operation of this 380 MW powerplant, in which liquid sodium circulates through loops of pipe much like water in a light water reactor, it must first master the technology itself, says Dr. Hendrie.

In fact, he estimates that his nuclear inspectors will need about 30 months from the restart of the licensing process before they grant even a construction licence for Clinch River as a commercial powerplant. This suggests that, come the next U.S. election year, there will still be little to show for the Reagan Administrations enthusiasm for Clinch River.

U.S. Nuclear Regulatory Commission, 1980 Annual Report, Division of Technical Information and Document Control, Washington D.C. 20555.

## Bridport-Gundry reorganisation

Following the resignation of Mr. Michael Smith from the posts of director and group managing director, BRIDPORT-GUNDRY (HOLDINGS) has made the following appointments: Mr. Pat Darley as deputy chairman with executive responsibilities at Bridport and Taunton. He will also continue to act as managing director of James Fearsall and Co. Mr. Anthony Saxeby as director of administration at Bridport, with special responsibilities for pensions, insurance and legal matters relating to the group. Mr. John Hayward, who was due to retire as a non-executive director shortly, has agreed to continue to serve in that capacity. Mr. Desmond Norman, who has assisted the company's aviation interests for some years, has agreed to join the board. Mr. Howard Loeas and Mr. Peter Cox continue with their respective executive responsibilities at Moodus and Crewkerne. Mr. John Gundry will be responsible to the deputy chairman for B.G. Marine and its associated operations.

Mr. David A. Watts, group marketing executive of the Richardsons Westgarth Group, has been appointed to the Board of the Group subsidiary company HUMBER GRAVING DOCK AND ENGINEERING COMPANY, Limgingham.

Mr. J. H. B. Kettleby has been appointed a non-executive director of KARTLEY COOPER HOLDINGS.

Mr. Irer L. Gwynn, at present group chief executive of P. I. CASTINGS GROUP, is to retire on May 1. He will continue as a director of the Group and also as non-executive director of Holden and Brooke, Manchester. He is looking forward to taking up a consultative role in the foundry industry.

Mr. Gordon F. Miles, head of catalogue production, and Mr. Colin J. Stanhope, merchandise director, have been appointed executive directors of the LITTLEWOODS ORGANISATION.

Mr. Jack Blunt, general manager of mines rescue services, has retired and the NATIONAL COAL BOARD has appointed Mr. Peter Hallam as his successor.

Mr. David Penny, managing director of the Yarrow Group, has been elected President of the INSTITUTE OF MECHANICAL ENGINEERS. He succeeds Mr. Bryan BHDrew, who has retired.

HALMA has reorganised its management structure, creating four operating divisions, each controlled by a divisional chief executive, resulting in the following appointments: Mr. Michael F. Learoyd becomes divisional chief executive of the safety, access and control division and is appointed chairman of Castell Safety International. Mr. Peter G. Wells

becomes divisional chief executive of the security, acoustics and display division and is appointed chairman of the Power Equipment Company, and Volumatic. Mr. Clive Q. Summerhayes becomes divisional chief executive of the fire and environmental control and of the machinery and services divisions. He is also appointed chairman of Argosy Fenton, Standard and Pochin, and S and P Coil Products. Mr. Malcolm P. Hunt becomes vice-chairman of Standard and Pochin.

Mr. Peter Bertram has been appointed to the Board of UNITED DOMINIONS TRUST, part of the TSB Group. He will have particular responsibility for instalment credit sales in the consumer and industrial fields. He is currently on secondment as managing director of wholesale vehicle finance, formed in 1978 to finance stocks of cars for BL distributors.

Mr. John Gartside has been appointed a director of the HALIFAX TOOL COMPANY, a member of Marshalls (Halifax) group.

Mr. Kenneth Mansell has joined the board of SCAFFOLDING (GREAT BRITAIN) as the director responsible for the day-to-day trading activities of the building equipment division. Mr. Colin Langley, the director

who was previously responsible for the building equipment division, has assumed broad new responsibilities for business development.

President of the AGRICULTURAL ENGINEERS ASSOCIATION for 1981-82 is Mr. R. H. Filbey, director and general manager of the agricultural division of J. Mann and Son, Bury St Edmunds.

Mr. Roger P. Downing has joined recently-formed KYLE STEWART MANAGEMENT CONTRACTING as director and general manager.

Mr. Peter Annington has been appointed senior executive of GRIFFIN FACTORS, the current asset finance division of Forward Trust Group. He is also a director of the Forward Trust Group joint venture companies, Leveiton (FT) Finance and Avis Car Leasing, and also of Midland Montagu Medical Leasing.

Mr. Derrick Croxon, managing director of Kimberly-Clark, has been elected president of the BRITISH PAPER AND BOARD INDUSTRY FEDERATION.

Mr. Melvyn Hopley has been appointed a non-executive director of HICKSON AND WELCH from May 1. Mr. Hopley retired from the post of deputy chairman of the organics division of ICI at the end of March.

## OVERSEAS

MINORCO, Bermuda, has made the following appointments: Mr. A. W. Dault-vice-president, finance; Mr. A. W. Lee—vice-president, finance; Mr. J. R. B. Phillips—vice-president, administration and Mr. D. E. Fisher—secretary and treasurer.

Dr. Raymond A. Foos has been elected executive vice-president of BRUSH WELLMAN INC., president of the S. K. Wellman Corp., a wholly-owned subsidiary, and president of the Beryllium Products Group, a position he currently holds. Dr. Foos had been acting as interim president of S. K. Wellman since January of this year.

Mr. Henry P. Luckett has been elected president of WANDA PETROLEUM COMPANY, a wholly-owned subsidiary of Enterprise Products Company, Houston. Mr. Luckett has been employed by Exxon, most recently on loan to American Arabian Oil Company as senior project manager.

Mr. Sang Eun Rhee, director, has become executive vice-president in charge of international banking of BANK OF SEOUL AND TRUST, succeeding Mr. Ki Hwan Koo, director and executive vice-president. Mr. Koo has assumed the new responsibility of loan control and treasury business.

Mr. Lucio Sorré and Mr. Roberto Ferri have become vice-presidents of VILLA BANFI, U.S., a wine importer and distributor. Mr. Sorré is assistant to the firm's chairman and serves as its chief wine taster. Mr. Ferri is in charge of international sales.

Mr. Michael R. Taylor, senior

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**Bank of America NT & SA, Economics Department, London**



## THE PROPERTY MARKET

BY MICHAEL CASSELL

## Investment hits peak

INSTITUTIONAL investment in UK property shot up by just over 45 per cent during 1980, when compared with the previous 12 months.

A sharp fourth quarter increase in the volume of funds being put into property (to some extent reflecting earlier transactions) set the seal on a record year for real estate investment by British insurance companies and pension funds.

According to figures released yesterday by the Central Statistical Office, the value of direct property investments made during 1980 reached £1.94bn against £1.33bn in the previous 12 months. The total is the highest ever recorded and takes no account of the growing volume of investment funds being channelled into overseas property.

In detail, the figures show that the pension funds put £238m into property in this country during the last three months of 1980, bringing the annual total to £855m against £499m in 1979.

At the same time, fourth-quarter investment by insurance companies reached £294m, making a 12-month total of £857m against £683m in the previous 12 months. Investment trusts and property unit trusts pushed another £108m into the property sector during 1980 compared to £90m in 1979 and, together with investments made by other small purchasers, the grand total edged close to the £2bn mark.

The surge in investment,

which to some extent must be offset against increases in capital values over the same period, confirms the continuing attraction of property as a leading investment option—a role which seems unlikely to diminish significantly in the foreseeable future.

The institutions have, over the last few years, been managing to put an average of around 14 per cent of new cash flow into property investment and, when expressed in current market values, about 20 per cent of total insurance company and pension funds are now tucked away in commercial bricks and mortar.

Prime investments remain as hard as ever to locate and yields continue to stay low and

firm, at least partially held down by those funds who are late entrants to the property investment market and are prepared to pay the price to catch up.

According to Narish Gudka of Quilter Hilton Goodson, City brokers, the 20 per cent average ratio (some funds are up to 30 per cent) should not change much in the medium to long-term. "There may be some decline in the short-term, however, partly due to the continuing shortage of prime properties, partly because the institutions are showing greater interest in the equity market in anticipation of a rapid recovery in profits and dividends and partly due to the introduction of index-linked gilts."

## GM considers sale

ANOTHER of New York's office landmarks could soon be up for sale. Following last year's £170m sale of the 2.3m sq ft Pan Am building to Metropolitan Life Insurance, General Motors has taken the first step towards disposal of its own world-famous headquarters at 767 Fifth Avenue.

The beleaguered group has instructed Landaur Associates, in which Hillier Parker May and Rowden of London have a shareholding, to "explore the possible sale" of the building, which has 1.6m sq ft of lettable space, 30 storeys and stands opposite

Grand Army Plaza. The office tower houses GM's New York headquarters and if the building is eventually sold it would retain its head office operation under a long-term lease. A spokesman for the group said it would expect to receive about \$500m from a sale. The funds raised would be used to invest in new products and manufacturing facilities.

The General Motors building, which was completed in 1968, is multi-tenanted like the Pan Am building and is also expected to arouse interest among international institutional investors.

## GRE pieces City scheme together

THE FINAL pieces in a nine-year development jigsaw are expected to slot into place shortly for Guardian Royal Exchange Assurance, which is proposing a series of office developments on a key site next door to London's Billingsgate fish market.

The insurance group has put in seven separate planning applications for the site bounded by Lovat Lane, Monument Street and St. Mary-at-Hill in one of the oldest parts of the City of London.

The planning committee of the City Corporation has already heard five of the seven applications and these are expected to be approved, subject to one or two minor revisions, next week. The remaining two applications are likely to be resubmitted pending the outcome of negotiations between GRE and the Corporation of Watermen and Lightermen which owns and occupies the freehold of some of the St. Mary-at-Hill offices.

The insurance group has been in a position to develop the site for several years but was frustrated first by the property crash and later by problems with office development permits. At one stage it had hoped to develop the site jointly with Compass Securities and Hill Samuel but now it is going ahead on its own.

The proposals allow for nearly 385,000 sq ft of old and new buildings. The Exchange hopes to move all its operations to the site and Swire would take space in the development. Both the site and the existing buildings present the planners with problems and, given the possibility of a public inquiry, any final decision on their future still seems some way off.

The five planning applications from GRE which are due to come up for final approval by the Corporation next week call for:

- 5,388 sq ft of offices and an office-shop unit of 1,843 sq ft at 21-23 Lovat Lane;
- 10,215 sq ft of offices plus a 570 sq ft office-shop unit at 23-24 Lovat Lane;
- 12,670 sq ft of offices plus two smaller units of about 600 sq ft at 6-9 Lovat Lane;
- 25,500 sq ft of offices at the corner of Monument Street and Lovat Lane;
- 16,127 sq ft of offices plus a 654 sq ft office-shop unit at 25-26 Lovat Lane.

The two outstanding applications — currently involving another 18,000 sq ft of floor space — will go before the Corporation when the talks with the Watermen and Lightermen, who want a banqueting hall included in the scheme, are concluded.

Andrew Taylor

## Trafalgar go-ahead

TRAFALGAR HOUSE has won planning permission from the London Borough of Hounslow for its £25m redevelopment scheme on the site of the former Firestone factory at Brentford.

The property - to - shipping group last year found itself at the heart of a blazing row when it demolished the art deco facade of the old Firestone building just 48 hours before it was listed.

Trafalgar House, which has steadfastly denied that it brought forward the demolition of the factory frontage to beat a listing order, is now negotiating the sale of 20 acres of land to Royal Insurance for a price thought to be in the region of £7m. Under the agreement, Royal will fund the redevelopment of the site—building costs will be around £18m—and construction will be carried out by Builders Amalgamated, a subsidiary of Trafalgar House.

If there are no objections from the Department of the Environment, work on the 653,000 sq ft scheme will start almost immediately. The plans call for the refurbishment of existing space and also include the provision of 323,000 sq ft of new industrial-warehouse units and 33,500 sq ft of associated office space.

There will in addition be a 73,000 sq ft office block, a 40,000 sq ft do-it-yourself store, together with shops and leisure facilities. The scheme should be complete in 1983.

## Montreal's bogeyman loses his impact

IN THE revitalised Montreal real estate market, the bogeyman of yesterday seems much less frightening than he used to be. Last week's re-election of Mr. Rene Levesque and his Parti Quebecois, which swept to power in November, 1980, and virtually put a stop to office development in the process, is being viewed with something close to equanimity.

A year ago, observers were noting that, after 20 years of arguing over the principle of separating Quebec from the rest of Canada, no office block had been built in five years and the sole development then going ahead was by a French company for a French bank.

Now, between 5m and 6m sq ft gross of new office space is under construction or actively planned in the central Montreal area, and due on the market by the end of 1983. Mr. Levesque's election victory is obviously being measured carefully against his referendum defeat last May, 80 on the proposal to renegotiate Quebec's sovereignty.

The impact of his latest success on the current development market is expected to be minimal and major project cancellations or delays are not expected.

Less than one million square

feet of the total under construction or planned represent Federal government projects and most of this is in the shape of the Place Guy Favreau, which at a cost of well over \$100m at current prices, would concentrate all Federal offices in one single development.

The balance represents private-sector investment, including the twin-office towers of the National Bank of Canada and Bell Canada, the telecommunications giant, with more than 1m sq ft. and two major developments near McGill University, which add up to well over that figure.

Opposite the Sheraton lies the choicest piece of downtown development land left anywhere in Eastern, Central or Western Canada—a large corner site belonging to Canadian Pacific and awaiting action for six or seven years.

It was originally intended to have a twin-tower office development; land left anywhere in Montreal as prime tenant, but this fell through well before the Parti Quebecois was first elected in 1976, and the subsequent exodus of major company headquarters and departments to Toronto, Ottawa and Calgary. There is now talk that Canpac might build one office tower of about 500,000 to 600,000 sq ft, with Lavafin, a major Montreal-based engineering company, as prime tenant.

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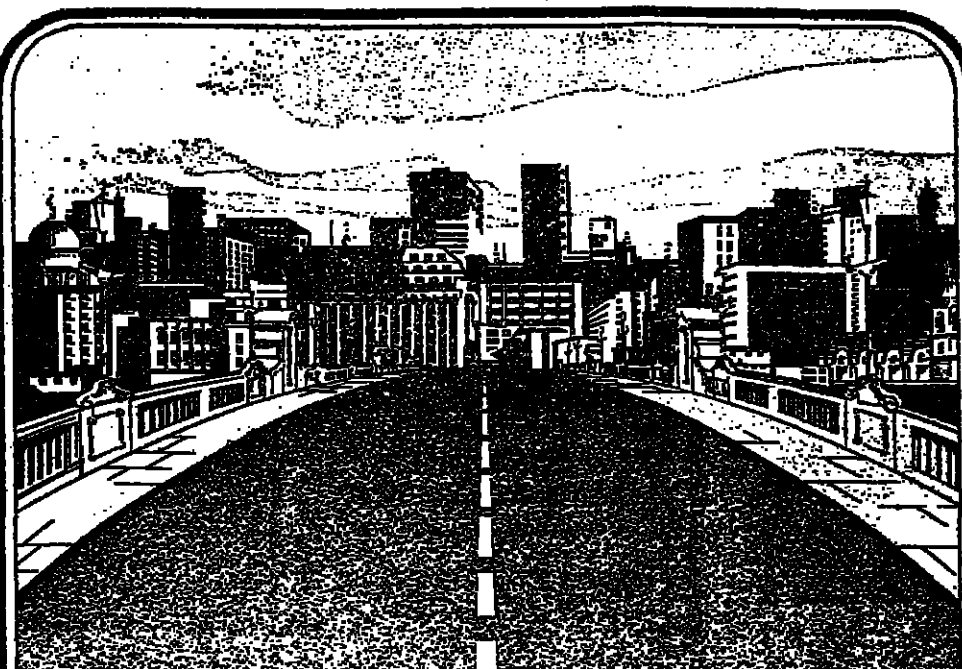
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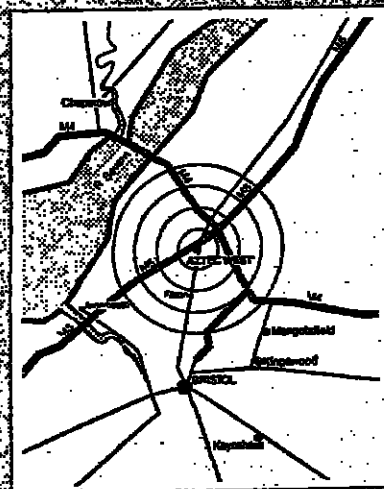
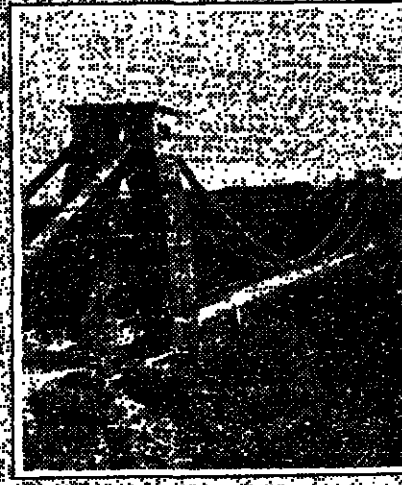
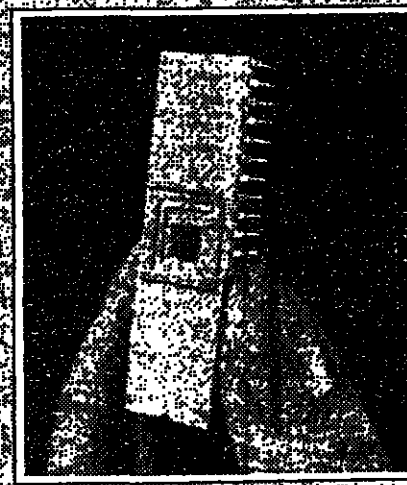
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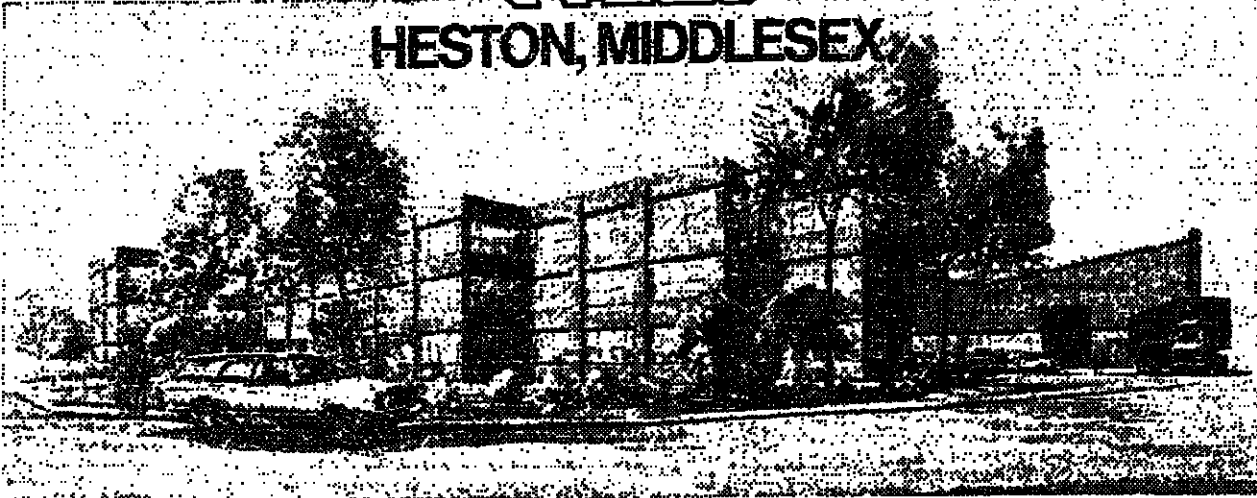
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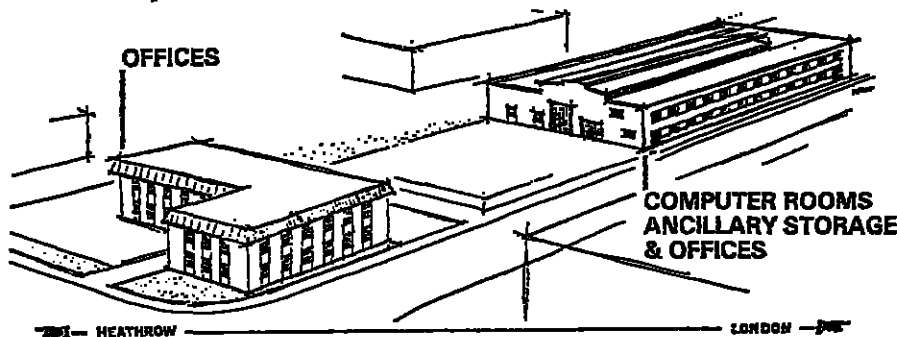
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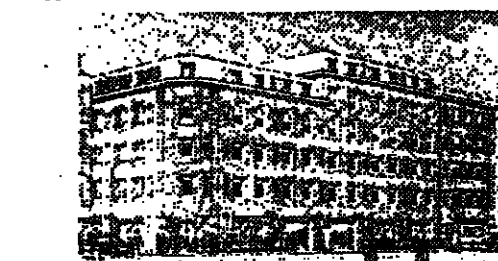
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